

PAPAIOEA PALMERSTON NORTH CITY

PALMERSTON NORTH CITY COUNCIL

ITEM 5 ATTACHMENT 1 EXTRAORDINARY COUNCIL UNDER SEPARATE COVER

11AM, WEDNESDAY 16 MARCH 2022

COUNCIL CHAMBER, FIRST FLOOR, CIVIC ADMINISTRATION BUILDING 32 THE SQUARE, PALMERSTON NORTH



EXTRAORDINARY COUNCIL MEETING

16 March 2022

Under Separate Cover

- 5. Annual Budget (Plan) 2022/23 Adopting Supporting Information and the Consultation Document
 - 1. Supporting Information for proposed 2022/23 Annual Budget Page 4



Supporting information for the Proposed Annual Budget 2022/23

(Year two of the 10 Year Plan 2021-2031)

PNCC.GOVT.NZ/ANNUALBUDGET



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ANNUAL BUDGET 2022/23 SUPPORTING INFORMATION



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Strategic Transport (Roading)	25	Clima
(includes Active and Public Transport)		Enviro
		Mana
		Resou

Goal 2 – Creative and Exciting City

Active Communities (includes sport and Recreation, Parks, Sportsfields and Reserves)

Arts, Culture and Heritage (includes Arts and Cultural Organisations/Groups)

City Shaping (includes City Making, City Centre and Placemaking)

Goal 3 – Connected and Safe Community

Connected Communities (includes Libraries, Community Centres, Community Groups and Social Housing)

Safe Communities (includes Animal Control, Civil Defence, Public Health and Safer Community Initiatives)

Goal 4 – Eco-City

Climate Change Environmental Sustainability Manawatū River Resource Recovery Waters Plan (includes Stormwater and Wastewater)

Goal 5 – Driven and Enabling Council

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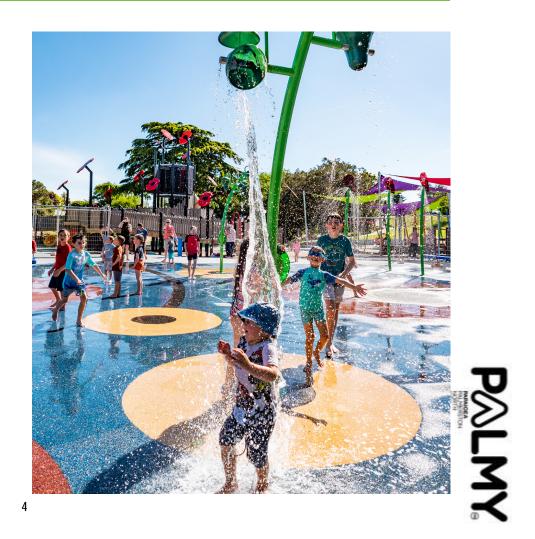
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INTRODUCTION

Financial Overview and Statements Annual Budget Disclosure Statement





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Financial Overview and Statement

Overview

The Council's Annual Budget¹ covers the period 1 July 2022 to 30 June 2023. It incorporates operating and capital expenditure for the period for the core Council entity - consolidated statements have not been prepared to include subsidiaries. In this section financial information is provided at a summary level but more detailed information for each activity and group of activities is included throughout the document.

Financial Strategy

The 10 Year Plan includes the Council's overall Financial Strategy which comprises the following elements:

- Making sure the Council's long-term financial position is sustainable
- Recognising inter-generational funding requirements
- Managing debt within defined levels
- Maintaining the infrastructure provided for the City by previous generations, for the use by current and future generations
- Ensuring financial capacity for future generations so they are able to fund high-priority programmes
- Timely provision of new infrastructure that builds capacity and enables the City to harness new development opportunities while avoiding the risks associated with over provision

The Financial Strategy has close links with the 30 Year Infrastructure Strategy which is also contained in the 10 Year Plan.

Consistent with the Financial Strategy and its associated funding and financial policies, the Annual Budget achieves the following:

- In general terms maintains the current level of service for each of the Council activities
- An ability to maintain the condition of the City's infrastructure so that it is not being run down
- Forecasts net debt at 30 June 2023 of \$228.8m \$36.9m less than assumed in the 10 Year Plan (based on a forecast balance at 1 July 2022 of \$181.7m). An increase in the total rates requirement for 2022/23 of 8.3% compared with 8.1% forecast in the 10 Year Plan.

To provide a degree of certainty to ratepayers the Financial Strategy sets limits on rate increases throughout the term of the 10 Year Plan. In addition, it sets limits on what the Council considers to be sustainable levels of debt.

The table below shows the key financial parameters for the Annual Budget compared with those for 2022/23 in the 10 Year Plan.

Parameter	10 Year Plan	Annual Budget	Limit
Increase in total rates	8.1%	8.3%	8.3% ²
Net debt as a % of total assets	12.9%	10.4%	< 20%
Net debt as a % of total revenue	172%	147.4%	< 200%
Net interest as a % of total revenue	4.4%	4.2%	< 15%
Net interest as a % of annual rates income	5.7%	5.5%	< 20%

^{0.4%.} The 10YP assumed a limit of 9.2% based on a cost indicator of 2.9% plus 3% plus 2.9% (for increased renewals) and a rating growth assumption of 0.4%.

¹ The Council uses the term "Annual Budget' to represent the 'Annual Plan' required under the Local Government Act 2002

² Based on September 2021 BERL local government cost indicator of 2.4% plus 3% plus 2.5% (to fund increased renewals) and a rating base growth assumption of

Forecast Financial Statements

The financial information contained in the Annual Budget is a forecast for the purposes of Public Benefit Entity (PBE) Financial Reporting Standard (FRS) 42. This information may not be appropriate for purposes other than those described. It has been prepared on the basis of assumptions (refer to Significant Forecasting Assumptions in section 2) as to future events that the Council reasonably expects to occur, associated with the actions it reasonably expects to take, as at the date the forecast was prepared. The actual results are likely to vary from the information presented and may vary materially depending upon the circumstances that arise during the period. The Annual Budget has been prepared in accordance with generally accepted accounting practice and the Council's accounting policies are outlined in section 3 of the 10 Year Plan. The policies incorporate the latest PBE accounting standards and the changes have had no material effect.

The Funding Impact Statements in section 2 have been prepared in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014. The regulations are not consistent with generally accepted accounting practice.

Rates revenue includes revenue from metered water and is included net of any remissions granted under the Council's Rates Remission Policy. Remissions of \$0.25 million pa have been assumed.

Legislation states that councils are required to operate a 'balanced budget' i.e.

income must equal or exceed expenditure (and expenditure must include noncash items such as depreciation). However, if a council determines that it is prudent not to have a 'balanced budget' (i.e. an operating surplus is not required), it must make a formal decision to that effect. The decision must be a prudent one and have included consideration of levels of service and useful lifespan of assets. There are grounds for not having a surplus every year to avoid building up unnecessary cash reserves. Council's asset management plans ensure the Council is appropriately planning for renewals and its financial strategy is to make adequate financial provision to fund renewals from rates revenue. Council is making provision to fund from revenue \$28.2m for capital renewals during 2022/23.

The Budget shows the Council will meet the 'balanced budget' test for the year as well as the balanced benchmark of 100% as shown in the Disclosure Statement on page 9.

These forecast financial statements were authorised for issue by Palmerston North City Council on 16 March 2022.

Palmerston North City Council is responsible for these forecast financial statements, including the appropriateness of the assumptions underlying the forecast financial statements and all other disclosures.

Because the figures are rounded to the nearest thousand dollars, it may appear that they do not add up, but the total represents the sum of the individual forecast amounts.



ITEM 5 - ATTACHMENT 1

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PROSPECTIVE STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

Budget		10YP	DAB	14,667	TOTAL COMPREHENSIVE REVENUE AND EXPENSE	31,566	53,045
2021/22		2022/23	2022/23				
\$'000s		\$'000s	\$'000s	8.2%	RATES INCREASE	8.1%	8.3%
	Revenue	-		0.270		0.170	0.570
	Operating Revenue						
109,059	Rates	117,887	118,068				
17	Interest & Dividends	17	17		IVE STATEMENT OF CHANGES IN E		
4,887	Operating Subsidies & Grants	4,808	5,120	Budget		10YI	
30,184	Other Operating Revenue	31,610	31,868	2021/22		2022/23	•
144,147	-	154,323	155,074	\$'000s	<u>.</u>	\$'000	
	Conital Revenue			1,697,304	Opening Balance	1,711,972	2 1,866,75
14,162	Capital Revenue Capital Subsidies & Grants	13,632	9,882	14.007	Total Comprehensive Revenue and	24 50	с го ол
,		,		14,667	Expense	31,56	
2,090	Development Contributions	2,588	2,588	1,711,972		1,743,53	7 1,919,80
2,000	Vested Assets	2,000	2,000				
18,252		18,220	14,470	PROSPECT	IVE STATEMENT OF FINANCIAL PO	SITION	
				2021/22		2022/23	2022/23
162,398	TOTAL REVENUE	172,542	169,644	Budget		10YP	DAB
				\$'000s	_	\$'000s	\$'000s
	<u>Expenses</u>			13,920	Current Assets	13,920	17,192
111,497	Expenses	115,782	118,122		Non-Current Assets		
5,090	Interest	6,775	6,468		Investments in CCOs and industry		
38,210	Depreciation and amortisation	40,368	38,858	13,926		13,052	14,500
154,797	TOTAL EXPENSES	162,924	163,451		Investment Property & Other		
				4,550		5,424	6,396
7,601	SURPLUS/(DEFICIT)	9,618	6,196	1,937,344	Property, Plant & Equipment	2,022,246	29,833,590
				1,969,741	TOTAL ASSETS	2,054,642	2,190,885
	Other Comprehensive Revenue and						
	Expense			37,388	Current Liabilities	37,388	34,679
7,066	Gain on property revaluations	21,948	46,849		Non-Current Liabilities		
				6,648	Employee Entitlements	6,648	6,273
				-,		-,	-, -

1,386	Provisions	1,386	1,464		Cash Disbursed		
				(97,994)	Capital Expenditure	(104,396)	(92,939)
	<u>Equity</u>			-	Investments	-	-
1,063,037	Retained Earnings	1,072,655	1,111,129	(92,994)		(101,321)	(89,939)
648,935	Other Reserves	670,883	808,573				
1,969,741	TOTAL LIABILITIES/EQUITY	2,054,642	2,190,776		Financing Activities Cash Provided		
				49,184		F2 226	46,884
PROSPECT	IVE STATEMENT OF CASH FLOWS			49,184	Cash Disbursed	53,336	40,884
Budget		10YP	DAB				
2021/22		2022/23	2022/23		Loan Repayment	-	-
\$'000s		\$'000s	\$'000s	49,184		53,336	46,884
÷ 0003	Operating Activities	<u> </u>	÷ 0005				
	Cash Provided			-	Net Increase / (Decrease)	-	-
109,059	Rates	117,887	118,068	679	Cash at beginning	1,279	500
109,039	Interest	117,007	110,000	679	CASH AT YEAR END	1,279	500
17	Dividends	17	17				
4,887	Operating Subsidies & Grants	4,808	5,120				
30,184	Other Revenue	31,610	31,868				
14,162	Capital Subsidies & Grants	13,632	9,982	2021/22		2022/23	2022/23
2,090	Development Contributions	2,588	2,588	\$'000s		\$'000s	\$'000s
2,050	Cash Disbursed	2,500	2,500		Rates revenue shown above includes the		
(5,090)	Interest	(6,775)	(6,468)	2,750	following amounts for metered water	2,800	2,800
(111,497)	Expenses	(115,782)	(118,122)		revenue		
43,811	Expenses	47,986	43,055				
40,011		47,500	43,033				
	Investing Activities						
	Cash Provided						
-	Investment Reductions	-	-				
5,000	From Asset Sales	3,075	3,000				



Annual Budget (Plan) Disclosure Statement

For the year ending 30 June 2022

What is the purpose of this statement?

The purpose of this statement is to disclose the Council's planned financial performance in relation to various benchmarks to enable the assessment of whether the Council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

The Council is required to include this statement in its annual plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

Benchmark		Planned	Met
Rates affordability benchmark - increases	Total rates will increase by no more than the Local Government Cost Index (LGCI) plus the growth in the rating base plus 3% (to fund the cost of higher standards and new services) plus an allowance for increased funding of asset renewal	8.3%	Yes
Debt affordability benchmark	Net external debt as a percentage of total assets will not exceed 20%	10.4%	Yes
Debt affordability benchmark	Net external debt as a percentage of total revenue will not exceed 200%	147.4%	Yes
Debt affordability benchmark	Net interest as a percentage of total revenue will not exceed 15%	4.2%	Yes
Debt affordability benchmark	Net interest as a percentage of annual rates income will not exceed 20%	5.5%	Yes
Debt affordability benchmark	Liquidity available will exceed 110% of existing external debt	118.1%	Yes
Balanced budget benchmark	100%	101%	Yes
Essential services benchmark	100%	285.3%	Yes
Debt servicing benchmark	10%	3.9%	Yes

Notes

1 Rates affordability benchmark

- (1) For this benchmark:
 - (a) The Council's planned rates income for the year is compared with a quantified limit on rates contained in the Financial Strategy included in the Council's 10 Year Plan
 - (b) The Council's planned rates increases for the year are compared with a quantified limit on rates increases for the year contained in the Financial Strategy included in the Council's 10 Year Plan.
- (2) The Council meets the rates affordability benchmark if:
 - (a) Its planned rates income for the year equals or is less than each quantified limit on rates
 - (b) Its planned rates increases for the year equal or are less than each quantified limit on rates increases.

2 Debt affordability benchmark

- (1) For this benchmark, the Council's planned borrowing is compared with quantified limits on borrowing contained in the Financial Strategy included in the Council's 10 Year Plan.
- (2) The Council meets the debt affordability benchmark if its planned borrowing is within each quantified limit on borrowing.

3 Balanced budget benchmark

(1) For this benchmark, the Council's planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments, and revaluations of property, plant, or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment). (2) The Council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.

4 Essential services benchmark

- For this benchmark, the Council's planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.
- (2) The Council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

5 Debt servicing benchmark

- (1) For this benchmark, the Council's planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).
- (2) Because Statistics New Zealand projects that the Council's population will grow slower than the national population growth rate, it meets the debt servicing benchmark if its planned borrowing costs equal or are less than 10% of its planned revenue.



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SECTION 1 IMPLEMENTING THE 10 YEAR PLAN

This shows what we're planning to do, and how much it is expected to cost to implement 2022/23 (year two of the 10 Year Plan). It also shows any changes from what we said in year one of the 10 Year Plan.

Groups of Activities and Goals – Introduction Goal 1 – Innovative and Growing City City Growth (includes Housing and Future Development, Urban Design) Economic Development Strategic Transport (Roading) (includes Active and Public Transport) Goal 2 – Creative and Exciting City Active Communities (includes sport and Recreation, Parks, Sportsfields and Reserves) Arts, Culture and Heritage (includes Arts and Cultural Organisations/Groups) City Shaping (includes City Making, City Centre and Placemaking)

Goal 3 – Connected and Safe Community 12 48 Connected Communities (includes Libraries, Community Centres, Community Groups and Social Housing) 19 21 53 Safe Communities (includes Animal Control, Civil Defence, Public Health and Safer Community Initiatives) 25 Goal 4 – Eco-City Climate Change 55 35 Environmental Sustainability 57 42 Manawatū River 59 46 Resource Recovery 62 Waters Plan (includes Stormwater and Wastewater) 67 Goal 5 – Driven and Enabling Council 81 Good Governance and Active Citizenship (includes Organisational Performance and Strategic Investments)

Groups of Activities

What we are planning to do during 2022/23 (year two of the 10 Year Plan) and why

The Council wants Palmerston North to be recognised for the great quality of life that its residents enjoy, and at the same time, for them to have all the lifestyle, education and business opportunities that are available in much larger cities.

This is summed up by Council's Vision:

Palmerston North: Small city benefits, Big city ambition.

The Council has five Goals that describe this Vision in more detail. Each Goal has one strategy which shows how Council will bring the Goals to life. Sitting below the Strategies are Plans that show specific actions for the next three years.

Vision:	Small city benefits, Big city ambition.					
Goals:	An Innovative and Growing City	A Creative and Exciting City	A Connected and Safe Community	An Eco City	A Driven and Enabling Council	
Strategies:	Innovative and growing city	Creative and liveable	Connected communities	Eco city	Driven and enabling council	
Plans:	Transport City growth Economic development	Active Communities City shaping Arts and heritage	Connected communities Safe communities	Environmental sustainability Waters Climate change Resource recover Manawatu river	Performance Governance and active citizenship	

The Council works on these Strategies and Plans through Activities. Activities are defined in the Local Government Act as goods and services provided by the Council. The Act requires similar Activities to be put together into Groups of Activities for budget purposes.



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A guide to the programmes within this section

Rounding

Because the figures are rounded to the nearest thousand dollars, it sometimes appears that they do not add up, but the total represents the sum of the individual forecast amounts.

Operating programmes

Individual operating programmes occasionally generate additional revenue streams for the Council. For this reason, the figures shown in relation to the programme reflect the planned net amount that the Council will fund from rates.

In the Summary Activity Financial Statements the revenue and expenses from the programme are included in the relevant categories, along with all the other revenue and expenses to fund the Activity.

Capital programmes

Since individual capital programmes result in the Council creating an asset (capital new), or replacing an existing asset (capital renewal), the total cost is shown in the programme schedules. The total of all budgeted external funding for all capital programmes within an Activity is deducted from what is shown as the 'Total' to show what the Council plans to contribute (shown as 'Funded by Council [Rates and Borrowing])'. The programme schedules also show the percentage split between how much is to fund growth (Growth) and how much is to fund current or new levels of service (LOS) for each.

Programme descriptions

For a more detailed description of the programmes, see our website pncc.govt.nz search Annual Budget or ask for a copy through the Customer Services Centre on 06 356 8199.

Information/main reason for change

Where a programme has changed from the 10 Year Plan, a reason has been noted.

Abbreviations

The following abbreviations appear throughout this section:

10YP - 10 Year Plan DAB – Draft Annual Budget

Key

Below is the key to the symbols you will see alongside each programme within this section.

X

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WHAT'S IN ✓ No change to timing - any budget change indicated

WHAT'S OUT (DELETED) Explanation indicated

WHAT'S BEING DONE LATER New year and explanation indicated

WHAT'S BEING DONE EARLIER New year and explanation indicated

WHAT'S NEW IN 2022/23 Explanation indicated

Developed Address of Concerts		
Budget Whole of Council	10YP	DAB
2021/22	2022/23	2022/23
\$'000s	\$'000s	\$'000s
Revenue		
Innovative & Growin	ng City	
6,049 City Growth	6,200	6,440
1,136 Economic Develop	ment 1,164	1,164
Creative & Exciting C	City	
2,813 Active Communitie	es 3,197	3,172
96 Arts and Heritage	98	98
City Shaping		
Connected & Safe Co	ommunity	
4,789 Connected Commu	unities 4,911	5,084
866 Safe Communities	887	947
Eco-City		
 Climate change mi 	tigation and adaption -	-
 Environmental sus 	tainability -	-
10 Manawatu River	10	10
3,105 Resource Recovery	, 3,232	3,007
-		
8,825 Roading	9,139	9,385
1,197 Active and Public T	Fransport 1,181	1,163
95 <u>Water</u>	98	96
1,431 <u>Wastewater</u>	1,243	1,363
6 <u>Stormwater</u>	6	6
Driven & Enabling Co	ouncil	
220 Governance and A	ctive Citizenship 360	360
401 Organisational per	formance 410	410
4,051 Strategic Investme	ents 4,298	4,298
35,088 Total Revenue	36,436	37,006

Expenses

SUT So

119,709	NET OPERATING COST OF ACTIVITY GROUPS	126,489	126,44
-		·	-
154,797	Total Expenses	162,924	163,44
4,791	Strategic Investments	5,053	5,27
3,110	Organisational performance	3,602	4,31
9,214	Governance and Active Citizenship	9,083	9,57
	Driven & Enabling Council	,	,
4,435	Stormwater	4,921	4,38
11,940	<u>Wastewater</u>	12,216	11,10
8,938	Water	9,487	9,53
5,817	Active and Public Transport	6,391	4,73
26,144	Roading	27,789	26,75
0,410	Transport	5,150	5,04
8,416	Resource Recovery	9,156	9,64
1,005	Manawatu River	403	1,01
1,005	Environmental sustainability	1,060	1,01
222	Climate change mitigation and adaption	289	23
2,274	Eco-City	2,500	2,33
23,084 2,274	Safe Communities	23,834 2,506	24,58 2,33
22.004	<u>Connected & Safe Community</u> Connected Communities	22.024	24 50
624	City Shaping	1,018	68
8,914	Arts and Heritage	9,191	9,83
20,404	Active Communities	21,085	23,11
	Creative & Exciting City		
5,477	Economic Development	5,660	5,74
9,847	City Growth	10,181	10,42
	Innovative & Growing City		

Rating Requirement

	5 1		
(38,210)	Less Depreciation	(40,368)	(38 <i>,</i> 858)
(3,324)	Less Transfers To/(From) Reserves	(3,472)	(3,411)

25,440	Plus Net Capital Renewal (3 Year Average)	28,565	28,163
5,443	Plus Debt Repayment	6,673	5,732
109,059	RATES REQUIREMENT	117,887	118,068
8.2%		8.1%	8.3%
	Capital Expenditure		
	Capital Renewals		
	Innovative & Growing City		
-	City Growth	-	-
661	Economic Development	221	221
	Creative & Exciting City		
4,144	Active Communities	4,791	4,733
885	Arts and Heritage	627	627
	City Shaping		
	Connected & Safe Community		
2,874	Connected Communities	2,715	2,715
131	Safe Communities	513	513
	Eco-City		
	Climate change mitigation and adaption		
	Environmental sustainability		
2	Manawatu River	6	6
421	Resource Recovery	432	393
	Transport		
5 <i>,</i> 336	Roading	4,831	7,285
872	Active and Public Transport	899	899
4,376	Water	4,925	4,925
5,040	Wastewater	4,459	3,820
875	<u>Stormwater</u>	818	818
	Driven & Enabling Council		
	Governance and Active Citizenship		
2,581	Organisational performance	2,079	2,026
2,320	Strategic Investments	2,882	2,137
30,518	Total Capital Renewals	30,196	31,117



	Capital New		
	Innovative & Growing City		
-	City Growth	-	-
15	Economic Development	7	-
	Creative & Exciting City		
3,768	Active Communities	5,197	3,984
2,618	Arts and Heritage	6,162	3,662
4,470	City Shaping	4,411	2,960
	Connected & Safe Community		
4,569	Connected Communities	3,779	3,611
2,320	Safe Communities	2,125	2,125
	<u>Eco-City</u>		
1,040	Climate change mitigation and adaption	1,066	1,066
105	Environmental sustainability	108	108
2,671	Manawatu River	3,342	713
770	Resource Recovery	459	970
	<u>Transport</u>		
17,461	Roading	20,228	26,384
5,631	Active and Public Transport	6,070	2,433
7,724	<u>Water</u>	8,352	5,344
5,826	<u>Wastewater</u>	6,024	6,020
7,062	<u>Stormwater</u>	6,003	1,423
	Driven & Enabling Council		
80	Governance and Active Citizenship	-	230
836	Organisational performance	570	491
511	Strategic Investments	296	296
67,476	Total Capital New	74,200	61,822

97,994 Total Capital Expenditure

104,396 92,939

Funded By

4,719	External Revenue Renewal	2,742	2,742
9,443	External Revenue New	10,890	7,240
2,090	Development Contributions	2,588	2,588
5,000	Asset Sales	3,075	3,000
25,440	Rates	28,565	28,163
51,302	New Borrowing / (Repayment)	56,537	49,206
97,994	Total	104,396	92,939



	City Growth - Activity Financial Statements		
Budget		10YP	DAB
2021/22		2022/23	2022/23
\$'000s		\$'000s	\$'000s INFORMATION / MAIN REASON FOR CHANGE
	Revenue		
4,747	Building Services	4,866	4,986
1,302	Planning Services - Private	1,334	1,454
6,049	Total Revenue	6,200	6,440
	Expenses		
6,406	Building Services	6,609	6,636
524	Housing and Future development	586	572
1,381	Planning Services - Private	1,412	1,571
1,058	Planning Services - Public	1,087	1,148
478	Urban Design	487	493
9,847	Total Expenses	10,181	10,420
3,798	NET OPERATING COST OF ACTIVITY	3,981	3,980
	Rating Requirement		
(1)	Less Depreciation	(1)	(1)
(200)	Less Transfers To/(From) Reserves	(308)	(300)
3,597	RATES REQUIREMENT	3,673	3,679

City Grov	wth - Operational	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	-	Information / Main reason for change
√	130-Earthquake Prone Buildings - Assessment of Compliance with the Building Act	14	14	
✓	762-City-wide - Urban Design - Delivering Change	51	51	
✓	1264-Development Contributions Fees - Support for Community Groups	22	22	
√	1485-Property Development - Whakarongo Council Subdivision Development	(3,075)	(3,000)	
√	1750-Property Development - Summerhays Street Residential Subdivision	10	5	
✓	1914-Electronic District Plan	144	144	
✓	1918-Compliance with new RMA requirements	103	103	
		(2,731)	(2,662)	-



	Economic Development - Activity Financial Stat	ements		
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
910	Conference & Function Centre	933	933	
126	Economic Development	129	129	
100	City Marketing	103	103	
1,136	Total Revenue	1,164	1,164	
	Expenses			
1,875	Conference & Function Centre	1,932	1,964	
2,345	Economic Development	2,405	2,430	
466	International Relations	511	516	
590	City Marketing	607	629	
200	Economic Events	205	205	
5,477	Total Expenses	5,660	5,745	
4,341	NET OPERATING COST OF ACTIVITY	4,496	4,581	
	Rating Requirement			
(470)	Less Depreciation	(492)	(564)	
618	Plus Net Capital Renewal (3 Year Average)	472	473	
7	Plus Debt Repayment	9	9	
4,497	RATES REQUIREMENT	4,485	4,498	
	Capital Expenditure			
661	Renewal	221	221	
15	New	7	-	
676	Total Capital Expenditure	228	221	
	Funded By			
618	Rates	472	473	
010			.,,,	

58	New Borrowing / (Repayment)	(244)	(252)	
676	Total	228	221	



Economio Status	c Development - Operational ID-Name	10YP 2022/23 \$'000s	DAB 2022/23	Information / Main reason for change
Jiaius √	1344-Major Events Fund	205	205	mormation / Main reason for change
✓	1480-Sponsorship Opportunities for Council with economic benefits	53	52	
✓	1842-Information Centre - Building Maintenance	31	30	
\checkmark	1983-Conference & Function Centre - Building Maintenance	21	20	
		310	307	

Economi	c Development - Capital Renewal	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	•	Information / Main reason for change
✓	251-Conference & Function Centre - Replacement of Equipment	37	37	
\checkmark	664-Conference & Function Centre - Renewals	103	103	
✓	1166-Conference & Function Centre - Equipment Purchases	72	72	
✓	1730-Information Centre - Building Renewals	10	10	
		221	221	

Economic	Development - Capital New	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
>	1535-City-wide - Campervan Dump Stations	7	-	Strategy for dump stations yet to be determined and scoped. Moved budget out one year.

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ITEM 5 - ATTACHMENT 1

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2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
4,854	Parking	5,004	5,254	
2,961	Roads	3,094	3,090	
110	Street Facilities	118	118	
394	Street Lighting	400	400	
506	Traffic Services	522	522	
8,825	Total Revenue	9,139	9,385	
	Expenses			
2,728	Parking	2,856	3,161	
15,422	Roads	16,657	15,659	Significant delays in capital expenditure results in lower depreciation and interest expense.
3,512	Street Facilities	3,686	3,483	Change in depreciate rates results in lower depreciation expense.
1,851	Street Lighting	1,915	1,913	
2,631	Traffic Services	2,674	2,540	
26,144	Total Expenses	27,789	26,756	
17,319	NET OPERATING COST OF ACTIVITY	18,650	17,371	
	Rating Requirement			
(10,008)	Less Depreciation	(10,379)	(8,744)	
2,480	Plus Net Capital Renewal (3 Year Average)	2,791	2,735	
972	Plus Debt Repayment	1,357	1,118	
10,764	RATES REQUIREMENT	12,419	12,480	

Capital Expenditure

5 <i>,</i> 336	Renewal	4,831	7,285	
17,461	New	20,228	26,384	
22,796	Total Capital Expenditure	25,059	33,669	
	Funded By			
2,149	External Revenue Renewal	2,364	2,364	
3,779	External Revenue New	5,026	5,568	
726	Development Contributions	814	814	
2,480	Rates	2,791	2,735	
13,662	New Borrowing / (Repayment)	14,064	22,189	
22,796	Total	25,059	33,669	



Roading ·	- Operational	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	1472-Business Case work for strategic roads (PNITI)	121	121	
\checkmark	1858-Tree Maintenance	103	103	
✓	1932-Urban Transport Improvements - Enabling PNITI - Business Case	52	51	
✓	2001-Transport Network & Asset Management - Operating Cost	116	116	
\checkmark	2007-Road Sealed Pavement Maintenance	126	126	
✓	2009-Transport Advanced Investigation	93	93	
✓	2010-Transport & three waters subdivision public good	155	155	
✓	2018-Transport Bridge Maintenance	64	64	
✓	2028-Street Tree Removals	165	165	
✓	2052- Implement Corridor Access Request Fees	(139)	(134)	
		856	860	

Roading - Capital Renewal		10YP	DAB	
		2022/23	2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	74-City-wide - Street Light Renewals	103	103	
>	82-Off-street Parking Renewals	77	-	Review of priority of work shows that this can be delayed to allow for full scoping once higher priority work is completed.
✓	115-City-wide - Sealed Pavement Renewals (Waka Kotahi Subsidies)	1,804	1,804	
\checkmark	122-City-wide - Road Drainage Renewals	382	382	
✓	139-City-wide - Sealed Road Resurfacing	2,217	2,217	

		4,831	7.285	
✓	component renewal	125	125	
	1805-City-wide - Transport structure	129	129	
	556-Carry forward place holder (renewals)	-	2,532	
/	162-City-wide - Vehicle Crossing Renewals	119	119	

Roading - Capital New		10YP 2022/23	DAB 2022/23		
Status	ID-Name	\$'000s	-	Information / Main reason for change	
4	167-James Line (Schnell Dr to Kelvin Grove Rd) - Improvements	-	1,443	Design completed 2020/21. This is a high growth area with significant deterioration to roading pavement. Rather than continuing to fund maintenance repairs through rates, opportunity to upgrade final piece of road to urban standard under capital new works.	
✓	201-Urban Growth - Development Contributions - Transport	206	206		
\checkmark	279-City-wide - Minor transport improvements	1,315	1,315		
>	1134-City Entrance Corridors - Streetscape Improvements	103	-	Budget insufficient to complete in 2022/23. Deferred to next 10YP for additional funds for meaningful implementation.	
>	1367-City-wide - Street Light Infill	896	448	Delays created due to belated external funding decisions. Portion of budget moved to 2023/24 to allow for this delayed start to the programme.	
✓	1615-City-wide - Parking and Traffic Signs and Marking	52	52		



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•	1695-PNITI – Intersection & bridge improvements	5,260	-	Investigation/ Scoping still being completed for KB Road/Roberts Line intersection upgrade. Design (Cfwd) moved out 1 year to 2022/23 which requires construction to be moved out to 2023/24 to realign timeframes.
✓	1804-Road drainage improvements	82	82	
۶	1807-City-wide - Car park infrastructure improvements	490	490	Programme work is ongoing with technology trials to determine decision making process. This has taken longer than originally anticipated, with work to continue in 2022/23 and 2022/23 budget moved to 2023/24.
~	1808-City-wide - Street amenity improvements	282	282	
~	2013-PNITI – Strategic Transport Corridor Improvements	258	258	
4	2059-Urban Transport Improvements - Enabling PNITI	103	300	Bring forward signalised intersection timing improvements at Ferguson Street.
>	2065-Urban Growth - Whakarongo - Transport	206	-	External development slower than expected. Moved 2022/23 budget and 2021/22 Cfwd out 1 year to realign timeframes.
~	2111-Kelvin Grove Road - Safety Improvements to intersections	619	619	
~	2119-Road to Zero - Transport Safety Improvements	1,902	1,902	
A	2123-Urban Growth - Kakatangiata - Transport	5,671	-	External development slower than expected. Design to move to 2022/23, thus moving construction out to 2023/24.

		20.228	26.384
>	2132-Carry Forward Place holder (Capital New)	-	18,987 Estimate of across council carry forward budget from 2021/22.
۶	2124-Urban Growth - Ashhurst - Transport	2,784	External development slower than expected. Carry Forward moved to 2022/23 with 2022/23 budget out 1 year to better align to realistic timeframe.



	Active and Public Transport - Activity Financia	l Statements		
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
827	Active Transport	853	835	
139	Footpaths	143	143	
231	Public Transport	185	185	
1,197	Total Revenue	1,181	1,163	
	Expenses			
2,480	Active Transport	2,904	2,224	Change in depreciate rates results in lower
2,400		2,504		depreciation expense.
2,967	Footpaths	3,019		Change in depreciate rates results in lower
2,507	lootpaths	5,015	2,224	depreciation expense.
370	Public Transport	468	289	
5,817	Total Expenses	6,391	4,738	
4,620	NET OPERATING COST OF ACTIVITY	5,209	3,575	
	Rating Requirement			
(2,931)	Less Depreciation	(3,152)	(1,810)	
520	Plus Net Capital Renewal (3 Year Average)	581	577	
387	Plus Debt Repayment	426	334	
2,597	RATES REQUIREMENT	3,064	2,676	
	Capital Expenditure			
872	Renewal	899	899	
5,631	New	6,070	2,433	
6,503	Total Capital Expenditure	6,969	3,332	

Funded By

367	External Revenue Renewal	378	378
2,595	External Revenue New	2,925	772
520	Rates	581	577
3,020	New Borrowing / (Repayment)	3,085	1,604
6,503	Total	6,969	3,332



Active and Public Transport - Operational		10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	1442-Active Transport Behaviour Change Programmes	84	102	
✓	1494-Active and Public Transport Planning & Investigation	76	76	
\checkmark	1878-Active Transport Innovation	52	52	
✓	1994-Cycle Path Maintenance	49	50	
\checkmark	1995-Footpath Maintenance	35	35	
✓	2021-Innovating Streets	58	58	
✓	2025-Urban Bus Terminal Redevelopment Business Case	51	51	
✓	2037-Additional cycle path sweeping	51	51	
		454	472	

Active an	d Public Transport - Capital Renewal	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	64-City-wide - Footpath Renewals (Waka Kotahi Subsidies)	670	670	
\checkmark	181-City-wide - Public Transport Infrastructure Renewals	31	31	
✓	648-City-wide - Supporting Cycle Infrastructure Renewals	21	21	
✓	2110-City-wide - Footpath Renewals (No Subsidy)	177	177	
		899	899	

Active and Public Transport - Capital New	10YP	DAB	
	2022/23	2022/23	

Status	ID-Name	\$'000s	<u>\$'000</u> s	Information / Main reason for change
٨	243-Urban Bus Terminal Redevelopment	158	-	Co-funding not successful with NZTA for 2021-24 NLTP. Currently working through business case requirements to prepare for future funding opportunities. This is a significant process which has delayed any design work. Moved this out 1 year to 2023/24 to allow this work to be completed.
✓	1121-Tennent Drive Improvements - Food HQ & Massey	268	131	
٨	1559-City-wide - Urban Cycle Infrastructure Network improvements	2,217	-	Preparing bid for additional co-funding through Waka Kotahi new Streets for People fund (previously Innovating Streets fund) to deliver part of core cycle network at 90% Waka Kotahi funding. Programme plan involves significant engagement, followed by design during 2022/23 FY, with delivery by 2023/24
✓	1680-City-wide - Public Transport Infrastructure Improvements	93	93	
√	1925-Urban Growth - Development Contributions - Active Transport	134	134	
✓	2026-Active Transport Measurement	206	206	
✓	2056-City-wide - Supporting Cycle Infrastructure Improvements	103	103	
۶	2057-Regional Shared Path Network Improvements	1,926	800	Programme delayed by late external funding decisions. Budget for Riverside Pathway moved to 2023/24 to allow for land requirements to be finalised.
✓	2120-City-wide - Off Road Shared Path Network Improvements	453	453	
✓	2121-City-wide - Footpath Improvements	513	513	
		6,070	2,433	



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	Active Communities - Activity Financial Statem	ents		
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
1,925	Central Energy Trust Arena	1,977	1,952	
557	City Reserves	880	880	
131	Local Reserves	135	135	
120	Sportsfields	123	123	
80	Swimming Pools	82	82	
2,813	Total Revenue	3,197	3,172	
	Expenses			
6,614	Central Energy Trust Arena	6,698	6,805	
				Changes in the way labour costs are allocated has
3,798	City Reserves	4,043	5,271	resulted in a change of cost structure for each of
				these sub activities.
3,359	Local Reserves	3,654	3,908	
3,174	Sportsfields	3,245	3,309	
1,037	Support to recreation groups	994	1,026	
2,424	Swimming Pools	2,451	2,799	
20,404	Total Expenses	21,085	23,118	
17,591	NET OPERATING COST OF ACTIVITY	17,888	19,946	
()	Rating Requirement	()	()	
(5,820)	Less Depreciation	(5,937)	(6,447)	
4,492	Plus Net Capital Renewal (3 Year Average)	4,469	4,441	
1,027	Plus Debt Repayment	1,149	1,225	
17,289	RATES REQUIREMENT	17,570	19,165	

Capital Expenditure

4,144	Renewal	4,791	4,733	
3,768	New	5,197	3,984	
7,912	Total Capital Expenditure	9,988	8,716	
	Funded By			
20	External Revenue New	95	-	
325	Development Contributions	283	283	
4,492	Rates	4,469	4,441	
3,075	New Borrowing / (Repayment)	5,141	3,992	
7,912	Total	9,988	8,716	



Active Co Status	ommunities - Operational ID-Name	10YP 2022/23 \$'000s	DAB 2022/23 \$'000s	
\checkmark	355-Arapuke Forest Management	53	53	
	799-Events - Major School Sports Events			
✓	funding (part of Sports Events Partnership Fund)	92	92	
✓	1073-City-wide - Reserve Management Planning	66	66	
✓	1249-Arapuke Forest Park - Contribution to Manawatu Mountain Bike Club for Trail Development	62	62	
✓	1422-Regional Sports Facilities Plan - Investment Process Management (Sport Manawatu)	21	20	
\checkmark	1424-Active Community Access Fund - Low Income Opportunities	10	10	
✓	1431-Walkways and Shared Paths - Art and Heritage Trails	6	6	
\checkmark	1611-Free Swimming for Under 5 Year Olds	151	151	
✓	1726-Property - Condition Assessments	21	20	
\checkmark	1728-Property - Underground Services Investigations	26	25	
>	1885-Asset Management Improvement Plan Task Programme	411	261	Partial budget deferred one year.
√	1899-Aquatic facilities and water recreation preliminary feasibility study/needs assessment	51	51	
√	1913-Review of the Manawatu-Whanganui Regional Sport Facility Plan (PNCC contribution)	21	20	
✓	1973-Arena - Building Maintenance	195	195	

		1,581	1,457	
*	2125-Support for Manawatu Jets	_	35	Council decision (15/09/2021) to provide funding for five years of \$10,000 per annum and provide venue hire in kind for three years but up to five years upon negotiation.
✓	2114-Sports Event Partnership Increased Funding	41	40	
✓	2011-City Reserves - Victoria Esplanade - Operating Costs	46	45	
✓	2005-Local Reserves - Operation and Maintenance of new assets	98	98	
✓	2000-City Reserves - Walkways - Maintain existing network	30	29	
✓	1997-City Reserves- Memorial Park - Operate New Splashpad	23	22	
\checkmark	1992-Sportsfields - Building Maintenance	46	45	
✓	1985-Swimming Pools - Splashhurst Pool Maintenance Costs	30	29	
✓	1981-City-wide Reserves - Building Maintenance	82	82	

Active Co	ommunities - Capital Renewal	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	819-Central Energy Trust Arena - Replacement of Equipment	46	46	
\checkmark	1051-CET Arena - Arena Renewals	1,407	1,407	
✓	1759-CET Arena - Grounds Renewals	46	46	
✓	1786-Recreational Buildings - Sports Pavilion and Changing Room Renewals	205	205	



Active	Communities - Capital New	10YP 2022/23	DAB 2022/23	
		4,791	4,733	
✓	1965-Arena Kitchen Equipment Replacement	154	154	
✓	1964-Arena Indoor Stadium Sound System Replacement	154	154	
✓	1962-Arena Security Card System	51	51	
✓	1960-Central Energy Trust Arena- Arena 1 Sound System Replacement-oval	205	205	
✓	1840-City Reserves - Victoria Esplanade- Renewals	332	332	
✓	1837-Swimming Pools - Pool Renewals	638	638	
✓	1835-City Reserves - Linklater Reserve - Renewals	62	62	
✓	1834-City Reserves - Walkways - Renewals	99	99	
✓	1832-City Reserves - Ashhurst Domain - Renewals	36	36	
✓	1831-City Reserves - Te Marae o Hine - The Square - Renewals	73	73	
✓	1830-City Reserves - Memorial Park - Renewals	267	267	
✓	1829-Sportsfields and Artificial Turfs - Renewals	258	258	
✓	1827-Local Reserves - Renewals	756	698	Purchase of playground equipment was brough in 21/22 to allow construction commencement soon as practical in 22/23.

ID-Name \$'000s \$'000s Information / Main reason for change

Status

✓	111-Local Reserves - Roslyn - Edwards Pit Park Development	36	36	
✓	165-Outdoor Adventure Reserves - Arapuke Forest Park/Kahuterawa Development	7	7	
>	558-Urban Growth - Local Reserves - Takaro - Oriana Reserve Development	101	-	Reserve development budget moved out 1 year to 2023/24.
✓	967-City-wide - Edibles Planting	5	5	
✓	1099-Parks and Reserves - Shade Development	31	31	
>	1133-Sportsfields - Artificial Football Field (subject to part external funding)	190	-	Awaiting results of feasibility study. External funding not yet secured. Delayed one year.
>	1560-Sportsfields - Bill Brown Park - Additional Carparking	231	35	Design will take 2022/23 year - construction moved out to 23/24
✓	1845-City Growth - City Reserves - Te Marae o Hine - The Square - Capital New	162	162	
✓	1846-City Growth - City Reserves - Walkway Extensions - Capital New	324	324	
✓	1848-City Growth - City Reserves - Linklater Reserve - Capital New	103	103	
√	1850-City Growth - City Reserves - Memorial Park - Capital New	225	225	
✓	1851-Sportsfield Improvements - Capital New	12	12	
√	1852-Local Reserves - Improvements to existing reserves to close identified level of service gaps	154	154	
✓	1853-Local Reserves - Development of Existing Reserves - Capital New	27	27	
✓	1856-Urban Growth - Hokowhitu - Reserves - Purchase and Development	444	444	



		5,197	3,984	
*	2138-Lido Backwash Compliance	-	996	Compliance issues have given rise to a change in discharge approach.
>	2043-Urban Growth - Napier Road Extension - Reserve and walkways purchase and development	388	-	Budget moved to 2023/24.
۶	2006-City Centre Play - Fixed Play Development	72	-	Budget moved to 2023/24.
✓	1884-Local Reserves - Accessibility and Safety Improvements	102	102	
>	1860-Urban Growth - Ashhurst - Reserves Purchase and Development	466	-	Budget moved to 2023/24.
✓	1859-Urban Growth - Whakarongo - Reserves Purchase and Development	28	28	
>	1857-Urban Growth - Kakatangita - Kikiwhenua - Reserves - Purchase and Development	2,091	1,295	Budget moved to 2023/24.

	Arts and Heritage - Activity Financial Statements		
Budget		10YP	DAB
2021/22		2022/23	2022/23
\$'000s		\$'000s	\$'000s INFORMATION / MAIN REASON FOR CHANGE
	Revenue		
-	Heritage Management	-	-
1	Other Cultural Facilities	1	1
64	Support to arts, culture & heritage groups	66	66
31	Te Manawa	32	32
96	Total Revenue	98	98
	F		
195	Expenses Heritage Management	200	335
2,160	Other Cultural Facilities	2,344	2,535
2,180	Support to arts, culture & heritage groups	2,344 2,203	2,226
2,215	Support to arts, culture & heritage groups	2,203	
4,346	Te Manawa	4,444	4,736 Increased property value results in increased depreciation expense.
8,914	Total Expenses	9,191	9,832
8,818	NET OPERATING COST OF ACTIVITY	9,093	9,734
	Rating Requirement		
(2,049)	Less Depreciation	(2,100)	(2,615)
650	Plus Net Capital Renewal (3 Year Average)	534	533
181	Plus Debt Repayment	243	197
7,600	RATES REQUIREMENT	7,770	7,850
	Capital Expenditure		
885	Renewal	627	627
2,618	New	6,162	3,662
3,503	Total Capital Expenditure	6,789	4,289



	Funded By		
650	Rates	534	533
2,853	New Borrowing / (Repayment)	6,254	3,755
3,503	Total	6,789	4,289

Arts and Status	Heritage - Operational	10YP 2022/23 \$'000s	DAB 2022/23 \$'000s	
√	778-Arts Initiatives	35	34	
✓	1323-Heritage Digitization Programme (City Library)	51	51	
\checkmark	1447-Earthquake prone heritage building fund	155	155	
✓	1464-Massey Arts Funding	10	10	
✓	1469-Local Heritage Programmes	16	15	
✓	1501-Public Sculptures Trust Funding	51	50	
✓	1536-Regent Theatre - Trustee Meeting Fee Grant	6	6	
✓	1537-Caccia Birch - Trustee Meeting Fee Grant	6	6	
✓	1538-Globe Theatre - Trustee Meeting Fee Grant	5	5	
✓	1554-Military Heritage Commemorations	8	8	
✓	1573-Arts Event Fund	51	50	
✓	1824-Care and Maintenance of Public Art and Historic Objects	24	24	
✓	1988-Creative Sounds - Building Maintenance	10	10	
*	2130-Heritage Advisory Panel – Support delivery of heritage programme	-	135	As directed by the 17 November Arts, Culture and Heritage Committee. To seek to address additional heritage issues.
		430	560	

Arts and	Heritage - Capital Renewal	10YP	DAB
		2022/23	2022/23
Status	ID-Name	\$'000s	\$'000s Information / Main reason for change
✓	213-Cultural Facilities - Renewals	616	616



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~	1144-Manawatu Heritage (Archives Digital Repository) Renewal	10	10	
		627	627	
Arts and	Heritage - Capital New	10YP	DAB	
Status	ID-Name	2022/23 \$'000s	2022/23 ¢'۵۵۵s	Information / Main reason for change
510103	902-Property - Seismic Strengthening of Council	6,162		Next stage will commence 2022/23. Deferral to
>	Properties	0,102	5,002	reflect contract spend lead in time.

	City Shaping - Activity Financial Statements		
Budget		10YP	DAB
2021/22		2022/23	2022/23
\$'000s		\$'000s	\$'000s INFORMATION / MAIN REASON FOR CHANGE
	Revenue		
-	City Centre	-	-
-	Total Revenue	-	-
	Expenses		
381	City Centre	769	434 Small alteration to allocation of depreciation.
110	Place activation	112	112
133	Placemaking	136	137
624	Total Expenses	1,018	683
624	NET OPERATING COST OF ACTIVITY	1,018	683
	Rating Requirement		
(5)	Less Depreciation	(200)	(16)
39	Plus Debt Repayment	154	43
658	RATES REQUIREMENT	972	710
	Capital Expenditure		
4,470	New	4,411	2,960
4,470	Total Capital Expenditure	4,411	2,960
	Funded By		
1,509	External Revenue New	2,231	-
2,961	New Borrowing / (Repayment)	2,180	2,960
4,470		4,411	2,960



City Shaping - Operational		10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	•	Information / Main reason for change
✓	1167-Placemaking Co-created Project (operational)	36	35	
✓	1273-Palmy Unleashed	77	77	
✓	2017-Citycentre Pop Up Play	31	30	
✓	2054-Funding Palmy BID group	257	250	
		401	392	

City Shaping - Capital New		10YP 2022/23	DAB 2022/23		
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change	
✓	1330-Placemaking Co-created Project (capital)	16	16		
✓	1476-City Centre Laneways Programme	21	21		
✓	2122-CBD Streets for People	4,375	2,924	Construction contract award anticipated prior to end of 2021/22. Planning currently underway to minimise construction supply delays. Reduced scope reflecting lack of previously assumed external funding.	
		4,411	2,960		

	Budget		10YP	DAB	
	2021/22		2022/23	2022/23	
	\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
_		Revenue			
	735	Cemeteries	755	755	
	139	Community Centres	142	142	
	275	Libraries	282	493	
	2,939	Social Housing	3,012	3,016	
	52	Central Energy Trust Wildbase	53	53	
	40	Community & Commemorative Events	41	-	Correction to budget. Income not earned from these types of events.
	610	Public Health	625	625	
-	4,789	Total Revenue	4,911	5,084	
		Expenses			
	1,350	Cemeteries	1,368	1,327	
	1,127	Community Centres	1,061	1,088	
	9,956	Libraries	10,205	9,923	
	482	Public toilets	589	795	
	3,525	Social Housing	3,742	4,290	Increased property value results in increased depreciation expense.
	2,394	Support to community groups	2,459	2,545	
	928	Central Energy Trust Wildbase	954	969	
	1,318	Community & Commemorative Events	1,375	1,608	
	2,004	Public Health	2,081	2,040	
-	23,084	Total Expenses	23,834	24,583	
-	18,295	NET OPERATING COST OF ACTIVITY	18,923	19,499	
		Rating Requirement			
		Rating Requirement			



1,989	Plus Net Capital Renewal (3 Year Average)	2,209	2,205	
489	Plus Debt Repayment	577	492	
17,113	RATES REQUIREMENT	17,907	18,183	
	Capital Expenditure			
2,874	Renewal	2,715	2,715	
4,569	New	3,779	3,611	
7,443	Total Capital Expenditure	6,494	6,326	
	Funded By			
253	External Revenue New	613	-	
1,989	Rates	2,209	2,205	
5,201	New Borrowing / (Repayment)	3,672	4,121	
7,443	Total	6,494	6,326	

Connecte Status	2022/23 2022		DAB 2022/23 \$'000s	Information / Main reason for change
✓	812-Youth Council Grants and Scholarships	9	9	
✓	1157-Military Heritage Commemorations (Events)	28	40	Current budget inadequate to provide resources for ANZAC parades.
✓	1262-Ashhurst Christmas Lights	2	2	
✓	1448-Welcoming Communities	103	103	
✓	1463-Play Palmy	5	5	
✓	1465-Contestable Community Events Fund	26	26	
✓	1506-Community Events	444	604	\$100k to re-instate to pre covid levels and \$60k for cultural events.
✓	1574-Hancock Community House Management Fund	63	61	
*	1675-Support for community relief efforts post COVID-19	-	100	To support for one more year community groups affected by COVID restrictions.
✓	1935-Cats - Public Education & Colonies Management	15	15	
✓	1941-City Library (all sites) - Removal of overdue fines (Youth and Childrens)	41	40	
✓	1952-Companion Card	10	10	
✓	1980-CET Wildbase Recovery Centre - Building Maintenance	37	36	
✓	1982-Library - Building Maintenance	52	52	
✓	1987-Community Centres - Building Maintenance	20	19	
\checkmark	1991-Public Toilets - Building Maintenance	94	94	
✓	2020-Cemeteries - Digitisation of historical cemetery records	21	20	



✓	superannuation 2116-Funding for Strategic Priority Grants (increased funding)	136	136	
√	2115-Social Housing restrict rents to a maximum of 25% of the tenant's benefit or NZ	144	140	
✓	2023-Increase to Community Development Small Grants Fund #2	62	61	

Connected Communities - Capital Renewal		10YP 2022/23 202		
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	40-Noise Measuring Equipment for Noise Complaints - Rolling Replacement	46	46	
✓	178-City Library (all sites) Replacement of Shelving, Furniture and Equipment	104	104	
✓	180-Social Housing - Renewals	513	513	
✓	186-Public Toilets - Renewals	164	164	
✓	188-City Library Replacement and Purchase of Library Materials	796	796	
\checkmark	202-Central Library Interior Design Renewals	103	103	
✓	203-Community Libraries, Youth Space, Blueprint and Mobile Library Interior Design Renewals	31	31	
✓	265-Community Centres - Renewals	308	308	
✓	1120-Community Libraries - Renewals	51	51	
✓	1136-CET Wildbase Recovery Centre - Renewals	103	103	
✓	1138-Digital Technology to Support 21st Century Citizens and Service (Renewal)	73	73	
✓	1269-Bylaw Signage - Replacement	6	6	

		2,715	2,715	
✓	1828-Cemeteries - Non-Building Asset Renewals	88	88	
✓	1796-Cemeteries - Building Renewals	41	41	
✓	1775-Central Library - Renewals	103	103	
✓	1769-Community Agency Facilities - Renewals	51	51	
✓	1744-Social Housing - Hard Surface Renewals	103	103	
\checkmark	1742-Social Housing - Grounds Renewals	31	31	

Connecte Status	ed Communities - Capital New ID-Name	10YP 2022/23 \$'000s	DAB 2022/23 \$'000s	
4	1130-Urban Growth - City West - New Community Centre	866	-	Programme can not proceed until the greater strategic growth planning is completed for this area. Moved programme out to next 10YP to reassess appropriate timing.
✓	1196-Cemeteries - Kelvin Grove - Renewal of staff facilities	252	252	
✓	1743-Social Housing - Papaioea Place Redevelopment - Stage 3	2,050	2,551	To correct budget to account for GST payable.
✓	1833-City Growth - Cemeteries - Extensions to burial and ashes areas to meet demand	200	200	
✓	1896-Social Housing - Healthy Homes Compliance Items Purchase	410	607	To correct budget to account for GST payable.
✓	1948-Events and Festival Equipment Purchase	2	2	
		3,779	3,611	1



	Safe Communities - Activity Financial Statements	<u>s</u>		
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
866	Animal Control	887	947	
866	Total Revenue	887	947	
	Expenses			
957	Animal Control	1,178	1,033	
892	Civil Defence	915	907	
424	Safer Community Initiatives	413	400	
2,274	Total Expenses	2,506	2,339	
1,408	NET OPERATING COST OF ACTIVITY	1,619	1,392	
	Rating Requirement			
(24)	Less Depreciation	(115)	(177)	
236	Plus Net Capital Renewal (3 Year Average)	242	242	
75	Plus Debt Repayment	127	103	
1,695	RATES REQUIREMENT	1,873	1,560	
	Capital Expenditure			
131	Renewal	513	513	
2,320	New	2,125	2,125	
2,451	Total Capital Expenditure	2,638	2,638	
	Funded By			
236	Rates	242	242	
2,216	New Borrowing / (Repayment)	2,396	2,396	
2,451	Total	2,638	2,638	—

Safe Com	nmunities - Operational	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	•	Information / Main reason for change
✓	1458-New MPI Code of Welfare compliance	58	58	
✓	1539-City Ambassadors	36	35	
		94	93	-
		2022/22	2022/22	
Safe Com	nmunities - Capital Renewal	10YP	DAB	
_		2022/23	2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
Status ✓	ID-Name 1512-CCTV replacements	\$'000s 513	\$'000s 513	Information / Main reason for change
		\$'000s	\$'000s	Information / Main reason for change
		\$'000s 513	\$'000s 513	Information / Main reason for chang
✓		\$'000s 513	\$'000s 513	Information / Main reason for change
✓	1512-CCTV replacements	\$'000s 513 513	\$'000s 513 513	Information / Main reason for change
✓ Safe Com	1512-CCTV replacements	\$'000s 513 513 10YP	\$'000s 513 513 DAB 2022/23	Information / Main reason for change
<u>√</u>	1512-CCTV replacements	\$'000s 513 513 10YP 2022/23	\$'000s 513 513 DAB 2022/23	Information / Main reason for change - Information / Main reason for change



	Climate change mitigation and adaption - Acti	vity Financial Sta	tements	
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
-	Climate change mitigation and adaption	-	-	
-	Total Revenue	-	-	
	Expenses			
222	Climate change mitigation and adaption	289	230	
222	Total Expenses	289	230	
222	NET OPERATING COST OF ACTIVITY	289	230	
	Rating Requirement			
-	Less Depreciation	(33)	-	
-	Plus Debt Repayment	23	23	
222	RATES REQUIREMENT	278	253	
	Capital Expenditure			
1,040	New	1,066	1,066	
1,040	Total Capital Expenditure	1,066	1,066	
	Funded By			
1,040	New Borrowing / (Repayment)	1,066	1,066	
1,040	Total	1,066	1,066	

Climate c	hange mitigation and adaption - Operational	10YP 2022/23	DAB 2022/23		
Status	ID-Name	\$'000s	\$'000s	Information ,	/ Main reason for change
✓	1920-Climate Change and Sustainability	103	103		
•	Resource	105	105		
		400	103		
		103	103	-	
Climate c	hange mitigation and adaption - Capital New	103 10YP 2022/23	DAB 2022/23	-	
	hange mitigation and adaption - Capital New ID-Name	10YP	DAB 2022/23	- Information ,	/ Main reason for change
Climate c <u>Status</u> ✓		10YP 2022/23	DAB 2022/23		/ Main reason for change

1,066 1,066

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	Environmental sustainability - Activity Fin	nancial Statements		
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s IN	NFORMATION / MAIN REASON FOR CHANGE
	Revenue			
-	Biodiversity	-	-	
-	Total Revenue	-	-	
	Expenses			
409	Biodiversity	373	341	
161	Support to environmental groups	165	165	
435	Sustainable Practices	522	510	
1,005	Total Expenses	1,060	1,015	
1,005	NET OPERATING COST OF ACTIVITY	1,060	1,015	
	Rating Requirement			
-	Less Depreciation	(4)	-	
18	Plus Debt Repayment	22	22	
1,023	RATES REQUIREMENT	1,078	1,038	
	Capital Expenditure			
105	New	108	108	
105	Total Capital Expenditure	108	108	
	Funded By			
105	New Borrowing / (Repayment)	108	108	
105	Total	108	108	

Environn	nental sustainability - Operational	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
√	268-Arapuke Forest Park/Kahuterawa Pest Control and Biodiversity Protection and Enhancement	62	62	
\checkmark	764-City-wide - Council Facility Energy Use Monitoring	59	59	
√	835-Ashhurst Domain - Biodiversity Improvements as Part of Manawatu Gorge Project	46	45	
✓	1080-City-wide -Biodiversity Increased Plant and Animal Pest Control	31	30	
✓	1145-Green Corridors Project - Continued Development	93	93	
✓	1450-Predator Free Palmerston North	26	25	
✓	1453-Freshwater Body Improvements	42	42	
✓	2055-Investigate Envirohub and Resource Recovery Centre	103	103	
		462	460	-

Environm	iental sustainability - Capital New	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	1077-Citywide - Biodiversity Enhancement Through Native Planting	31	31	
✓	1451-Property - LED Lighting Upgrades	77	77	
		108	108	-



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	Manawatu River - Activity Financial Statements			
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s INF	ORMATION / MAIN REASON FOR CHANGE
	Revenue			
10	Manawatu River	10	10	
10	Total Revenue	10	10	
	Expenses			
142	Manawatu River	403	158 Sign Iow	ificant delays in capital expenditure results i er depreciation and interest expense.
142	Total Expenses	403	158	
132	NET OPERATING COST OF ACTIVITY	393	148	
	Rating Requirement			
-	Less Depreciation	(105)	-	
12	Plus Net Capital Renewal (3 Year Average)	12	12	
-	Plus Debt Repayment	75	61	
144	RATES REQUIREMENT	375	221	
	Capital Expenditure			
2	Renewal	6	6	
2,671	New	3,342	713	
2,673	Total Capital Expenditure	3,348	719	
	Funded By			
12	Rates	12	12	
2,661	New Borrowing / (Repayment)	3,336	707	
2,673	Total	3,348	719	

Manawa Status	tu River - Operational ID-Name	10YP 2022/23 \$'000s	DAB 2022/23 \$'000s	Information / Main reason for change
✓	1486-City Reserves - Te Apiti Manawatu Gorge Development	51	50	
✓	1998-City Reserves - Manawatu River Park - Operation and Maintenance	39	38	
		90	88	

Manawa	tu River - Capital Renewal	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
~	1825-City Reserves - Manawatu River Park - Renewals	6	6	
		6	6	

Manawatu River - Capital New		10YP D/ 2022/23 2022/2			
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change	
>	1435-City Reserves - Manawatu River Park - Water Front Precinct Lighting	924	-	The process to select artists, finalise costs and secure commissions, will take the next 12 months.	
✓	1844-City Growth - City Reserves - Manawatu River Park - Capital New	703	703		
√	1892-City Growth - City Reserves - Manawatu River Park - Hokowhitu Lagoon Development Plan	10	10		
	1894-City Growth - City Reserves - Manawatu River Park - Marae Tarata Development Plan - Implementation	103	-	Delayed to enable stakeholder engagement and plan development to occur after Te Motu o Poutoa consultation.	

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>	1895-City Growth - City Reserves - Manawatu River Park - Te Motu o Poutoa Development Plan - Implementation	1,602	-	Budget moved out to 23/24 to allow for ongoing engagement.
		3,342	713	-

	Resource Recovery - Activity Financial Statemen	<u>nts</u>		
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
223	Landfill Management	231	231	
1,261	Waste Management	1,359	1,294	
1,621	Waste Minimisation	1,641	1,482	
3,105	Total Revenue	3,232	3,007	
	Expenses			
425	Landfill Management	510	473	
1,741	Waste Management	1,879	2,894	Additional resources to meet Councils goals.
6,250	Waste Minimisation	6,766	6,280	
8,416	Total Expenses	9,156	9,648	
5,311	NET OPERATING COST OF ACTIVITY	5,924	6,640	
	Rating Requirement			
(923)	Less Depreciation	(957)	(674)	
423	Plus Net Capital Renewal (3 Year Average)	571	556	
709	Plus Debt Repayment	419	416	
5,520	RATES REQUIREMENT	5,958	6,939	
	Capital Expenditure			
421	Renewal	432	393	
770	New	459	970	
1,191	Total Capital Expenditure	891	1,363	
	Funded By			
-	External Revenue New	-		
423	Rates	571	556	
768	New Borrowing / (Repayment)	320	807	

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1,191 Total

891 1,363

	Recovery - Operational	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	974-City-wide - Rubbish & Recycling - Communication, Education and Resource Materials	31	31	
✓	1425-Awapuni Closed Landfill - Waste Mixed Colour Glass Stockpile Processing	48	48	
✓	1724-City-wide - Diversion of Waste from Landfill - Investigation Studies	207	207	
~	1908-City-Wide - Rubbish & Recycling - Asset Condition Assessments	52	52	
~	1909-Waste Minimisation Levy - Contestable Fund	41	41	
✓	2044-City-Wide - Kerbside Food Waste - Investigations and Trial	197	197	
*	2129-Free rubbish bag per month to low income households.	-	65	Aa a result of Council decision an operational programme to trial providing one free rubbish per month to low income households per year.
		576	641	-

	Recovery - Capital Renewal	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
~	185-Closed Landfills and Transfer Stations - Site Renewals	36	36	
\checkmark	612-Recycling - City-wide Wheelie Bin and Crate Renewals	120	80	Bins lasting longer than anticipated in budget.
~	649-Recycling - Materials Recovery Facility Renewals	140	140	



		432	393	
✓	Renewals	72	72	
,	1784-Rubbish and Recycling Buildings -			
\checkmark	1721-Composting Activity Site Renewals	8	8	
✓	1374-City-wide - Recycling Drop Off Facilities - Renewals	9	9	
\checkmark	1368-City-wide - Public Space Rubbish & Recycling Bins Renewals	47	47	

Resource	e Recovery - Capital New	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	506-City-wide - Public Space Rubbish & Recycling Bins Development	66	66	
✓	657-Urban Growth - Recycling - City-wide Wheelie Bins and Crates	72	80	Increased housing growth and increasing costs to purchase bins have impacted this programme. Recommended budget increase to accommodate growth, with a reassessment as part of the next 10YP process.
✓	721-Awapuni Closed Landfill - Landscaping Development	26	26	
4	1371-Closed Landfills and Transfer Stations - Safety, Security and Development	181	685	Bring forward and increase budget to purchase critical compost machinery (trummel screen) which has a very high operational risk of failure impacting our delivery of green waste services.
✓	1373-City-wide - Recycling Drop Off Facilities - Development	72	72	
✓	1410-Recycling - City-wide Recycling Services to Commercial/orgnisational Properties Development	41	41	

*	2131-Recycling Wheelie Bin Lid Latches purchase and installation	-		
		459	970	



	Water - Activity Financial Statements			
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
29	Water Collection	30	30	
56	Water Distribution	58	56	
10	Water Treatment	10	10	
95	Total Revenue	98	96	
	Expenses			
2,702	Water Collection	2,721	2,418	
4,392	Water Distribution	4,620	5,028	
1,844	Water Treatment	2,145	2,085	
8,938	Total Expenses	9,487	9,531	
8,843	NET OPERATING COST OF ACTIVITY	9,388	9,434	
(0.000)	Rating Requirement		(0.000)	
(3,090)	Less Depreciation	(3,236)	(3,882)	
4,553	Plus Net Capital Renewal (3 Year Average)	5,921	5,898	
631	Plus Debt Repayment	823	665	
10,938	RATES REQUIREMENT	12,896	12,115	
4 270	Capital Expenditure	4 0 0 5	4.005	
4,376	Renewal	4,925	4,925	
7,724	New	8,352	5,344	
12,100	Total Capital Expenditure	13,277	10,269	
	Funded By			
796	External Revenue Renewal	-	-	
391	External Revenue New	-	-	
367	Development Contributions	337	337	

4,553	Rates	5,921	5,898	
5,992	New Borrowing / (Repayment)	7,019	4,034	
12,100	Total	13,277	10,269	



Water - C Status	Dperational ID-Name	10YP 2022/23 \$'000s	DAB 2022/23 \$'000s	
✓	1246-Three Waters Public Education - Water	41	41	
✓	1798-Water Treatment Plant - Buildings Maintenance	31	30	
✓	1812-City-wide - Water Supply Network Modelling	16	15	
✓	1813-City-wide - Water Supply Condition Assessments	52	52	
✓	1881-Water Pump Station - Building Maintenance	10	10	
✓	1996-Turitea Dams - Catchment Management	104	104	
✓	2053-Implement Commercial Backflow Fee	(49)	(48)	
		204	204	

Water - C	Capital Renewal	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
~	199-City-wide - Water Supply Bore and Network Facility Renewals	518	518	
~	207-Turitea WTP - Equipment and Facility Renewals	607	607	
✓	214-City-wide - Water Toby and Manifold Renewals	518	518	
✓	218-City-wide - Water Main Renewals	2,394	2,394	
✓	1061-City-wide - Water Supply Reservoir Renewals	311	311	
✓	1700-City-wide - Water Meter Renewals	333	333	

		4,925	4,925	
✓	1822- Water Pump Stations - Building Renewals	8	8	
✓	1797-Water Treatment Plant - Building Renewals	31	31	
✓	1701-City-wide - Water Supply Valve & Hydrant Renewals	207	207	

Water - Capital New		10YP 2022/23	10YP DAB 2022/23 2022/23	
Status	ID-Name	\$'000s	-	Information / Main reason for change
>	124-Turitea WTP - Drinking Water Standards Upgrades	1,697	200	Awaiting confirmation of changes to standards. This will determine the programme of work going forward. Investigation, scope and design have been allowed for in 22/23 when decisions are made.
4	132-City-wide - Water Supply Resilience - Trunk Mains	1,232	-	Lack of internal capacity has delayed the delivery of the 2021/22 programme. Although some equipment purchases can be made in 2022/23, construction is not now scheduled until 2023/24. Moved budget to realign timeframes.
✓	246-Urban Growth - Development Contributions - Water Supply	259	259	
\checkmark	986-Turitea Dams - Aeration Upgrade	26	26	
A	1004-Urban Growth - Whakarongo - Water Supply	572	-	External development slower than expected. Moved both 2021/22 carry forward and 2022/23 budget out 1 year to better align to realistic timeframe.
✓	1054-Ashhurst - Water Quality Improvements	207	207	



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		8,352	5,344	
>	2141-Water - Carry forwards	_	2,894	Placeholder for estimated carry forwards from 2021/22.
>	2060-City-wide - Commercial Water Meters	166	-	Work underway, this stage will complete in 2022/23. Next stage to commence 2023/24.
>	2048-City-wide - Water Toby and Manifold enhancements	2,303	576	Project planning underway. Construction will commence in 2022/23 and continue through 2023/24.
✓	1883-Water Operations -Small Plant & Equipment - New	16	16	
✓	1873-City-wide - Water Main Upgrades - Firefighting	155	155	
>	1841-Urban Growth - Ashhurst - Water Supply	247	-	Budget moved to 2023/24.
✓	1697-Turitea WTP - Water Supply Resilience - Upgrades	826	826	
✓	1384-City-wide - Water Supply Resilience - Additional Reservoirs	186	186	
>	1170-Urban Growth - Kakatangiata - Water Supply	460	-	External development slower than expected. Moved 2022/23 budget out 1 year to accommodate.

	Stormwater - Activity Financial Statements			
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
6	Stormwater Collection and Disposal	6	6	
6	Total Revenue	6	6	
	Expenses			
4,435	Stormwater Collection and Disposal	4,921	4,380	
4,435	Total Expenses	4,921	4,380	
4,429	NET OPERATING COST OF ACTIVITY	4,915	4,374	
	Rating Requirement			
(1,909)	Less Depreciation	(2,018)	(2,054)	
943	Plus Net Capital Renewal (3 Year Average)	971	968	
150	Plus Debt Repayment	308	178	
3,613	RATES REQUIREMENT	4,176	3,467	
	Capital Expenditure			
875	Renewal	818	818	
7,062	New	6,003	1,423	
7,937	Total Capital Expenditure	6,821	2,241	
100	Funded By	400	400	
139	Development Contributions	132	132	
943	Rates	971	968	
6,855	New Borrowing / (Repayment)	5,717	1,141	
7,937	Total	6,821	2,241	



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Stormwa	ter - Operational	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	1369-City-wide Data Collection and WQ Monitoring	104	104	
✓	1614-Stormwater - Open channels and drains - maintenance	342	342	
✓	1709-City-wide - Stormwater Condition Assessments	114	114	
✓	1710-City-wide - Stormwater Modelling, Consenting and Planning	145	145	
✓	1930-City-wide - Maintenance of Stormwater Treatment Devices	18	18	
✓	2002-Stormwater Reticulation Network Maintenance	25	24	
✓	2003-Stormwater Pump Station Operation & Maintenance	25	24	
		772	769	

	ter - Capital Renewal	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
\checkmark	20-City-wide - Stormwater Pump Station Renewals	176	176	
✓	1062-City-wide - Stormwater Network Renewal Works	642	642	
		818	818	
Stormwa	ter - Capital New	10YP	DAB	
		2022/23	2022/23	

		6,003	1,423	
>	1708-City-wide - Stormwater Flood Mitigation	564	-	Internal capacity issues have delayed commencement of design in 2021/22. Design will go to the design panel. Construction has been moved out to 2023/24 to reflect this.
✓	1707-City-wide - Land purchase associated with streams and channels	207	207	
✓	1706-City-wide - Stormwater Network Resilience	223	223	
	1704-Urban Growth - Aokautere - Stormwater	362		External development slower than expected. Moved 2022/23 budget out 1 year to realign timeframes.
~	1372-City-wide Stormwater Pump Stations Improvement	497	-	2021/22 construction has not commenced as planned. Moved 2022/23 budget to 2023/24 to align with current supply chain timeframes.
√	1060-City-wide - Stormwater Network Improvement Works	787	787	
>	1001-Urban Growth - Whakarongo - Stormwater	2,070	-	External development slower than expected. Moved both carry forward and budget out 1 year to realign to more realistic timeframe. Delayed by Horizon's resource consent.
>	197-Urban Growth - NEIZ - Stormwater	1,087	-	External development slower than expected. Moved 2022/23 budget out 1 year to accommodate.
✓	51-Urban Growth - Development Contributions - Stormwater	207	207	



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	Wastewater - Activity Financial Statements			
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
6	Wastewater Collection	6	6	
1,425	Wastewater Treatment and Disposal	1,237	1,357	
1,431	Total Revenue	1,243	1,363	
	Expenses			
5,461	Wastewater Collection	5,629	6,250	
6,479	Wastewater Treatment and Disposal	6,587	4,855	
11,940	Total Expenses	12,216	11,105	
10,509	NET OPERATING COST OF ACTIVITY	10,973	9,742	
	Dating Demoissment			
(4.105)	Rating Requirement	(4.244)	(4 70)	
(4,195)	Less Depreciation	(4,344)	(4,760)	
3,905	Plus Net Capital Renewal (3 Year Average)	5,069	5,056	
370	Plus Debt Repayment	510	410	
10,589	RATES REQUIREMENT	12,208	10,448	
	Capital Expenditure			
5,040	Renewal	4,459	3,820	
5,826	New	6,024	6,020	
10,866	Total Capital Expenditure	10,482	9,840	
10,000		10,402	5,040	
	Funded By			
1,407	External Revenue Renewal	-	-	
895	External Revenue New	-	900	
533	Development Contributions	1,022	1,022	
3,905	Rates	5,069	5,056	
4,126	New Borrowing / (Repayment)	4,392	2,862	
•			·	

10,866 Total

10,482 9,840



Wastewa	ater - Operational	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
×	1319-Totara Road Wastewater Treatment Plant - Consent Renewal Upgrade Options Analysis	1,212	-	Change in accounting treatment from Operatin to Capital (#2128).
✓	1401-City-wide - Infiltration & Inflow Investigations	259	259	
✓	1716-City-wide - Wastewater Facility Condition Assessment Programme	52	52	
✓	1717-City-wide - Wastewater Pipeline Condition Assessment Programme	181	181	
√	1718-City-wide Pressure Wastewater systems operation	2	2	
✓	1719-City-wide - Decommissioning of Redundant Wastewater Mains	207	207	
✓	1720-Operate and Maintain Wastewater Network Model	10	10	
✓	1802-Wastewater Pump Stations - Building Maintenance	10	10	
√	1843-Wastewater Treatment Plant - Building Maintenance	36	35	
√	1999-Wastewater Reticulation Network Maintenance	73	73	
✓	2004-Wastewater Reticulation Pump Stations Operation & Maintenance	21	20	
		2,063	848	

Wastewa	ter - Capital Renewal	10YP	DAB
		2022/23	2022/23
Status	ID-Name	\$'000s	\$'000s Information / Main reason for change
\checkmark	54-City-wide - Wastewater Pipe Renewal	2.381	2,381

		4,459	3,820	
✓	1801-Wastewater Pump Stations - Building Renewals	8	8	
✓	1799-Wastewater Treatment Plant - Buildings Renewals	52	52	
	1714-City-wide Wastewater Trunk Mains Renewal	1,139	500	Internal capacity issues have delayed commencement of design in 2021/22. Design wi go to the design panel. Construction has been moved out to 2023/24 to reflect this.
✓	1380-Totara Rd WWTP - Biogas Generator Major Overhauls	155	155	
✓	179-Totara Road Wastewater Treatment Plant - Minor Equipment Renewals	414	414	
✓	65-City-wide - Wastewater Pump Station Renewal	311	311	

Wastewa	ater - Capital New	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
4	66-Totara Road Wastewater Treatment Plant - Resilience Programme	735	300	Lack of internal capacity has delayed the delivery of the 2021/22 programme. Although some equipment purchases can be made in 2022/23, construction is not likely to be complete until 2023/24. Moved budget to realign timeframes.
✓	73-Urban Growth - Development Contributions - Wastewater	104	104	
2	210-Urban Growth - NEIZ - Wastewater	155	-	Is part of greater NEIZ programme which will be under contract prior to end of 2021/22 with construction to commence in early 2022/23.



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2	1000-Urban Growth - Whakarongo - Wastewater	486		External development slower than expected. Carry forward and defer budget to 23/24 create better timeframe alignment.
>	1074-Totara Road Wastewater Treatment Plant - Earthquake Strengthening of Civil Structures	1,035	100	Engineers estimate has indicated the budget is insufficient by \$3M. Prioritization review is underway.
A	1616-City-wide - Wastewater Pump Station - Capacity Upgrade	714	-	Internal capacity issues have delayed commencement of design in 2021/22. Design will go to the design panel. Construction has been moved out to 2023/24 to reflect this.
>	1617-Totara Road Wastewater Treatment Plant - Biogas System Improvements	1,190	-	Engineer's estimate exceeds budget provisions. Concept design phase is under pear review.
4	1619-Totara Road Wastewater Treatment Plant - Inlet Screens	-	900	Cost escalations and additional work required to implement required solution.
>	1711-Industrial Growth - Longburn Industrial Park - Wastewater	621	-	Design work to continue into 2022/23 which will be carry forward budget. Construction expected after consultation in 2023/24. Moving budget forward 1 year allows for better alignment of construction.
>	1712-City-wide Wastewater wet weather overflow mitigation	621	-	Lack of internal capacity has delayed the delivery of the 2021/22 programme. By moving budget out 1 year it allows for the completion of the delayed programme.
>	1821-City-wide Wastewater Pipeline Realignment of at-risk mains	259	-	Lack of internal capacity has delayed the delivery of the 2021/22 programme. By moving budget out 1 year it allows for the completion of the delayed programme.
A	2030-Urban Growth - Aokautere - Wastewater	104	-	External development slower than expected. Moved 2022/23 budget out 1 year to accommodate.

>	Project 2140-Wastewater Carry Forwards			(#1319) to Capital plus additional budget requirement. Placeholder for estimated carry forwards from 2021/22.
	2140 Westewater Corry Forwards	2 916	Placeholder for estimated carry forwards from	



	Governance and Active Citizenship - Activity F	inancial Stateme	<u>nts</u>	
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
10	Councillor Meetings and Administration	10	10	
210	Direction Setting	215	215	
-	Elections	134	134	
220	Total Revenue	360	360	
	Expenses			
2,343	Councillor Meetings and Administration	2,317	2,532	
5,372	Direction Setting	4,953	5,175	
27	Elections	301	381	
1,472	Mayoral and Chief Executive's Office	1,512	1,486	
9,214	Total Expenses	9,083	9,574	
8,994	NET OPERATING COST OF ACTIVITY	8,723	9,214	
	Rating Requirement			
(3)	Less Depreciation	(11)	(6)	
19	Plus Debt Repayment	8	1	
9,010	RATES REQUIREMENT	8,720	9,208	
	Capital Expenditure			
80	New	-	230	
80	Total Capital Expenditure	-	230	
	Funded By			
80	New Borrowing / (Repayment)	-	230	
80	Total	-	230	

Governa	nce and Active Citizenship - Operational	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	1190-Smokefree Education	5	5	
✓	1911-Strategic monitoring	87	87	
✓	1922-Elections- Representation Review	15	15	
✓	1936-Funding for Section 17a Review	31	30	
*	2139-Delivering Residential and Industrial Growth Planning	-	200	Resources are available to advance District Plan Change proposals through the RMA process in a timely manner.
		138	337	

Governar	nce and Active Citizenship - Capital New	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
*	1676-Improve participation in Council and Committee meetings	-	150	Original budget is insufficient to provide and acceptable solution.
>	2096-C/fwd - Improve participation in Council and Committee meetings	-		Carry forward balance of programme 1676- Improve participation in Council and Committee meetings from 2021/22.
		-	230	



	Organisational performance - Activity Financial	Statements		
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
270	Civic Administration Building	277	277	
101	Financial Services	103	103	
30	Print Synergy	30	30	
401	Total Revenue	410	410	
	Expenses			
724	Civic Administration Building	748	577	
()	Customer Services	-	-	
579	Financial Services	597	561	
	Human Resources		1,000	
2,180	Information Services	2,621	2,488	
348	Marketing & Communications	362	387	
266	Print Synergy	287	314	
4,097	Total Expenses	4,615	5,327	
3,696	NET OPERATING COST OF ACTIVITY	4,205	4,917	
	Rating Requirement			
(1,580)	Less Depreciation	(1,928)	(1,606)	
(1,580) (987)	Less Internal Rates Recovered	(1,928)	(1,000)	
(2,824)	Less Transfers To/(From) Reserves	(2,857)	(2,803)	
2,055	Plus Net Capital Renewal (3 Year Average)	1,901	1,887	
2,055	Plus Debt Repayment	337	330	
645	RATES REQUIREMENT	<u> </u>	1,711	
045	KATES REGOMEMENT	045	1,711	
	Capital Expenditure			
2,581	Renewal	2,079	2,026	
836	New	570	491	

3,418	Total Capital Expenditure	2,649	2,517	
	Funded By			
2,055	Rates	1,901	1,887	
1,362	New Borrowing / (Repayment)	747	630	
3,418	Total	2,649	2,517	



Organisa	tional performance - Operational	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	1520-Digital Transformation	2,563	2,500	
1	1572-Enterprise Resource Planning (ERP)	1.040	,846 1,846	
•	System Replacement	1,040		
\checkmark	1929-Workforce Transformation	256	256	
✓	1990-CAB - Cleaning Budget Shortfall	88	88	
✓	2062-IT Infrastructure Improvements	15	15	
2	2064-C/fwd - Enterprise Resource Planning	58	_	
,	(ERP) System Replacement	50		
	2133-Health and Safety Improvement			The proposed programme intends to ensure
*	, ,	-	1,000	PNCC has a system which is 'effective' i.e. it is no
	Programme			targeting excellence.
		4,826	5,705	

_	tional performance - Capital Renewal	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
~	53-Computer Replacement - Rolling Replacements	508	508	
✓	58-Network Additions and Upgrades	43	43	
✓	68-Aerial Photography	42	42	
✓	86-Property - Furniture Replacements	103	50	Council decision to reduce budget for one year.
✓	221-Print Synergy - Replacement of Print Synergy Machinery	10	10	
~	272-Staff Cafeteria - Replacement of Equipment	6	6	
\checkmark	281-CAB - Renewals	1,179	1,179	
~	318-Telecommunications Replacement - Council Buildings	157	157	

85

\checkmark	784-Replacement of Council's Photocopiers/Printers	31	31	
		2,079	2,026	
Organisa	tional performance - Capital New	10YP	DAB	
		2022/23	2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
1				
	60-Information Management Strategic Plan	100	100	
✓	60-Information Management Strategic Plan Project - New Software Applications	109	109	
✓ ✓	0 0	109 308	109	
·	Project - New Software Applications		308	



	Strategic Investments - Activity Financial Statem	ents		
Budget		10YP	DAB	
2021/22		2022/23	2022/23	
\$'000s		\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
	Revenue			
3,796	External Contracts	4,036	4,036	
255	Investment Property	261	261	
4,051	Total Revenue	4,298	4,298	
	Expenses			
3,299	External Contracts	3,567	3,767	
671	Investment Property	689	712	
556	Investments	532	508	
264	Investments in Companies (including Airport)	264	292	
4,791	Total Expenses	5,053	5,279	
740	NET OPERATING COST OF ACTIVITY	755	981	
	Rating Requirement			
(1,542)	Less Depreciation	(1,555)	(1,491)	
(300)	Less Transfers To/(From) Reserves	(308)	(308)	
2,564	Plus Net Capital Renewal (3 Year Average)	2,822	2,579	
. 84	Plus Debt Repayment	105	106	
1,545	RATES REQUIREMENT	1,820	1,868	
	Capital Expenditure			
2,320	Renewal	2,882	2,137	
511	New	296	296	
2,831	Total Capital Expenditure	3,179	2,433	
	Funded By			
2,564	Rates	2,822	2,579	
267	New Borrowing / (Repayment)	357	(146)	

2,831 Total

3,179 2,433



Strategic	Investments - Operational	10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	1792-Parks Depot - Building Maintenance	21	20	
\triangleright	1885-Asset Management Improvement Plan Task Programme	205	205	
		226	225	

Strategic Investments - Capital Renewal		10YP 2022/23	DAB 2022/23	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
√	80-Council Small Mobile Plant and Equipment - Replacement	231	231	
\checkmark	85-Depot - Buildings and Structures Renewals	103	103	
✓	1753-Investment Properties - Building Renewals	384	384	
✓	1791-Parks Depot - Building Renewals	5	5	
4	1879-Council's Plant and Vehicle - Replacements	1,929	1,184	Purchase of vehicles brought forward into 2021/22.
✓	1970-Gordon Kear Forest Culvert Replacements	26	26	
✓	2022-Property - Hard Surfaces Renewals	205	205	
		2,882	2,137	

Strategic Status	Investments - Capital New ID-Name	10YP 2022/23 \$'000s	DAB 2022/23 \$'000s	Information / Main reason for change
✓	99-New Vehicles and Plant to enable the delivery of improved Council services	296	296	
		296	296	



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SECTION 2 FINANCIAL AND RATING INFORMATION



Here you can see what assumptions have been made in preparing the financial information. You'll also see details about the rating system.

Significant Forecasting Assumptions Rating System, Rates and Funding Impact Statements

Significant Forecasting Assumptions

A forecasting assumption is defined as something the Council accepts a being true for the purposes of future decisions and actions.

Significant forecasting assumptions and risks underlying the financial estimates in the Annual Budget are identified in the 10 Year Plan 2021-2031 (see page 284-5) and cover the following issues:

Issue	Level of	Significance of
	uncertainty	financial
	of	impact on
	assumption	overall
		position
1. Population & Household Growth	Medium	Medium
2. City Growth – Nature, Type & Location	Medium	High
3. Covid-19 Pandemic	Medium	High
4. Climate Change	Medium	Low
5. Natural Disasters & Adverse	High	High
Weather Events		
6. Services Provided by Council	High	High
7. Continuity of External Funding	High	Low
8. Sources of Funds for Future	Low	Low
Replacement of Assets		
9. Waka Kotahi (NZTA) Subsidy	Medium	Medium
10. Airport Shareholding & Dividends	Low	Low
11. Revaluation of Property, Plant &	Low	Low
Equipment Assets		
12. Asset Lives	Low	Low

13. Depreciation	Low	Low
14. Inflation	Low	Low
15. Interest Rates for Borrowings	Low	Medium
16. Resource Consents (especially wastewater discharge)	High	High
17. Turitea Windfarm	Medium	Low
18. Weathertight (Leaky) Homes Claims	Low	Low
19. Insurance	Low	Low
20. Earthquake-prone Buildings	Medium	High
21. Regional freight ring road including an Additional Road Crossing of Manawatū River	Medium	High
22. Legal Expenses	Low	Low
23. Delivery of Services Reviews	Low	Low
24. Residential Subdivision	Medium	Medium
25. Drinking Water Standards	Medium	Low
26. 3 Waters Reform	High	High
27. Capital Expenditure Delivery	High	High

Some assumptions have changed and impacted on the Annual Budget. Those changes to assumptions and risks are detailed below:

Interest rates for borrowing – an average rate of 2.8% was assumed for the 10 Year Plan. This has been increased_to 3.1% given market rates have begun to rise and some of the Council's debt is raised at floating interest rates and its interest rate risk management policy is that there is a mixture of fixed and floating debt within defined bands.

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Resource Consents (especially wastewater discharge) - in the 10 Year Plan it was assumed that the cost of obtaining the wastewater discharge consent (\$1.2m in 2022/23) would be treated as an operating cost each year. However during 2021 the Council chose its preferred upgrade option and is now preparing the resource consent application. These means the ongoing costs of this work will be capitalised as part of the upgrade project and will be funded from debt rather than from rates.

Impact of COVID-19 pandemic

At the time of preparation of the Consultation Document and supporting information New Zealand has been placed in the Red traffic light setting under the Government's Covid-19 response framework. Movement to this level, the rapidly increasing number of people with Covid, and the use of vaccine mandates has increased the level of anxiety in the community and spurred some civil unrest. This is having a significant impact on businesses especially those in the hospitality, events and entertainment sectors.

At this stage the proposed budget assumes the Council will be able to deliver the normal levels of service including events, as projections are that the peak of the Omicron wave of infections will have passed before the start of the year and that some the restrictions will have eased by then.

Key financial implications and risks for 2022/23 include:

Social norms – In many parts of the country a significant portion of the population is now working from home and it is too soon to know whether this will be a longterm phenomenon with impacts on the nature and location of Council services. In the short term the Council has needed to adjust the way it delivers some of its services.

Continuity of external funding – In preparing the budget it has been assumed the current Covid restrictions will not materially impact on external revenue receivable by the Council during 2022/23. There is a risk this assumption could be wrong but if it is then it is unlikely to materially impact on the overall financial position of the Council.

Inflation – The proposed budget incorporates a budget cost level adjustor of approximately 2.3% (based on forecasts prepared for local government by BERL). Recent indications are that inflation for many sectors could be significantly higher than this. There is a risk therefore that Council will struggle to deliver some services at present levels within the budget assumption.

Rates income – Although there is a risk some ratepayers will have difficulty paying their rates commitments (due to the impact of COVID-19 on their business or personal income) it has been assumed that all rates income will be received.

3 waters reform – the Government has further developed its proposals for 3 waters reform and proposes that Councils' waters functions will move to new regional entities from 1 July 2024. A significant number of local authorities have expressed serious doubt about the detail of the proposal but the Government continues to signal it remains committed to the overall thrust of the reform and the timetable for change. There has been some delay to the planned release of the draft legislation to drive and enable the change. This does not impact on the budget for 2022/23.

3 Waters "Better-off" Funding – In its 3 Waters proposals the Government has indicated its intention that Councils will receive various types of funding as part of the transition. One package they have called "better-off" funding and indicated the Council would be entitled to \$8.1m (25% of the total) as from 1 July 2022. The funding will be available by application to achieve particular projects or outcomes that meet the criteria they establish. As the criteria are not yet sufficiently certain no provision has been made for receipt of any of this sum is the proposed budget. This assumption will be reviewed before finalising the Annual Budget in June.

Capital expenditure delivery – Due to significant disruptions to supply chains and the difficulty experienced obtaining internal and external resources \$24.8m of the planned programmes for 2021/22 have been carried forward to 2022/23 and \$12m to 2023/24. For the same reason \$43.8m of the programmes originally scheduled for 2022/23 have been deferred to later years.

Rating System, Rates and Funding Impact Statements

1. Introduction

Rating incidence is governed by the Council's Revenue and Financing Policy and its Rating Policies. This section outlines details of the present rating system used by the Council. It also incorporates the Funding Impact Statements in the form prescribed by the Local Government (Financial Reporting and Prudence) Regulations 2014.

At various points within this section a level of rate or charge is outlined. These are indicative figures provided to give ratepayers an estimate of what their level of rates is likely to be in the forthcoming year. They are not necessarily the actual figures as these will not be known until the Council's rating information database is finalised. Rates figures in this section are GST-inclusive unless otherwise specified.

2. Rating Objectives

These are the Council's rating objectives:

- to encourage growth and confidence in the city by operating a stable, easily understood method of setting rates
- to set rates in a manner that is fair and equitable as between various ratepayers and classes of ratepayer, and consistent with Council's planning objectives
- to ensure that all citizens contribute to the cost of providing city services by charging on a user-pays basis where practicable
- to foster the sense of a single community by operating a common system throughout the city.

3. Components of the present rating system - a summary

The Council's rating system, designed to meet these objectives, is utilised to fund the net cost of operations and programmes outlined in the 10 Year Plan and Annual Budget (Plan). It comprises the following components:

A common system applies throughout the city.

Targeted rates, in the form of fixed amounts (as proxy user charges) are made to cover the costs of services that are identifiable by property (water supply, wastewater disposal, and rubbish and recycling). In addition, significant non-residential and some rural users of water are metered and some non-residential wastewater users are charged on the basis of the number of pans. A targeted rate (comprising a fixed amount and a variable amount based on capital value) is made on non-residential properties within the central city Palmy BID area.

A Uniform Annual General Charge (UAGC) is applied as a fixed amount to every rating unit within the city. It is used as a mechanism to ensure each rating unit contributes a minimum amount of the general rate and also to moderate rates on high land-value properties.

A General Rate, based on the land value, is applied to each rating unit, with different rates (differentials) applying to each property category.

The categories in the Council's differential rating scheme reflect differing property use and can be broadly grouped as follows:

- Single-unit residential
- Multi-unit residential
- Non-residential



- Rural and semi-serviced
- Miscellaneous.

Differential surcharges (that is, a higher rate in the dollar) are applied to multi-unit residential and non-residential properties, while lower rates are applied to single unit residential and rural/semi-serviced properties. No surcharge is applied to miscellaneous properties.

4. Examples of proposed rates for 2022/23

	Old Land Value	New Land Value	Rates 2021/22	Rates 2022/23
Single unit re	esidential			
Average	243,000	468,000	2,842	3,161
Median	230,000	455,000	2,760	3,106
Quartile 1	185,000	360,000	2,474	2,703
Quartile 3	280,000	540,000	3,077	3,467
Two unit res	idential			
Average	273,000	561,000	4,633	5,234
Median	255,000	525,000	4,466	5,030
Quartile 1	220,000	450,000	4,141	4,605
Quartile 3	300,000	625,000	4,884	5,597
Non-resident	tial			
Average	708,000	1,022,000	16,010	15,450
Median	400,000	620,000	9,420	9,649
Quartile 1	230,000	385,000	5,783	6,258
Quartile 3	790,000	1,110,000	17,765	16,720
Rural & semi	Rural & semi-serviced (5ha or more)			
Average	829,000	1,373,000	1,905	2,183
Median	475,000	730,000	1,333	1,354

Examples of proposed rates for 2022/23 are shown in the following table:

Quartile 1	320,000	520,000	1,083	1,083
Quartile 3	840,000	1,218,000	1,923	1,983
Rural & semi	-serviced (b	etween 0.2 a	nd 5ha)	
Average	316,000	549,000	1,714	1,828
Median	315,000	520,000	1,710	1,753
Quartile 1	250,000	435,000	1,474	1,534
Quartile 3	365,000	590,000	1,892	1,933
Miscellaneou	IS			
Average	594,000	916,000	5,362	5,134
Median	315,000	550,000	3,109	3,428
Quartile 1	145,000	295,000	1,737	1,933
Quartile 3	630,000	965,000	5,653	5,387

If all of the properties in the category of property were listed from lowest to highest land value, then the 'median' is the value at the half way point in the list, quartile 1 is the value at the first quarter point in the list, and quartile 3 is the value at the three-quarter point in the list.

For example, if there are 1,000 properties and they are sorted from the lowest to the highest land value then quartile 1 in the 250th property from the lowest.

The three-yearly revaluation of the city for rating purposes was undertaken in 2021 and those valuations are the base for general rates set in 2022/23.

The examples should be read with regard for the following assumptions:

- the Council's total rates revenue will increase by 8.3%
- the Uniform Annual General Charge will be \$300 per rating unit (\$500 in 2021/22)
- targeted rates in the form of fixed amounts will be applied for water supply (\$346); wastewater disposal

(\$289); kerbside recycling (\$129); rubbish and public recycling (\$113) (\$307, \$296, \$130 and \$66 respectively in 2021/22)

 a targeted rate for wastewater disposal will be set on non-residential properties on the basis of the number of pans, in excess of three, on the rating unit. The charge per pan will be \$289 compared with \$296 per pan in 2021/22

The examples shown for non-residential, miscellaneous and rural/semiserviced properties do not include the charges (either fixed or metered) for water, wastewater or kerbside recycling because these vary from property to property but they do include the rubbish and public recycling rate. They do not include the proposed targeted rates to fund the Palmy BID as these will be applied to selected properties in the defined central city Palmy BID area.

5. Components of the Rating System – more detail

5.1 General Rate

The Council proposes to set a general rate based on the land value of each rating unit in the city.

The general rate will be set on a differential basis based on land use (see description in 5.4), with the differential factors as shown in the following table:

	Differential Group	Differential Factor (expressed as % of Group Code MS)		Rate (cents in \$ of LV)
Code	Brief Description	Actual 2021/22	Proposed 2022/23	Proposed 2022/23
R1	Single-unit residential	Balance (approx. 78)	Balance (approx. 72)	0.4240
R2	Two unit residential	115	110	0.5669

	Differential Group		Differential Factor (expressed as % of Group Code MS)	
R3	Three unit residential	125	120	0.6185
R4	Four unit residential	135	130	0.6700
R5	Five unit residential	145	140	0.7216
R6	Six unit residential	155	150	0.7731
R7	Seven unit residential	165	160	0.8246
R8	Eight or more unit residential	175	170	0.8762
MS	Miscellaneous	100	100	0.5154
CI	Non-residential (Commercial/Industrial)	265	280	1.4431
FL	Rural/Semi-serviced (5 hectares or more)	20	25	0.1289
FS	Rural/Semi-serviced (0.2 hectares or less)	60	75	0.3866
FM	Rural/Semi-serviced (between 0.2 & 5 hectares)	45	50	0.2577

5.2 Uniform annual general charge

The Council proposes to set a uniform annual general charge of \$300 (\$500 for 2021/22) on each rating unit.

5.3 Targeted rates

For the purposes of the targeted rates proposed below the term 'residential' is defined as "having a predominant or exclusive residential use and on which one or more residential units is erected."

For the purposes of the targeted rates proposed below, a 'separately used or inhabited part (SUIP) of a rating unit' is defined as:



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"Any part of the rating unit that is, or is able to be, separately used or inhabited by the ratepayer, or any other person who has the right to use or inhabit that part by virtue of a tenancy, lease, licence or other agreement.

This definition includes separately used parts, whether or not actually occupied at any particular time, which are provided by the owner for rental (or other form of occupation) on an occasional or long-term basis by someone other than the owner.

For the purposes of the definition, vacant land and vacant premises offered or intended for use or habitation by a person other than the owner and usually used as such are defined as 'used'.

For the avoidance of doubt, a rating unit that has a single use or occupation is treated as having one SUIP.

For a residential property a SUIP will have a separate entrance, kitchen facilities (including sink or cooking facilities), living facilities and toilet/bathroom facilities.

By way of example the following would be considered to have separately used or inhabited parts of a rating unit:

- A single dwelling with flat attached
- Two or more houses, flats or apartments on one certificate of title."

The Council does not have a lump sum contribution policy and lump sum contributions will not be invited for any targeted rate.

5.3.1 Water supply

The Council proposes to set targeted rates for water supply. For residential rating units it shall be on the basis of a fixed amount per separately used or inhabited part, and for all other properties a fixed amount per rating unit. The charge will be set on a differential basis based on the availability

of the service (either 'connected' or 'serviceable'). Connected means the rating unit is connected to a Council-operated waterworks while serviceable means the rating unit is not connected to a Council-operated waterworks but is within 100m of such waterworks and Council would allow a connection. The serviceable rate will be 50% of the connected rate.

Rating units that are not connected to the scheme and are not serviceable will not be liable for this rate. The estimated rates for the 2022/23 year are:

Connected:	\$346
Serviceable:	\$173

There are situations where the Council will require water to be supplied on a metered basis. Where this occurs, the Council proposes instead of the above to set metered water targeted rates that comprise a fixed amount (estimated at \$210 per metered connection for connections of 25mm or less and \$450 for connections greater than 25mm) and a variable amount (estimated at \$1.53065 per cubic metre) based on the volume of water supplied.

5.3.2 Wastewater disposal

The Council proposes to set a targeted rate for wastewater disposal. For residential rating units, it shall be set on the basis of a fixed charge per separately used or inhabited part, and for all other properties a fixed charge per rating unit. The charge will be set on a differential basis based on the availability of the service (either 'connected' or 'serviceable'). Connected means the rating unit is connected to a public wastewater drain, while serviceable means the rating unit is not connected to a public wastewater drain but is within 30m of such a drain, and Council would allow a connection. The serviceable rate will be 50% of the connected rate.

Rating units that are not connected to the scheme, and which are not serviceable will not be liable for this rate.

The estimated rates for the 2022/23 year are:

Connected:	\$289
Serviceable:	\$144.50

In addition, for the 2022/23 year the Council proposes to set a targeted rate for connected non-residential rating units of \$289 per pan (water closet or urinal) for each pan in excess of three.

5.3.3 Rubbish and recycling

5.3.3.1 Kerbside recycling

The Council proposes to set a targeted rate for kerbside recycling on the basis of:

- a fixed amount per separately used or inhabited part of a rating unit for residential properties receiving the Council's kerbside collection service
- a fixed amount per rating unit for non-residential and rural/semiserviced properties receiving the Council's kerbside collection service

Where ratepayers elect, and the Council agrees, additional levels of service may be provided. These additional services could be providing more recycling bins or more frequent service. Each additional level of service will be charged at a rate of \$129. This may include charges to non-rateable rating units where the service is provided. Rating units for which the Council is not prepared to provide the service will not be liable for these rates.

The estimated rates for the 2022/23 year are:

Kerbside recycling

\$129

5.3.3.2 Rubbish and public recycling

The Council proposes to set a targeted rate for rubbish and public recycling on the basis of a fixed amount per separately used or inhabited part of each residential rating unit and a fixed amount per rating unit for all other rating units. Rating units that are vacant land will not be liable for these rates.

The estimated rates for the 2022/23 year are:

Rubbish and public recycling \$113 .

5.3.4 Warm Palmerston North

The Council proposes to set a targeted rate on properties that have benefited from the installation of insulation through the Warm Palmy Home Insulation Scheme. The rate is calculated as a percentage of the service amount (the cost of the installation) until the service amount and costs of servicing the service amount are recovered. For 2022/23 the rate is proposed to be 16%.

5.3.5 Palmy BID

The Council proposes to set targeted rates on those properties within the central city Palmy BID area as shown on the following map that are categorised as non-residential for the Council's general rate. The rate will fund a grant to the Palmy BID group.

The targeted rates will comprise:

- A fixed amount of \$342 per rating unit; and
- A variable amount of 0.0128 cents in the \$ of the capital value of the rating unit.



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PALMY BID RATE AREA



5.4 Differential matters and categories

5.4.1 Objectives of differentials for general rate

The Council believes that a uniform general rate based on land value would not produce a fair and equitable allocation of rates. For this reason, it operates a system of differentials based on land use. Descriptions of the land use categories are shown in 5.4.2.

The Council describes the relationship between the rates charged to each group in terms of a factor expressed as a percentage of the rate that would apply if there were no differential rating in place – that is, the group described as Miscellaneous (MS). Each year, the Council reviews the differential factors applied to each land use category. The factors proposed for 2022/23 are outlined in 5.1 as are the actual for 2021/22. The

changes are being proposed to moderate the impacts of the 2021 city revaluation on rates incidence especially for residential properties.

The factors have been developed to address the following matters:

- rating units containing more than one residential unit will place an increasing demand on Council services as the number of units increase
- the land value for non-residential property is often driven by different influences from the land value for residential or rural land and therefore is not directly comparable as a rating base
- the Council's Revenue and Financing Policy identifies a number of activities where it believes non-residential users gain a greater benefit than other users and should bear a greater share of the cost
- for large rural rating units a pure land value system would produce rates charges that would be unsustainable
- rural and semi-serviced rating units generally have limited or, in some cases, no access to some Council activities funded through the general rate

5.4.2 Differentials based on land use

The Council proposes to differentiate the general rate primarily on the basis of land use. Properties with more than one use will be placed in a category that the Council considers reflects the primary use.

The Council will consider partitioning the property into parts and allocate each part to the most appropriate category in situations such as the following:

- where there are discreet parts of the property used for different purposes such as a retail shop and a residence
- for manager's residences associated with motel complexes
- where part of the property is used for not-for-profit or other community purposes and the remainder is used for other purposes

- where the property is not serviced and is used for commercial, industrial or business purposes but a significant part is used for farming or horticultural purposes
- where a property has a rural zoning but is serviced and has one or more residential units then the first 2ha will be classified as group code R1 and the balance as FM or FL depending on its size.
- where a property that is greater than 5ha (and residential use is a
 permitted activity under the city's District Plan) becomes serviced
 the first 5ha (or the area of the actual sub-divisional development if
 larger than this) will be categorised in group code R1 and the
 remainder will continue to be treated as not serviced for rating
 purposes
- where a property that is less than 5ha becomes serviced and features of the land or District Plan requirements impede subdivision the part that reflects the extent of the impediment will continue to be treated as not serviced for rating purposes

Note that, subject to the rights of objection to the rating information database set out in sections 29 and 39 of the Local Government (Rating) Act 2002, the Council is the sole determiner of the categories.

In the context of the general rate, 'serviced' means the property is either connected or serviceable for wastewater disposal. Connected means the rating unit is connected to a public wastewater drain, while serviceable means the rating unit is not connected to a public wastewater drain but is within 30m of such a drain, and Council would allow a connection.

The following differential categories will be used:

Single-unit residential (R1)

Every serviced rating unit not otherwise classified:

 having a predominant or exclusive residential use (excluding home occupations) and on which is erected one residential unit;

- or
- being vacant property where residential use is a permitted activity under the city's District Plan.

Multi-unit residential (R2 - R8)

Every serviced rating unit not otherwise classified on which is erected:

- two residential units (R2); or
- three residential units (R3); or
- four residential units (R4); or
- five residential units (R5); or
- six residential units (R6); or
- seven residential units (R7); or
- eight or more residential units (R8).

In determining what is a residential unit, the Council will apply the same criteria as defined for a SUIP, as shown in 5.3.

Miscellaneous (MS)

Every rating unit not otherwise classified of the following types:

- property used primarily for not-for-profit or other community purposes, excluding retail shops
- property owned by the Council that is used by it for parking that is available for public use
- property where the ratepayer conducts or permits to be conducted a business (a Home Occupation, as defined in the city's District Plan), which would otherwise qualify for inclusion in group code R1
- vacant serviced property where non-residential use is a permitted activity under the city's District Plan
- property that is not serviced and would otherwise qualify for inclusion in group code FL, FS or FM but is used for predominantly commercial, industrial or business purposes (excluding farming and horticulture).

• Property not specifically categorised in any of the other group codes.

Non-residential (CI)

Every serviced rating unit, not otherwise classified, used for commercial, industrial or business purposes including licensed hotel, serviced apartments or residential institution including a guesthouse, rooming house, boarding house, private hotel, motel, residential club or hostel.

Rural and semi-serviced (FL, FS and FM)

FL – Every rating unit not otherwise classified that is not serviced and has either

- an area of 5ha or more; or
- an area less than 5ha but on which there is no residential dwelling or non-residential improvements.

When the rating unit becomes serviced, as defined above (and provided it is zoned to permit subdivision), the property will be reclassified to the higher rated differential category in the immediately following year.

FS – Every rating unit not otherwise classified that is not serviced and has an area of 0.2ha or less and on which there is a residential dwelling.

FM – Every rating unit not otherwise classified that is not serviced and has an area greater than 0.2ha and less than 5ha and on which there is either residential dwellings or non-residential improvements.

6. Early payment of rates

Sections 55 and 56 of the Local Government (Rating) Act 2002 empowers councils to accept early payment of rates.

The Council will accept any payment of rates for either the current or future years in advance of the due date.

7. Rates payable by instalment and due dates

The Council provides for rates to be paid in four equal instalments. For the 2022/23 year the due dates (that is, final dates for payment without incurring penalty charges) will be:

Instalment 1:	26 August 2022
Instalment 2:	25 November 2022
Instalment 3:	24 February 2023
Instalment 4:	26 May 2023

Ratepayers may elect to pay on a more regular basis if they choose. They may also elect to pay the full year's rates in one lump sum prior to the due date for instalment 2 without incurring penalty charges on instalment 1. Rates may be paid using any one of a number of payment methods acceptable to the Council, including direct debit, cash or Eftpos at Council's office, direct credit and other bank transfer methods. Payment by credit card can be made using the Internet or at Council's office, subject to the payment of a fee to cover costs.

The due date for metered water targeted rates will be the 20th of the month following the invoice date as follows:

Monthly Invoicing		
Instalment	Due date	
1	20 July 2022	
2	20 August 2022	
3	20 September 2022	
4	20 October 2022	
5	20 November 2022	
6	20 December 2022	
7	20 January 2023	
8	20 February 2023	
9	20 March 2023	

10	20 April 2023
11	20 May 2023
12	20 June 2023

Total capital value of all rating units:	\$20,082,000,000
Total land value of all rating units:	\$10,167,000,000

Linton, East & North Rounds		Ashhurst, Sc	Ashhurst, South West, PNCC & Central		
		Rounds	Rounds		
Instalment	Due date	Instalment	Due date		
1	20 July 2022	1	20 August 2022		
2	20 September 2022	2	20 October 2022		
3	20 November 2022	3	20 December 2022		
4	20 January 2023	4	20 February 2023		
5	20 March 2023	5	20 April 2023		
6	20 May 2023	6	20 June 2023		

8. Rates penalties

To provide an incentive for rates to be paid by the due date, penalties will be imposed when rates are not paid on time. A penalty of 10% will be added to any portion of an instalment remaining unpaid after the due date for payment, as outlined in clause 7 above.

A penalty charge of 10% will be added to any outstanding rates (including penalties) assessed in previous years and remaining outstanding at 4 July 2022 and again on 4 January 2023.

Penalty charges will not be applied to the metered water targeted rate.

9. Rating base information

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The following are projected as at 30 June 2022: Number of rating units: 34,000



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10. Rates Summary

	Basis of rates	10YP 2021/22 \$000	10YP 2022/23 \$000	Proposed AB 2022/23 \$000
General rates				
General rates	rate in \$ of LV (differentiated by use)	67,511	71,845	73,958
UAGC	fixed charge p rating unit	14,252	14,670	14,357
Targeted rates				
Water				
- connected	fixed charge p SUIP (residential) or p rating unit (non-residential)	8,088	9,976	9,214
- serviceable	fixed charge p SUIP (residential) or p rating unit (non-residential)	99	121	102
- metered	\$ p m3 plus fixed charge	2,750	2,800	2,800
Wastewater				
- connected	fixed charge p SUIP (residential) or p rating unit (non-residential)	8,177	9,507	8,075
- serviceable	fixed charge p SUIP (residential) or prating unit (non-residential)	93	94	86
- pans	fixed charge p pan	2,319	2,659	2,287
Rubbish & recycling				
- kerbside recycling	fixed charge p SUIP	3,574	3,421	3,581
- rubbish & public recycling	fixed charge p SUIP	1,946	2,536	3,358
Palmy BID	Fixed charge p rating unit &	125	128	125
	rate in \$ of CV for commercially rated			
	properties in Palmy BID area of central city	125	129	125
Total Rates Revenue (GST Exclusive)	, · · ·	109,059	117,887	118,068

11. Source and application of funds statements (Funding Impact Statements)

The Local Government (Financial Reporting and Prudence) Regulations 2014 prescribe the format for statements showing the sources and application of funds for the whole of Council and for each group of activities of the Council.

These statements are designed to show where operational and capital funding comes from, and how they are used.

This information is presented in two ways, firstly at the Whole of Council level, and in a slightly different form at the "Group of Activities" level. At the Group of Activities level, internal revenue and expenditure are shown as separate items, while at the Whole of Council level they are not displayed because the amounts balance each other out.

Capital Expenditure is grouped into three broad categories based on which one the programme most relates to. The three categories are:

- to meet additional demand
- to improve the level of service
- to replace existing assets.

The categories do not clearly represent the fact that some programmes will contribute to more than one purpose.

In addition to the statements mentioned, the Council is also providing Activity Financial Statements which show the revenue and expenses for the services provided, as well as how the rates are calculated (see section 1). The Funding Impact Statements differ from the Activity Statements in that they do not include depreciation as an expense, categorise capital revenue as part of operating revenue or include movements in the value of assets. For example, the forecast for 2022/23 assumes:

	\$000
Total comprehensive revenue	53,045
(as shown on page 7 in Prospective Statement of Comprehensive	,
Revenue & Expense)	46.040
Less gain on property revaluations	-46,849
Less capital revenue	-14,570
Plus depreciation	38,858
Surplus of operating funding	30,484
(as shown in Whole of Council Funding Impact Statement on page	
105)	
, , , , , , , , , , , , , , , , , , , ,	

Please note:

In the Funding Impact Statements the term "Other Operating Funding" is an abbreviation of "Local authority fuel tax, fines, infringement fees and other receipts".



	Funding Impact Statements		
Budget	Whole of Council	10YP	DAB
2021/22		2022/23	2022/23
\$'000s	_	\$'000s	\$'000s
	Sources of Operating Funding		
82,012	General Rates, UAGC & Rates Penalties	86,825	88,566
27,046	Targeted Rates	31,062	29,502
4,887	Subsidies & Grants for Operating Purposes	4,808	5,120
7,520	Fees and Charges	7,710	8,004
17	Interest and Dividends from investments	17	17
22,664	Other Operating Funding *	23,901	23,865
144,147	Total Operating Funding	154,323	155,074
	Applications of Operating Funding		
111,497	Payments to Staff and Suppliers	115,782	118,122
5,090	Finance Costs	6,775	6,468
-	Other operating funding applications	-	-
116,588	Total Applications of Operating Funding	122,557	124,590
		/	/
27,559	Surplus/(Deficit) of Operating Funding	31,766	30,484
	Sources of Capital Funding		
14,162	Subsidies and Grants for Capital Expenditure	13,632	9,982
2,090	Development & Financial Contributions	2,588	2,588
49,184	Increase/(Decrease) in Debt	53,336	46,884
5,000	Gross proceeds from sale of assets	3,075	3,000
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
70,435	Total Sources of Capital Funding	72,630	62,454
	Applications of Capital Funding Capital Expenditure:-		
16,658	 to meet additional demand 	17,792	1,247
50,818	 to improve the level of service 	56,408	60,575
30,518	 to replace existing assets 	30,196	31,117
-	Increase/(Decrease) in Reserves	-	-
-	Increase/(Decrease) of Investments	-	-
97,994	Total Applications of Capital Funding	104,396	92,939
(27,559)	Surplus/(Deficit) of Capital Funding	(31,766)	(30,484)
	Total Funding Surplus/(Deficit)	-	_

	Funding Impact Statements		
Budget	Connected & Safe Community - Group of Acti	10YP	DAB
2021/22		2022/23	2022/23
\$'000s		\$'000s	\$'000s
	Sources of Operating Funding		
18,808	General Rates, UAGC & Rates Penalties	19,781	19,743
-	Targeted Rates	-	-
52	Subsidies & Grants for Operating Purposes	53	263
1,450	Fees and Charges	1,486	1,546
-	Internal Charges & Overheads Recovered	-	-
4,153	Other Operating Funding *	4,259	4,222
24,462	Total Operating Funding	25,579	25,774
	Applications of Operating Funding		
21,591	Payments to Staff and Suppliers	22,190	22,516
540	Finance Costs	703	686
(458)	Internal Charges & Overheads Applied	(469)	(469)
-	Other operating funding applications	-	-
21,673	Total Applications of Operating Funding	22,423	22,733
2,789	Surplus/(Deficit) of Operating Funding	3,156	3,041
252	Sources of Capital Funding	64.0	
253	Subsidies and Grants for Capital Expenditure	613	-
-	Development & Financial Contributions	-	-
6,852	Increase/(Decrease) in Debt	5,364	5,923
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
7,105	Total Sources of Capital Funding	5,976	5,923
	Applications of Capital Funding		
	Capital Expenditure:-		
_	- to meet additional demand	866	
6,889	- to improve the level of service	5,039	5,736
3,005	- to replace existing assets	3,227	3,227
3,005	Increase/(Decrease) in Reserves	5,227	5,227
	Increase/(Decrease) of Investments		
9,894	Total Applications of Capital Funding	9,132	8,964
9,094		3,132	0,304
(2,789)	Surplus/(Deficit) of Capital Funding	(3,156)	(3,041)
(2), 33)		(3)2007	(3)0 . 2/
-	Total Funding Surplus/(Deficit)	-	-



	Funding Impact Statements		
-	t Creative & Exciting City - Group of Activities	10YP	DAB
2021/22		2022/23	2022/23
\$'000s	-	\$'000s	\$'000s
	Sources of Operating Funding		
25,547	General Rates, UAGC & Rates Penalties	26,312	27,725
-	Targeted Rates	-	-
64	Subsidies & Grants for Operating Purposes	66	66
-	Fees and Charges	-	-
1,852	Internal Charges & Overheads Recovered	2,157	1,768
2,844	Other Operating Funding *	3,229	3,204
30,308	Total Operating Funding	31,764	32,763
22.000	Applications of Operating Funding	22.004	24.000
22,866	Payments to Staff and Suppliers	23,864	24,868
1,237	Finance Costs	1,539	1,644
(183)	Internal Charges & Overheads Applied	(188)	(188)
-	Other operating funding applications	-	-
23,920	Total Applications of Operating Funding	25,215	26,324
6,388	Surplus/(Deficit) of Operating Funding	6,549	6,439
	Sources of Capital Funding		
1,529	Subsidies and Grants for Capital Expenditure	2,326	
325	Development & Financial Contributions	2,320	283
7,643	Increase/(Decrease) in Debt	12,029	9,243
	Gross proceeds from sale of assets	12,025	5,245
-	Lump sum contributions	_	_
	Other dedicated capital funding		-
9,498	Total Sources of Capital Funding	14,638	9,526
5,430		17,000	5,520
	Applications of Capital Funding		
	Capital Expenditure:-		
41	- to meet additional demand	1,326	471
10,814	- to improve the level of service	14,444	10,135
5,030	- to replace existing assets	5,417	5,359
-	Increase/(Decrease) in Reserves	- , . = .	
-	Increase/(Decrease) of Investments	-	-
15,885	Total Applications of Capital Funding	21,188	15,966
,000		,100	
(6,388)	Surplus/(Deficit) of Capital Funding	(6,549)	(6,439)
-	Total Funding Surplus/(Deficit)	-	-

	Funding Impact Statements		
Budget	t Driven & Enabling Council - Group of Activitie	10YP	DAB
2021/22		2022/23	2022/23
\$'000\$	<u> </u>	\$'000s	\$'000s
	Sources of Operating Funding		
11,201	General Rates, UAGC & Rates Penalties	11,184	12,787
-	Targeted Rates	-	-
-	Subsidies & Grants for Operating Purposes	-	-
210	Fees and Charges	215	215
32,229	Internal Charges & Overheads Recovered	33,519	33,112
4,462	Other Operating Funding *	4,853	4,853
48,102	Total Operating Funding	49,771	50,967
	Applications of Operating Funding		
45,874	Payments to Staff and Suppliers	47,303	48,786
454	Finance Costs	572	501
(109)	Internal Charges & Overheads Applied	(112)	(112)
-	Other operating funding applications	-	-
46,219	Total Applications of Operating Funding	47,762	49,175
1,883	Surplus/(Deficit) of Operating Funding	2,008	1,792
	Sources of Capital Funding		
_	Subsidies and Grants for Capital Expenditure	_	_
	Development & Financial Contributions	-	-
4,446	Increase/(Decrease) in Debt	3,819	3,389
4,440	Gross proceeds from sale of assets	5,815	5,505
_	Lump sum contributions	-	-
	Other dedicated capital funding	-	
4,446	Total Sources of Capital Funding	3,819	3,389
		5,015	3,305
	Applications of Capital Funding		
	Capital Expenditure:-		
-	- to meet additional demand	-	-
1,428	- to improve the level of service	866	1,018
4,901	- to replace existing assets	4,961	4,163
	Increase/(Decrease) in Reserves		,
-	Increase/(Decrease) of Investments	-	-
6,329	Total Applications of Capital Funding	5,827	5,181
		- / -	-,
(1,883)	Surplus/(Deficit) of Capital Funding	(2,008)	(1,792)
· · · ·	-		· · · ·
	Total Funding Surplus/(Deficit)		



	Funding Impact Statements		
Budget	Eco-City - Group of Activities	10YP	DAB
2021/22		2022/23	2022/23
\$'000s		\$'000s	\$'000s
	Sources of Operating Funding		
1,390	General Rates, UAGC & Rates Penalties	1,731	1,512
5,520	Targeted Rates	5,958	6,939
340	Subsidies & Grants for Operating Purposes	352	352
-	Fees and Charges	-	-
-	Internal Charges & Overheads Recovered	-	-
2,775	Other Operating Funding *	2,890	2,665
10,025	Total Operating Funding	10,931	11,468
	Applications of Operating Funding		
8,660	Payments to Staff and Suppliers	9,477	10,140
233	Finance Costs	363	270
(31)	Internal Charges & Overheads Applied	(32)	(32)
-	Other operating funding applications	-	-
8,862	Total Applications of Operating Funding	9,809	10,378
1,162	Surplus/(Deficit) of Operating Funding	1,122	1,090
	Sources of Capital Funding		
-	Subsidies and Grants for Capital Expenditure	-	
-	Development & Financial Contributions	-	-
3,847	Increase/(Decrease) in Debt	4,291	2,166
	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
3,847	Total Sources of Capital Funding	4,291	2,166
	Applications of Capital Funding Capital Expenditure:-		
-	 to meet additional demand 	-	-
4,586	- to improve the level of service	4,975	2,857
423	- to replace existing assets	438	399
-	Increase/(Decrease) in Reserves	-	-
-	Increase/(Decrease) of Investments	-	-
5,009	Total Applications of Capital Funding	5,413	3,256
(1,162)	Surplus/(Deficit) of Capital Funding	(1,122)	(1,090)
	Total Funding Surplus/(Deficit)	_	

	Funding Impact Statements		
Budget	Innovative & Growing City - Group of Activitie	10YP	DAB
2021/22		2022/23	2022/23
\$'000s		\$'000s	\$'000s
	Sources of Operating Funding		
8,093	General Rates, UAGC & Rates Penalties	8,157	8,177
-	Targeted Rates	-	-
-	Subsidies & Grants for Operating Purposes	-	-
5,672	Fees and Charges	5,814	6,054
30	Internal Charges & Overheads Recovered	31	31
1,513	Other Operating Funding *	1,551	1,551
15,309	Total Operating Funding	15,553	15,813
	Applications of Operating Funding		
14,885	Payments to Staff and Suppliers	15,374	15,630
5	Finance Costs	12	8
(6)	Internal Charges & Overheads Applied	(6)	(6)
-	Other operating funding applications	-	-
14,884	Total Applications of Operating Funding	15,380	15,632
426	Surplus/(Deficit) of Operating Funding	173	182
	Sources of Capital Funding		
-	Subsidies and Grants for Capital Expenditure	-	-
-	Development & Financial Contributions	-	-
(4,750)	Increase/(Decrease) in Debt	(3,020)	(2,961)
5,000	Gross proceeds from sale of assets	3,075	3,000
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
250	Total Sources of Capital Funding	55	39
	Applications of Capital Funding		
	Capital Expenditure:-		
-	- to meet additional demand	-	-
15	- to improve the level of service	7	-
661	- to replace existing assets	221	221
-	Increase/(Decrease) in Reserves	-	-
-	Increase/(Decrease) of Investments	-	-
676	Total Applications of Capital Funding	228	221
(420)	Currely a // Definite) of Consider Funding	(172)	(102)
(426)	Surplus/(Deficit) of Capital Funding	(173)	(182)
	Total Funding Surplus //Dafiait)		
-	Total Funding Surplus/(Deficit)	-	-



	Funding Impact Statements		
Budget	t Transport - Group of Activities	10YP	DAB
2021/22		2022/23	2022/23
\$'000s	5	\$'000s	\$'000s
	Sources of Operating Funding		
13,361	General Rates, UAGC & Rates Penalties	15,483	15,156
-	Targeted Rates	-	-
4,201	Subsidies & Grants for Operating Purposes	4,337	4,320
134	Fees and Charges	139	134
-	Internal Charges & Overheads Recovered	-	-
5,686	Other Operating Funding *	5,844	6,094
23,382	Total Operating Funding	25,803	25,704
	Applications of Operating Funding		
17,881	Payments to Staff and Suppliers	19,054	19,337
1,274	Finance Costs	1,731	1,740
(133)	Internal Charges & Overheads Applied	(137)	(137)
-	Other operating funding applications	-	-
19,022	Total Applications of Operating Funding	20,648	20,940
4,360	Surplus/(Deficit) of Operating Funding	5,155	4,765
	Sources of Capital Funding	4.0.000	
8,889	Subsidies and Grants for Capital Expenditure	10,693	9,082
726	Development & Financial Contributions	814	814
15,323	Increase/(Decrease) in Debt	15,366	22,340
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
24,939	Total Sources of Capital Funding	26,873	32,236
	Applications of Capital Funding		
	Capital Expenditure:-		
8,700	- to meet additional demand	8,867	206
14,392	- to improve the level of service	17,432	28,611
6,207	- to replace existing assets	5,729	8,184
0,207	Increase/(Decrease) in Reserves	5,729	0,104
	Increase/(Decrease) in Reserves		
29,299	Total Applications of Capital Funding	32,028	37,001
23,235		32,020	57,001
(4,360)	Surplus/(Deficit) of Capital Funding	(5,155)	(4,765)
(3,500)	carpital for capital randing	(3,133)	(-,, 00)
-	Total Funding Surplus/(Deficit)	-	-

	Funding Impact Statements		
Budget	Stormwater - Group of Activities	10YP	DAB
2021/22	2	2022/23	2022/23
\$'000s	5	\$'000s	\$'000s
	Sources of Operating Funding		
3,613	General Rates, UAGC & Rates Penalties	4,176	3,467
-	Targeted Rates	-	-
-	Subsidies & Grants for Operating Purposes	-	-
-	Fees and Charges	-	-
-	Internal Charges & Overheads Recovered	-	-
6	Other Operating Funding *	6	6
3,619	Total Operating Funding	4,183	3,473
	Applications of Operating Funding		
2,293	Payments to Staff and Suppliers	2,496	2,120
250	Finance Costs	425	224
(17)	Internal Charges & Overheads Applied	(18)	(18)
-	Other operating funding applications	-	-
2,526	Total Applications of Operating Funding	2,903	2,327
1,093	Surplus/(Deficit) of Operating Funding	1,279	1,146
	Sources of Capital Funding		
-	Subsidies and Grants for Capital Expenditure	-	-
139	Development & Financial Contributions	132	132
6,705	Increase/(Decrease) in Debt	5,409	963
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
6,844	Total Sources of Capital Funding	5,541	1,095
	Applications of Capital Funding		
	Capital Expenditure:-		
5,450	- to meet additional demand	3,726	207
1,612	- to improve the level of service	2,277	1,216
875	 to replace existing assets 	818	818
-	Increase/(Decrease) in Reserves	-	-
-	Increase/(Decrease) of Investments	-	-
7,937	Total Applications of Capital Funding	6,821	2,241
(1,093)	Surplus/(Deficit) of Capital Funding	(1,279)	(1,146)
-	Total Funding Surplus/(Deficit)	-	-



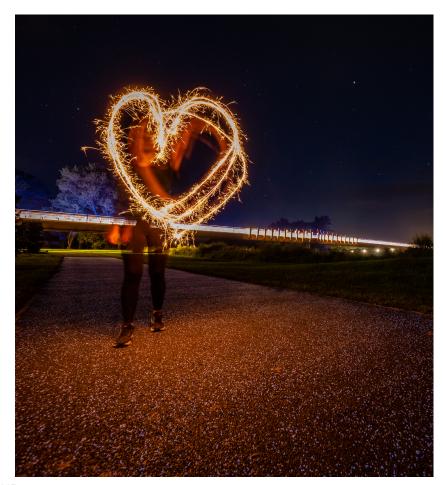
Dudao	Funding Impact Statements	10YP	DAE
2021/2	et Wastewater - Group of Activities	2022/23	2022/23
\$'000		\$'000s	\$'000
3 000	Sources of Operating Funding	\$ 0005	\$ 000
_	General Rates, UAGC & Rates Penalties	_	_
10,589	Targeted Rates	12,208	10,448
230	Subsidies & Grants for Operating Purposes	12,208	10,448
230	Fees and Charges	-	120
-	Internal Charges & Overheads Recovered	0	0
- 1,195	Other Operating Funding *	- 1,237	- 1,237
12,020	Total Operating Funding	13,451	1,257
12,020		15,451	11,012
	Applications of Operating Funding		
7,350	Payments to Staff and Suppliers	7,350	5,833
406	Finance Costs	534	524
(11)	Internal Charges & Overheads Applied	(12)	(12)
-	Other operating funding applications	-	-
7,745	Total Applications of Operating Funding	7,872	6,345
, -		,-	-,
4,275	Surplus/(Deficit) of Operating Funding	5,579	5,466
	Sources of Capital Funding		
2,302	Subsidies and Grants for Capital Expenditure	-	900
533	Development & Financial Contributions	1,022	1,022
3,756	Increase/(Decrease) in Debt	3,881	2,452
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
6,591	Total Sources of Capital Funding	4,903	4,374
	Applications of Capital Funding		
	Capital Expenditure:-		
1,003	- to meet additional demand	1,470	104
4,823	- to improve the level of service	4,554	5,916
5,040	- to replace existing assets	4,459	3,820
	Increase/(Decrease) in Reserves	-,	5,020
_	Increase/(Decrease) of Investments	_	
10,866	Total Applications of Capital Funding	10,482	9,840
10,000		10,402	5,040
(4,275)	Surplus/(Deficit) of Capital Funding	(5 <i>,</i> 579)	(5,466)
-	Total Funding Surplus/(Deficit)	-	-

	Funding Impact Statements		
Budget	Water - Group of Activities	10YP	DAB
2021/22		2022/23	2022/23
\$'000s		\$'000s	\$'000s
	Sources of Operating Funding		
-	General Rates, UAGC & Rates Penalties	-	-
10,938	Targeted Rates	12,896	12,115
-	Subsidies & Grants for Operating Purposes	-	-
48	Fees and Charges	49	48
201	Internal Charges & Overheads Recovered	208	208
47	Other Operating Funding *	49	49
11,234	Total Operating Funding	13,203	12,420
	Applications of Operating Funding		
5,396	Payments to Staff and Suppliers	5,603	5,026
691	Finance Costs	896	871
(38)	Internal Charges & Overheads Applied	(40)	(40)
-	Other operating funding applications	-	-
6,049	Total Applications of Operating Funding	6,459	5,857
5,184	Surplus/(Deficit) of Operating Funding	6,744	6,563
	Sources of Capital Funding		
1,188	Subsidies and Grants for Capital Expenditure	-	-
367	Development & Financial Contributions	337	337
5,361	Increase/(Decrease) in Debt	6,196	3,369
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
	Other dedicated capital funding	-	-
6,916	Total Sources of Capital Funding	6,533	3,706
	Applications of Capital Funding		
	Capital Expenditure:-		
1,464	 to meet additional demand 	1,538	259
6,260	 to improve the level of service 	6,813	5,085
4,376	 to replace existing assets 	4,925	4,925
-	Increase/(Decrease) in Reserves	-	-
-	Increase/(Decrease) of Investments	-	-
12,100	Total Applications of Capital Funding	13,277	10,269
(5,184)	Surplus/(Deficit) of Capital Funding	(6,744)	(6,563)
-	Total Funding Surplus/(Deficit)	-	-



SECTION 3 ADDITIONAL INFORMATION

Levels of Service, Performance Measures and Targets



Levels of Service and Performance Measures

This section contains an extract from the 10 Year Plan which shows the Council's planned levels of service for each of the activities and the measures we intend to use to report back on our performance.

More information about each of the Council's activities can be found in the full 10 Year Plan 2018-2028 which you can view on the Council's website <u>www.pncc.govt.nz</u> and searching <u>10 Year Plan</u> or by phoning us on 06 356 8199 and asking for a copy.

As the 10 Year Plan was adopted in July 2021 the '2020/21' in brackets reflects the position as at that time.

The Council reports its performance in relation to levels of service in Annual Reports which can also be viewed on the Council's website or by phoning us and asking for a copy.

All of our performance measures will be measured annually, unless stated otherwise.



<u>City Growth - Te tipu o te tāone nui</u>

Levels of service	Measures of Success (with results from 2020/21)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide enough development capacity to meet expected demand for housing and business in the short, medium and long term.	Enough land is zoned, infrastructure enabled and feasible to develop, to meet growth demand. (new – currently have 6 years capacity)	At least three years of housing and business land with services is immediately available.	At least three years of housing and business land with services is immediately available.	At least three years of housing and business land with services is immediately available.	At least three years of housing and business land with services is immediately available.
Perform the regulatory planning role under the Local Government Act and Resource Management Act.	Resource consent applications are processed within statutory frameworks. (65% not met due to workload)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)
Wanagement Act.	Building consent applications are processed within statutory frameworks. (met – 95%)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)
Provide public spaces (streets, open spaces, civic and community buildings and infrastructure) that are sustainable, connected, diverse, integrated, adaptable, interesting, comfortable and	City-wide urban design principles are reflected in planning advice and decision- making. (met through projects at Manawatū River, City Centre, Esplanade and Central Energy Trust Arena)	Narrative measure outlining how urban design principles are being implemented.	Narrative measure outlining how urban design principles are being implemented.	Narrative measure outlining how urban design principles are being implemented.	Narrative measure outlining how urban design principles are being implemented.
safe. Work with the development community to increase knowledge and influence urban design outcomes.	There is an increase in range of building types being built in the city centre and local neighbourhoods (e.g. different densities, co-housing, CBD residential, green buildings). (new – currently there is little	Narrative measure outlining the trends in the range of building types.	Narrative measure outlining trends in the range of building types.	Narrative measure outlining trends in the range of building types.	Narrative measure outlining trends in the range of building types.

Levels of service	Measures of Success (with results from 2020/21)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
	innovation in the type of houses being built to meet changing demographics and needs)				

Note:

In setting these targets the Council acknowledges that a small number of applications will not be processed in statutory timeframes. This is because some complex consent issues cannot be resolved within statutory timeframes. Also consent applications come in peaks and troughs and, although the Council continually monitors resourcing needs and works with other Councils to help manage peak demands, it is not always possible to meet these peaks without over-resourcing for more normal demand.

These are monitored every three months through the Quarterly Reports and through the Annual Report.



I TIAM 5 - ATTACHMENT 1

Economic Development – Te whakawhanake ōhanga

Levels of service	Measures of Success (with results from 2020/21)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Support economic wellbeing through funding of external organisations.	Funding is distributed and the key objectives achieved. (met – e.g. through CEDA's response to Covid-19)	Narrative measure outlining outcomes achieved by the funded organisations.			
Achieve a positive city reputation.	Measure of success and targets to be determined (Activity is in process of being transferred to Council.)	To be determined.	To be determined.	To be determined.	To be determined.

<u> Transport – Tūnuku</u>

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide an integrated multi- modal transport network that connects people and goods with destinations in a safe, efficient and sustainable manner and evolves to meet new transport demands with less reliance on private motor-vehicles.	The change in the number of fatal and serious injury crashes from the previous year on the city's local road network (mandatory measure). (Not met – increase from 24 to 43)	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.
	The average quality of ride on the sealed local road network, measured by smooth travel exposure (mandatory measure). (met – 82%)	Greater than 80%.	Greater than 80%.	Greater than 80%.	Greater than 80%.
	The percentage of the sealed local road network that is resurfaced (mandatory measure). (Not met – 3%)	More than 3.5%.	More than 3.5%.	More than 3.5%.	More than 3.5%.
	The percentage of footpaths that meet Council standard (mandatory measure). (met – 93%)	Greater than 93% rated 3 or above (see note)			
	Percentage of requests for service relating to roads and footpaths responded to (with at least an initial response) within three working days (mandatory measure). (Not met 82.7% of all requests)	Greater than 95% of safety and critical requests.			



Note

Council uses the Institute of Public Works Engineering Australasia Footpath Condition Rating Standard where 1 = Very Good, 2 = Good, 3 = Fair, 4 = Poor and 5 = Very Poor. Footpaths are independently graded.

Active Communities – He hapori whakahohe

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide a wide range of accessible and well- maintained play, active recreation and sports	Increase in use of parks, sports fields and playgrounds (new – baseline to be set)	Narrative measure outlining Parks Check Survey results.			
facilities to increase levels of physical activity and participation in sport and active recreation and meet a	Increase in use of aquatic facilities (Not met due to covid – previous full year of usage was 380,000 at Lido and 178,500 at Freyberg)	Usage numbers at Lido, Freyberg and Ashhurst Pools.			
diverse range of local communities. (Note: these facilities are city reserves, suburb reserves, local reserves, sports fields, the Central Energy Trust Arena, walkways and shared paths, and swimming pools).	Increase in use of Central Energy Trust Arena for community sport and active recreation. (new – baseline to be set)	Narrative measure outlining number of community events and hours.			
	Increase in satisfaction of Council's sport and recreation facilities. (new – overall satisfaction with Council's management and maintenance of open spaces is 86% (12% neutral and 2% dissatisfied. 2021 survey)	Narrative measure outlining trends in user and resident feedback and surveys.			
Work in partnership with external recreation organisations, and facility providers, to help increase levels of participation in play, active recreation and sport.	Council works in partnership with external organisations. (Met. Council supports Sport Manawatū to encourage community participation in play, active recreation and sport)	Narrative measure outlining partnership initiatives designed to increase participation and their outcomes.			



Arts and Heritage – Te toi me te taonga tuku iho

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide support to community organisations, cultural Council-Controlled Organisations and individuals to help make Palmerston North a creative and exciting city.	Increase in patronage of Council-owned cultural facilities (Te Manawa, Globe Theatre, Regent Theatre, and Square Edge), as measured by reports provided by operators. (New – see CCO pages in Section 4 of the LTP for current figures)	Annual patronage numbers for the CCOs increase.			
Maintain and enhance cultural facilities that provide a range of opportunities for people to access and participate in the arts.	Funding is distributed and the key objectives achieved. (met – see CCO pages in Section 4 of the LTP for current results)	Narrative measure outlining outcomes achieved by the CCOs.			
Work closely with Rangitāne o Manawatū to support it to be kaitiaki of its heritage places and to increase the wider community's understanding and appreciation of Rangitāne o Manawatū heritage.	Sites of significance to Rangitāne o Manawatū are identified, protected or acknowledged. (met – e.g. through District Plan change C)	Narrative measure outlining the number and description of sites.	Narrative measure outlining the number and description of sites.	Narrative measure outlining the number and description of sites.	Narrative measure outlining the number and description of sites.
Invest in cultural heritage buildings and places to give the community the opportunity to use and	Increase in investment of earthquake-prone heritage buildings. (new – Council is currently working with building owners, e.g. the old Post Office)	Narrative measure outlining investment in buildings and its outcomes.	Narrative measure outlining investment in buildings and its outcomes.	Narrative measure outlining investment in buildings and its outcomes.	Narrative measure outlining investment in buildings and its outcomes.

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
appreciate their heritage values.					
Promote and celebrate local history.	Heritage is part of the multi- disciplinary approach to working on Council projects. (new – occurs through Arts and Heritage Plan)	Narrative measure outlining the projects and their multi-disciplinary nature.			



Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Implement the City Centre Streetscape Plan to increase city centre vibrancy and improve the perception of the city.	City Centre Streetscape Plan is successfully implemented. (Completion of Square East (between Plaza and bus depot)) (Not met) <u>City Centre Streetscape Plan</u> (pncc.govt.nz)	Narrative measure outlining progress on implementing the Plan.	Narrative measure outlining progress on implementing the Plan.	Narrative measure outlining progress on implementing the Plan.	Narrative measure outlining progress on implementing the Plan.
Implement City Shaping Plan actions in partnership with other agencies. Provide seed funding and support for people to lead public space projects to develop accessible, active, comfortable and social public places. Promote multidisciplinary working on Council and community projects to drive outcomes that deliver on multiple Council objectives.	A wide range of public space projects are implemented. (Met)	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.

<u>City Shaping – Te hanga o te tāone nui</u>

Connected Communities – He hapon	<u>ri tūhonohono</u>

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide city libraries that collect, curate and provide access to knowledge, ideas and works of the imagination that are primarily focused on meeting the needs of communities with the greatest needs and reflect the diverse and changing needs of communities. Provide library programmes that support the development of literacy in all its forms.	Library users are satisfied with the services and programmes provided (physical and online) (Met – 773,450 visits (covid affected), items used 4.12 times)	More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.	More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.	More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.	More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.
	Library programmes reflect the changing needs of communities. (Met – 2350 programmes)	Narrative measure number and description of programmes and their outcomes.	Narrative measure number and description of programmes and their outcomes.	Narrative measure number and description of programmes and their outcomes.	Narrative measure number and description of programmes and their outcomes.
Provide public toilets throughout the city, to a standard that meets public expectations.	Accessible and gender-neutral toilets are provided throughout the city, and especially in places where there is the most community activity. (Met – all renewals and new installations are accessible and gender neutral)	Narrative measure outlining number, type and location of toilets, plus annual satisfaction survey results)	Narrative measure outlining number, type and location of toilets, plus annual satisfaction survey results)	Narrative measure outlining number, type and location of toilets, plus annual satisfaction survey results)	Narrative measure outlining number, type and location of toilets, plus annual satisfaction survey results)



Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Support community centre management groups to provide community centres that are responsive to the needs of their communities.	Community centres are well used. (Not met due to covid. Aim is to have an average 1400 hours usage per year)	Narrative measure outlining use of centres and range of use with them)	Narrative measure outlining use of centres and range of use with them).	Narrative measure outlining use of centres and range of use with them).	Narrative measure outlining use of centres and range of use with them).
Provide cemetery services that are responsive to community needs.	Visitors to cemeteries are satisfied with the services provided (New – 69% satisfied 24% neutral, 6% dissatisfied (2021 survey))	Narrative measure outlining user and residents' survey trends.	Narrative measure outlining user and residents' survey trends.	Narrative measure outlining user and residents' survey trends.	Narrative measure outlining user and residents' survey trends.
Provide warm, safe and accessible social housing for older people, people with disabilities, and other people on low incomes who experience barriers to	Council's social housing tenants are satisfied with the social housing service they receive (two yearly survey, next in 2023 – aim is 90% satisfied, current figure is 96%).	Narrative measure outlining survey results and tenant feedback.	Narrative measure outlining survey results and tenant feedback.	Narrative measure outlining survey results and tenant feedback.	Narrative measure outlining survey results and tenant feedback.
renting in the private market.	Council's social housing is warm and safe, as shown by compliance with the Otago Medical School He Kainga Oranga Rental Housing Warrant of Fitness Standard. New Council housing is accessible (as shown by LIfemark 4 Star Design Standard accreditation) (New – Council's social housing meets the Otago Medical School and the new Healthy Homes Standards)	Standards met.	Standards met.	Standards met.	Standards met.

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Support and fund communities and for-purpose organisations to build community, neighbourhood and organisational capacity and capability.	More community-led projects are supported by Council. (New – the Community Funding Policy is being reviewed and will include community leases of council-owned land or buildings)	Narrative measure outlining description of activities funded and their outcomes.	Narrative measure outlining description of activities funded and their outcomes.	Narrative measure outlining description of activities funded and their outcomes.	Narrative measure outlining description of activities funded and their outcomes.
Provide, fund and support events so that Palmerston North has a full events calendar that caters well for different sectors of the city's population. (Footnote: this includes economic events that create and enable opportunities for employment and growth.)	 There are increases in: participation in community and city centre events satisfaction with the annual programme of events the range and diversity of community-led events in the city. (new) 	Narrative measure outlining number and range of events, plus participation and satisfaction with events.	Narrative measure outlining number and range of events, plus participation and satisfaction with events.	Narrative measure outlining number and range of events, plus participation and satisfaction with events.	Narrative measure outlining number and range of events, plus participation and satisfaction with events.



<u>Safe Communities – He hapori haumaru</u>

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Coordinate and facilitate the work of the Safety Advisory Board (SAB) to enable the fulfilment of its strategic plan.	The SAB carries out a range of successful initiatives. (met – recent initiatives include a safe trading zone in The Square, City Ambassadors, and helping frontline workers be more effective with vulnerable communities).	Narrative measure (outlining description of SAB initiatives and their outcomes).			
Achieve the Manawatū- Whanganui Civil Defence Emergency Management Group goals to build resilience and disaster preparedness for civil defence and emergency situations.	Increasing preparedness for emergencies in Palmerston North. (new – through working with local communities, schools, businesses and community groups).	Narrative measure outlining Manawatū- Whanganui CDEM preparedness 2- yearly survey trends and description of initiatives.			
Enforces bylaws and legislation in relation to supply and sale of alcohol, stray and aggressive dogs, keeping animals, food and commercial premises, gambling, and excessive noise.	Bylaws are reviewed on legal timeframe and enforced. (new – recently reviewed Water Supply Bylaw and are reviewing Trade Waste and Stormwater Drainage Bylaws).	Narrative measure outlining description of programme to develop and review bylaws and their outcomes.	Narrative measure outlining description of programme to develop and review bylaws and their outcomes.	Narrative measure outlining description of programme to develop and review bylaws and their outcomes.	Narrative measure outlining description of programme to develop and review bylaws and their outcomes.

<u>Climate Change – Te āhuarangi hurihuri</u>

Levels of service	Measures of Success (with	Targets Year 1	Targets Year 2	Targets Year 3	Targets 4-10
Foster sustainable practices and behaviours so that city residents and organisations become more sustainable.	results from 2019-20) Increase in sustainable practices. (met. Current initiatives include running an 8- week Sustainable Living Course in local neighbourhoods)	2021-22 Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and	2022-23 Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and	2023-24 Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and
Develop policies and plans and work with city stakeholders to achieve the target of a 30% reduction in greenhouse gas emissions by 2031 and continue to reduce greenhouse gas emissions from Council's own activities.	Decrease in Council's total organisational emissions. (new – PNCC emissions have fallen from 26,444tCO2e in 2015/16, to 21,260tCO2e in 2018/19: a 20% reduction. Non-landfill related emissions have fallen from 6,719tCO2e to 5266tCO2e: down 22%.	their impacts. Narrative measure outlining greenhouse gas reduction initiatives and their impacts.	their impacts. Narrative measure outlining greenhouse gas reduction initiatives and their impacts.	their impacts. Narrative measure outlining greenhouse gas reduction initiatives and their impacts.	their impacts. Narrative measure outlining greenhouse gas reduction initiatives and their impacts.
Work with iwi and community groups to re- establish bush, particularly along waterways, and to control introduced predators.	Measured through Manawatū River level of service. (new)	(see Manawatū River Activity)	(see Manawatū River Activity)	(see Manawatū River Activity)	(see Manawatū River Activity)



Environmental Sustainability – Te toitūtanga taiao

Levels of service	Measures of Success (with	Targets Year 1	Targets Year 2	Targets Year 3	Targets 4-10
	results from 2019-20)	2021-22	2022-23	2023-24	
Foster sustainable practices and behaviours so that city residents and organisations become more sustainable.	Increase in sustainable practices. (met. Current initiatives include running an 8- week Sustainable Living course in local neighbourhoods)	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.
Work with iwi and community groups to re- establish bush, particularly along the waterways, and to control introduced predators.	Measured through Manawatū River level of service (see next Activity)	(see next Activity)	(see next Activity)	(see next Activity)	(see next Activity)

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Understand the relationship Rangitane o Manawatū has with Manawatū River.	Increase in the public use of the river environment. Increase in native planting and observed biodiversity	Narrative measure outlining public use of the river, biodiversity and			
Increase use of the Manawatū River environment for passive and active recreation.	improvements in suitable locations in the river environment. Greater connectivity of features within the Manawatu River Park. (new – recent projects are	native plantings, and connectivity of features.			
Increase the health and amenity of the river environment through increased biodiversity.	Green Corridors, Urban Eels and Esplanade Entranceways)				



<u>Resource Recovery – Te whakaaraara rawa</u>

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Ensure the city's solid waste is adequately and affordably managed. Maximise the proportion of waste diverted from landfill (e.g. through recycling and	Compliance with resource consents for the Resource Recovery Activity measured by the number of abatement notices, infringement notices, enforcement orders and convictions. (met – 100%)	100% compliance.	100% compliance.	100% compliance.	100% compliance.
composting). Manage hazardous waste in an environmentally responsible manner.	Decrease in per capita volume of waste sent to landfill. (new. This occurs through Council's Waste Management and Minimisation Plan 2019. Go to pncc.govt.nz/10yp	Narrative measure outlining Council initiatives to decrease waste sent to landfill.			

Levels of service Stormwater Drainage	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide stormwater services to protect buildings from inundation from flooding in major events.	The number of flood event per year resulting in stormwater from the Council's stormwater system entering a habitable floor in an urban area (mandatory measure). (met – none)	Less than 5.	Less than 5.	Less than 5.	Less than 5.
	The number of habitable floors per 1,000 properties within urban stormwater service areas affected by a flood event (mandatory measure). (met – none)	Less than 2.	Less than 2.	Less than 2.	Less than 2.
	Median time to attend a flooding event (note: a flooding event is one resulting in stormwater entering a habitable building) (mandatory measure). (met – none)	Less than 2 hours.	Less than 2 hours.	Less than 2 hours.	Less than 2 hours.
	The number of complaints received about the performance of Council's stormwater system per 1,000 properties connected (mandatory measure). (met – 9.6)	Less than 15.	Less than 15.	Less than 15.	Less than 15.
	Compliance with resource consents for discharge from Council's stormwater system as measured by the number of abatement notices, infringement notices,	100%.	100%.	100%.	100%.

<u>Waters Plan – Te mahere mō ngā wai (Wastewater, Water, Stormwater)</u>

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enforcement notices and		
convictions received by Council		
in relation to resource consents		
(mandatory measure). (met –		
100%)		

Levels of service Sewerage and the treatment and discharge of sewerage	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide wastewater services for the safe collection, treatment and disposal of the city's wastewater.	Number of dry weather wastewater overflows from Council's wastewater system per 1,000 connections per year (mandatory measure). (met – 0.61)	Less than 1.	Less than 1.	Less than 1.	Less than 1.
	Complaints per 1,000 connections about wastewater odour, system faults, system blockages and Council's response to issues with the wastewater system (mandatory measure). (met – 12.43)	Less than 15.	Less than 15.	Less than 15.	Less than 15.
	Median time for attending to overflows resulting from blockages or other faults (mandatory measure). (met – 0.56)	Less than 1.5 hours.	Less than 1.5 hours.	Less than 1.5 hours.	Less than 1.5 hours.
	Median time for resolution of overflows resulting from blockages or other faults (mandatory measure). (met – 4.27)	Less than 8 hours.	Less than 8 hours.	Less than 8 hours.	Less than 8 hours.

	Compliance with resource consents for discharge from Council's wastewater system as measured by the number of abatement notices, infringement notices, enforcement notices and convictions received by Council in relation to resource consents. (met – 100%)	100%.	100%.	100%.	100%.
Levels of service Water Supply	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide water services for the provision of safe and readily available water.	Compliance with Part 4 (bacteria compliance criteria) of the Public Health Act 1956 (as amended by the Health (Drinking Water) Amendment Act 2007 (mandatory measure). (met – 100%)	100%.	100%.	100%.	100%.
	Compliance with Part 5 (protozoal compliance criteria) of the Public Health Act 1956 (as amended by the Health (Drinking Water) Amendment Act 2007 (mandatory measure). (met – 100%)	100%.	100%.	100%.	100%.
	The number of complaints per 1,000 connections relating to clarity, taste, odour, continuity of supply, drinking water pressure or flow, and Council's response to any of these (mandatory measure). (Not met -43.65)	Less than 40.	Less than 40.	Less than 40.	Less than 40.



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Average consumption of drinking water per day per resident (mandatory measure). (met 197 litres)	Less than 360 litres.	Less than 360 litres.	Less than 360 litres.	Less than 360 litres.
Median response time for urgent call out attendance (mandatory measure). (met – 0.225 hours)	Less than 2 hours.			
Median response time for resolution of urgent call outs (mandatory measure). (met 0.73 hours)	Less than 7 hours.			
Median response time for non- urgent call out attendance (mandatory measure). (met – 2.03 hours)	Less than 10 hours.			
Median response time for resolution of non-urgent call outs (mandatory measure). (met 4.8 hours)	Less than 75 hours.			
Percentage of real water loss from the water reticulation network (mandatory measure). (met – 18.2%)	Less than 20%.	Less than 20%.	Less than 20%.	Less than 20%.

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Actively engage residents in decision-making and provide a range of opportunities for residents to engage with decision-making processes.	More than two out of every three residents (in the Residents Survey) are 'satisfied' with both the 'opportunity to have a say' and the 'ease of having a say'. New measure. Currently: Opportunity to have a say: 44% satisfied, 42% neutral, 13% dissatisfied. Ease of having a say: 34%, 46%, 19% respectively – 2020 results.	Narrative measure outlining satisfaction trends.	Narrative measure outlining satisfaction trends.	Narrative measure outlining satisfaction trends.	Narrative measure outlining satisfaction trends.

Good Governance and Active Citizenship – Te mahere mō te mana urungi papai tonu me te kirirarautanga hohe