



PALMERSTON NORTH CITY COUNCIL

AGENDA

COUNCIL SEPARATE COVER

9AM, WEDNESDAY 1 MARCH 2023

COUNCIL CHAMBER, FIRST FLOOR
CIVIC ADMINISTRATION BUILDING
32 THE SQUARE, PALMERSTON NORTH

MEMBERS

Grant Smith (Mayor)	
Debi Marshall-Lobb (Deputy Mayor)	
Mark Arnott	Leonie Hapeta
Brent Barrett	Lorna Johnson
Rachel Bowen	Billy Meehan
Vaughan Dennison	Orphée Mickalad
Lew Findlay (QSM)	Karen Naylor
Roly Fitzgerald	William Wood
Patrick Handcock	Kaydee Zabelin
(ONZM)	

AGENDA ITEMS, IF NOT ATTACHED, CAN BE VIEWED AT

pncc.govt.nz | Civic Administration Building, 32 The Square
City Library | Ashhurst Community Library | Linton Library

Waid Crockett

Chief Executive | PALMERSTON NORTH CITY COUNCIL

COUNCIL MEETING

1 March 2023

ORDER OF BUSINESS

REPORTS

7. **Annual Budget (Plan) 2023/24 - Consideration of draft of Consultation Document and Supporting Information** Page 5

Memorandum, presented by Steve Paterson, Strategy Manager - Finance.

MEMORANDUM

TO: Council

MEETING DATE: 1 March 2023

TITLE: Annual Budget (Plan) 2023/24 - Consideration of draft of Consultation Document and Supporting Information

PRESENTED BY: Steve Paterson, Strategy Manager - Finance

APPROVED BY: Cameron McKay, Chief Financial Officer

RECOMMENDATION(S) TO COUNCIL

1. That the Chief Executive incorporate the following in the draft of the 2023/24 Annual Budget (subject to any amendment):
 - a. The proposed capital new programmes, including assumptions about carry forwards from the 2022/23 year, as detailed in Schedule A
 - b. The proposed capital renewal programmes, as detailed in Schedule B
 - c. The proposed operating programmes, as detailed in Schedule C
 - d. Updated assumptions for key drivers such as interest rates, inflation, electricity, insurance and remuneration.
 2. That the differentials for the general rate remain unchanged from 2022/23 and that the uniform annual general charge remain \$200.
 3. That the Chief Executive incorporate the outcomes from recommendation 1 into updated versions of the consultation document and supporting information to be presented for adoption at the Council meeting on 15 March 2023.
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1. ISSUE

- 1.1 The Council is required to adopt an Annual Budget¹ for 2023/24. A draft of the budget has been prepared for consideration by the Council. The Local Government Act 2002 (LGA) requires councils to consult with the public before adopting the Annual Budget. This requirement does not apply if there are no material or significant differences between year 3 of the 2021-31 10-Year Plan and what is now proposed in the budget.
- 1.2 In preparing this report it has been assumed the Council will wish to engage with the public so a draft of the consultation document and supporting information has been prepared for Council consideration. The draft will be updated once the Council has discussed the content of the report and the supporting information.
- 1.3 The updated material will be presented to a Council meeting on 15 March for adoption. It is anticipated it will be necessary to produce updated versions of the Consultation Document and the supporting information along with recommendations to be adopted.

2. BACKGROUND

GENERAL

- 2.1 Under Local Government legislation, the Council is not required to consult on an Annual Budget unless there is significant change to levels of service, funding issues, or strategic assets by comparison with the particular year of the 10 Year Plan. The Council must still adopt an annual plan prior to 30 June 2023.
- 2.2 There are no significant changes to Year 3 (2023/24) of the 10 Year Plan in terms of the proposed outcomes and day to day levels of service. However, there are some proposed changes to the timing of a number of programmes due in the main to an updated assessment of what would be practical to deliver in the current operating environment.
- 2.3 An incomplete draft of the **proposed Consultation Document is attached**. Once updated it will highlight what changes there are from Year 3 of the 10 Year Plan, primarily due to changed circumstances and updated timelines for

¹ 'Annual Budget' is the term chosen by the Council to represent the 'Annual Plan' required under the Local Government Act 2002

some programmes. It will also highlight proposed rates levels for (average) properties.

- 2.4 The legislative intent is that the Council no longer publishes a full draft of the Annual Plan. However, much of the information that would have been in the draft plan is still required to be adopted as supporting information and made publicly available, particularly through Council's website.
- 2.5 Preparation of the material for consideration at this meeting has been assisted by direction received from elected members at a workshop held on 22 February 2023.
- 2.6 A strategy for public engagement has been developed. This will include provision of the final Consultation Document and Supporting Information on Council's website and at the Customer Service Centre and libraries, from 21 March 2023. There will be opportunities for group meetings and for information to be provided through social media channels.
- 2.7 It is intended that the proposed rates for each property will be able to be viewed on the Council's website.
- 2.8 The public will have the option of making a submission and speaking to a Council Hearings' Committee.
- 2.9 Following the consultation period and hearings, the Council will be required to adopt its final Annual Budget (Plan) prior to 30 June 2023.
- 2.10 A presentation, highlighting the key features of the proposed budget, will be made at the meeting.
- 2.12 Attached is a series of explanations of some of the matters to be covered in the presentation and in particular:

Schedule A – Proposed capital new programmes including assumed carry forwards of incomplete 2022/23 programmes for completion in 2023/24 – these assumptions will be reviewed again in May.

Schedule B – Proposed capital renewal programmes.

Schedule C – Proposed operating programmes.

Schedule D - Proposed capital new programmes – Top 10 \$ programmes

- 2.13 In the context of the legislation the following are being considered in the **supporting information** to be adopted by the Council:

- Financial overview and forecast financial statements
- Annual Budget (Plan) Disclosure Statement

- Groups of Activities information, including financial forecasts and programme schedules
- Significant forecasting assumptions
- Descriptions of the proposed rating system, rates and funding impact statements
- Levels of service and performance measures

Drafts of these are attached.

KEY ISSUES

- 2.14 Key matters influencing the preparation of the annual budget will be highlighted in the presentation to the meeting and are incorporated in the more detailed material.

Changes to key assumptions

- 2.15 **Market interest rates** are volatile and have risen significantly. For the purposes of the draft an average interest rate of 4.2% has been assumed. This compares with the assumption of 2.8% in the 10-Year Plan and 3.4% in the 2022/23 Annual Budget. New longer-term debt will be at least 5.5% but the lower assumption is possible due to the positive value of the interest rate swap portfolio the Council holds. There is a risk that the 4.2% assumption will be too low however it is considered appropriate at this stage.
- 2.16 **Inflation** - Local Government cost adjusters provided by BERL have been used. They range from 3.5% to 5.1% (depending on the activity) compared with the 10-Year Plan assumption of 2.2% to 3%.

Approach to budget preparation

- 2.17 The budget is based on Year 3 of the 10-Year Plan updated to reflect subsequent decisions of Council (through the adoption of the 2022/23 annual budget and other one-off decisions about particular programmes) as well as the updated key assumptions.
- 2.18 The initial drafts of the budget contained an unrealistically large capital expenditure programme and increases in operating costs (including operating programmes) that would have resulting in an even higher rates increase. Staff have undertaken detailed reviews of the budgets in an effort to develop a draft for consideration.
- 2.19 In doing so we have used the following philosophy:
- Endeavouring to ensure that changes would not materially impact on the level of service being provided on the front line for the public.

- Recognising the realities of increasing costs for some things where the Council has no choice (e.g. interest, electricity, insurance and some specific input costs that are subject to higher than average inflation) but being prepared to take some risks that there will be other savings during the year that might offset increases that are not provided for.
- Making sure the capital renewal programme remains fully funded (at levels considered to be deliverable).
- Trying to understand the critical path for each proposed capital programme and to be realistic about what can be delivered. It is recognised that within the proposed total capital programme there is some risk the full budgets will not be utilised, particular in situations where the Council's expenditure is in response to the actions of others. Further information will be provided about the capital programme so the nature of the risks of non-completion can be better understood – refer to Schedule D which shows the top 10 programmes by \$ value. They represent 58% of the total proposed capital new expenditure for the year.

Rates

- 2.20 At the present time the draft shows an increased total rates requirement of 7.6%. This is lower than the 9.5% presented in the recent workshop. Most of this reduction has been achieved through a further review of the operating programmes and a proposed reduction of approximately \$2m. These will be further explained at the meeting.
- 2.21 It has been assumed there will be no change to the differential rating surcharges and that the Uniform Annual General Charge (UAGC) will remain at \$200. Examples showing the impact on the various categories of property are included in the attached draft supporting information.
- 2.22 Year 3 of the 10-Year Plan highlighted the need for a rates increase of 8.3%.

3. NEXT STEPS







- 3.1 Officers will make any changes resulting from the Council's decisions.
- 3.2 An updated final Consultation Document and supporting information will be presented to the Council for adoption at its meeting on 15 March 2023.

4. COMPLIANCE AND ADMINISTRATION

Does Council have delegated authority to decide?	Yes
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Are the decisions significant?	No
If they are significant do they affect land or a body of water?	No
Can this decision only be made through a 10 Year Plan?	No
Does this decision require consultation through the Special Consultative procedure?	Yes
Is there funding in the current Annual Plan for these actions?	Yes
Are the recommendations inconsistent with any of Council's policies or plans?	No
The recommendations contribute to Goal 5: A Driven & Enabling Council	
The recommendations contribute to the achievement of action/actions in (Not Applicable)	
Contribution to strategic direction and to social, economic, environmental and cultural well-being	<p>Adopting an annual budget/plan each year is a fundamental legislative requirement and without this in place the Council will not be able to set rates for the year and therefore fund any of its actions, plans or strategies.</p> <p>Determining a draft of the annual budget and the nature of public engagement is also a fundamental part of the process.</p>

ATTACHMENTS

1. Schedule A - Capital new programmes [↓](#) 
2. Schedule B - Capital renewal programmes [↓](#) 
3. Schedule C - Operating programmes [↓](#) 
4. Schedule D - Top 10 capex by \$ value [↓](#) 
5. Supporting information [↓](#) 
6. Draft Consultation Document [↓](#) 

Capital New Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

A

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
Connected & Safe Community					
<u>Connected Communities</u>					
161-Public Toilets - New City-wide Toilets	\$263	\$270	\$6	0 - Already under contract	Contract awarded at start of 22/23 FY. Construction to start next FY. Carry forward of \$156.
1459-Social Housing - Additional Social Housing Units	\$1,049	\$0	(\$1,049)	4 - Deferred to LTP	Design phase of \$14M programme from LTP
1585-C/fwd - City-wide - Public Toilets	\$0	\$156	\$156	0 - Carry Forward	Contract awarded at start of 22/23 FY. Construction to start next FY.
1833-City Growth - Cemeteries - Extensions to burial and ashes areas to meet demand	\$115	\$118	\$3	1 - Safety or legislative requirement	Required to meet ongoing demand for plots.
2155-C/fwd - Social Housing - Papaioea Place Redevelopment - Stage 3	\$0	\$322	\$322	0 - Carry Forward	Currently under construction and due to complete in July, small potential Carry Forward to allow for final claim
2215-C/fwd - Cemeteries - Kelvin Grove - Replacement & enhancement of staff facilities	\$0	\$203	\$203	0 - Carry Forward	Dependant on completion of seismic strengthening of the Crematorium, which was delayed.
Connected Communities Total	\$1,427	\$1,069	(\$358)		
<u>Safe Communities</u>					
1552-Animal Shelter - New Building	\$0	\$2,324	\$2,324	0 - Already under contract	Multi-Year project which is underway. On track to be delivered as planned. Carry forward of \$526.
2080-C/fwd - Animal Shelter - New Building	\$0	\$526	\$526	0 - Carry Forward	Multi-Year project which is well underway. Slight variance between financial years predicted although still on track to be delivered as planned.
Safe Communities Total	\$0	\$2,850	\$2,850		
Creative & Exciting City					
<u>Active Communities</u>					
111-Local Reserves - Roslyn - Edwards Pit Park Development	\$37	\$38	\$1	3 - Community Partnership	Ongoing commitment to development of a community group-led initiative
165-Outdoor Adventure Reserves - Arapuke Forest Park/Kahuterawa Development	\$5	\$6	\$0	3 - Community Partnership	Provides for minor improvements - eg fences and signs at the Park. Corrects earlier error.
761-C/fwd - Clearview Reserve Development	\$0	\$41	\$41	2 - Growth	Developer dependent
967-City-wide - Edibles Planting	\$5	\$6	\$0	3 - Community Partnership	Supports fruit tree planting in public parks
990-Central Energy Trust Arena - Southern Grandstand (subject to part external funding)	\$105	\$0	(\$105)	4 - Deferred to LTP	Defer to Council Decision
1099-Parks and Reserves - Shade Development	\$32	\$62	\$31	1 - Safety or legislative requirement	Implementation of Sun Protection Policy. 2022/23 budget decision - Shade tree planting increase from \$20K to \$40K. Artificial component \$22K. Shade Tree component increased via Council resolution from \$20K to \$40K
1133-Sportsfields - Artificial Football Field (subject to part external funding)	\$2,058	\$199	(\$1,859)	3 - Community Partnership	Design, cost estimation and consenting. Construction reliant on external funding. Risk - If project does not proceed, the cost of design phase will need to be converted to operational expenditure
1487-Walkways and Shared Paths - Mangaone Stream Shared Path enhancement - Harness Racing Club planting strip purchase and development	\$373	\$0	(\$373)	2 - Growth	Reconsider timing and funding level when Kakatangiata plan change processed. Year 2 of LTP 2024
1560-Sportsfields - Bill Brown Park - Additional Carparking	\$0	\$206	\$206	3 - Community Partnership	In design phase 2022/23 at present. Will need additional budget to deliver

Capital New Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

A

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
1838-City Growth - City Reserves - Victoria Esplanade - Exotic Aviaries	\$132	\$135	\$3	2 - Will cost more if not done	Detailed design and consenting - including design of shade house replacement. Required to gain confidence in the costs and to have design ready for construction in future years.
1845-City Growth - City Reserves - Te Marae o Hine - The Square - Capital New	\$82	\$0	(\$82)	4 - Deferred to LTP	To improve turf management by addressing areas of water ponding and improving irrigation. Could defer but would mean increased operating costs to restore turf.
1846-City Growth - City Reserves - Walkway Extensions - Capital New	\$241	\$0	(\$241)	4 - Deferred to LTP	Development contribution funded - will need to revise in LTP 24 due to escalation in land values. Construction of walkways to extend network. Could be deferred but would mean land acquired recently would remain undeveloped
1847-City Growth - City Reserves - Victoria Esplanade - Capital New	\$608	\$308	(\$300)	2 - Growth	Programme of works associated with Esplanade Master Plan - based on 2018 LTP funding and input from Esplanade User Group. Recommend deferral of duck pond upgrade and Camellia garden pathway, and include in 2024/25, along with EQ strengthening of paddling pool wall, for consultation on priorities as part of LTP 24
1850-City Growth - City Reserves - Memorial Park - Capital New	\$8	\$8	\$0	3 - Community Partnership	Sensory Garden. Carry forward of \$184 for Hero walk
1851-Sportsfield Improvements - Capital New	\$223	\$0	(\$223)	4 - Deferred to LTP	Irrigation and drainage of Senior fields (Skoglund and Ongley) to enable increased use of existing fields
1852-Local Reserves - Improvements to existing reserves to close identified level of service gaps	\$147	\$0	(\$147)	4 - Deferred to LTP	Programme of work to address service provision gaps at suburb reserves - 2023/24 Kelvin Grove Park & Celeano Park
1853-Local Reserves - Development of Existing Reserves - Capital New	\$293	\$300	\$7	2 - Growth	A programme to develop reserves that Council has owned for some time, as homes are now being built around them.
1857-Urban Growth - Kakatangita - Kikiwhenua - Reserves - Purchase and Development	\$303	-\$1,295	(\$1,598)	2 - Growth	Negotiations with land owner stalled due to fall in land values. Purchase and development delayed.
1859-Urban Growth - Whakarongo - Reserves Purchase and Development	\$37	\$0	(\$37)	2 - Growth	This programme provides for walkway purchase and development.
1860-Urban Growth - Ashhurst - Reserves Purchase and Development	\$11	\$0	(\$11)	2 - Growth	This project has been further delayed by changes in developers plans for the wider land holding
1861-Urban Growth - Flyers Line - Reserves Purchase and Development	\$796	\$0	(\$796)	2 - Growth	There is uncertainty as to whether reserve titles would be obtained before end of 2023/24
1884-Local Reserves - Accessibility and Safety Improvements	\$104	\$107	\$3	2 - Will cost more if not done	Ongoing programme to address accessibility and safety of reserves in conjunction with other programmes of work
1890-City Growth - City Reserves - Victoria Esplanade Master Plan Developments - Stage Two	\$25	\$0	(\$25)	2 - Growth	Rolled into programme 1847
2006-City Centre Play - Fixed Play Development	\$74	\$151	\$77	4 - Deferred to LTP	Temporary installations of park equipment has proved popular
2043-Urban Growth - Napier Road Extension - Reserve and walkways purchase and development	\$114	\$0	(\$114)	2 - Growth	Development of lower Terrace area has not progressed as planned
2151-C/fwd - 708 - Urban Growth - Aokautere - Reserves Land Purchase	\$0	\$34	\$34	2 - Growth	0
2209-Arena 3 Upgrade	\$0	\$1,477	\$1,477	0 - Already under contract	Capital renewal programme (1051) converted to NEW. Go to Council on 15th to award contract with construction to begin in April
2216-C/fwd - City Growth - City Reserves - Memorial Park - Capital New	\$0	\$184	\$184	0 - Carry Forward	Budget not enough to complete work. Defer to Council for decision

Capital New Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

A

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
2225-C/fwd - Urban Growth - Kakatangita - Kikiwhenua - Reserves - Purchase and Development	\$0	\$1,295	\$1,295	0 - Carry Forward	Negotiations with land owner stalled due to fall in land values. Purchase and development delayed. Carry Forward to 24/25 and report to Council if needed earlier
Active Communities Total	\$5,812	\$3,261	(\$2,552)		
<u>Arts and Heritage</u>					
902-Property - Seismic Strengthening of Council Properties	\$9,474	\$3,384	(\$6,090)	1 - Safety or legislative requirement	Multi project programme. CAB Seismic contract to be signed 1st week of March with construction to commence in April Defer \$1M TO 24/25. Crematorium construction has started (\$3.3M). Carry forward of \$4,224
1016-C/fwd - Seismic Strengthening of Council Owned Buildings	\$0	\$4,224	\$4,224	0 - Carry Forward	CAB Seismic contract to be signed 1st week of March with construction to commence in April.
2210-Regent Roof Upgrade	\$0	\$400	\$400	2 - Imminent failure is likely	Crematorium construction has started. Capital renewal programme (213) converted to NEW.
Arts and Heritage Total	\$9,474	\$8,009	(\$1,465)		
<u>City Shaping</u>					
1330-Placemaking Co-created Project (capital)	\$16	\$0	(\$16)	4 - Deferred to LTP	Defer for reassessment at LTP with the only potential impact being reputational.
1476-City Centre Laneways Programme	\$191	\$0	(\$191)	4 - Deferred to LTP	Defer for reassessment at LTP with the only potential impact being reputational.
2077-Cuba Street urban streetscape improvements - Rangitikei to George Street (Stage 3)	\$319	\$0	(\$319)	4 - Deferred to LTP	Design for final stage of Cuba St Upgrade. Can defer starting the design for 1 year with no impact.
2122-CBD Streets for People	\$4,158	\$771	(\$3,387)	1D - Design for Future Years	Money needed to needed to finish design. Recommend move out due to deliverability constraints
City Shaping Total	\$4,684	\$771	(\$3,913)		
Driven & Enabling Council					
<u>Governance and Active Citizenship</u>					
<u>Organisational performance</u>					
60-Information Management Strategic Plan Project - New Software Applications	\$111	\$113	\$2	7 - Non Infrastructure Programme	
1826-CAB - Workplace Transformation	\$315	\$0	(\$315)	4 - Deferred to LTP	0
2047-Property - Furniture transformation	\$157	\$0	(\$157)	4 - Deferred to LTP	0
Organisational performance Total	\$583	\$113	(\$470)		
<u>Strategic Investments</u>					
99-New Vehicles and Plant to enable the delivery of improved Council services	\$303	\$157	(\$146)	2 - Will cost more if not done	Supports business cases initiatives to deliver current LOS more efficiently or to meet growth in demand for a service, through provision of new fleet. Recent fleet additions include: Robotic line marker, paver scrubber, dedicated parking warden vehicle, leaf sucker, ATVs to move staff and equipment more safely within large city parks

Capital New Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

A

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
1875-Fleet - Upgrade to Electric Vehicles - Capital New	\$524	\$0	(\$524)	4 - Deferred to LTP	The additional capital required to progressively convert passenger fleet from petrol to hybrid/ full electric, including charging infrastructure. Closely tied to programme 1879
Strategic Investments Total	\$827	\$157	(\$670)		
Eco-City <u>Climate change mitigation and adaption</u>					
1888-Low Carbon Fund	\$1,049	\$0	(\$1,049)	7 - Non Infrastructure Programme	Staff suggest reduction for one year
1924-Improving remote monitoring capabilities	\$42	\$43	\$1	7 - Non Infrastructure Programme	
Climate change mitigation and adaption Total	\$1,091	\$43	(\$1,048)		
<u>Environmental sustainability</u>					
1077-Citywide - Biodiversity Enhancement Through Native Planting	\$32	\$33	\$1	3 - Community Partnership	Ongoing programme - currently contestable Government funding available through horizons
1451-Property - LED Lighting Upgrades	\$79	\$80	\$1	2 - Will cost more if not done	Significant power savings have been realised from the switch to LED lighting.
1959-Envirohub and Resource Recovery Centre (subject to external funding)	\$419	\$0	(\$419)	4 - Deferred to LTP	Defer to Council Decision
Environmental sustainability Total	\$530	\$112	(\$418)		
<u>Manawatu River</u>					
1844-City Growth - City Reserves - Manawatu River Park - Capital New	\$744	\$200	(\$544)	2 - Growth	Budget was deferred from 2022/23. Recommend to continue with current contractual commitments and a minor works programme, funding be reduced to \$200K, and the pace of delivery of River Masterplan be consulted on as part of LTP 24
1892-City Growth - City Reserves - Manawatu River Park - Hokowhitu Lagoon Development Plan	\$76	\$78	\$2	2 - Growth	Following on from development of Reserve Management plan - provision of design
1894-City Growth - City Reserves - Manawatu River Park - Marae Tarata Development Plan - Implementation	\$216	\$108	(\$108)	2 - Growth	Development planning which was deferred from 2022/23
1895-City Growth - City Reserves - Manawatu River Park - Te Motu o Poutoa Development Plan - Implementation	\$0	\$150	\$150	6 - 90-100% Externally Funded	Design and consenting. Construction will require additional funds therefore defer to LTP process.
Manawatu River Total	\$1,035	\$535	(\$500)		
<u>Resource Recovery</u>					
506-City-wide - Public Space Rubbish & Recycling Bins Development	\$67	\$35	(\$32)	3 - Community Partnership	Not seeing as much demand as expected. Carry forward of \$20
657-Urban Growth - Recycling - City-wide Wheelie Bins and Crates	\$74	\$76	\$2	2 - Growth	
721-Awapuni Closed Landfill - Landscaping Development	\$27	\$27	\$1	1 - Safety or legislative requirement	Buying and planting plants around landfill - resource consent requirement.
1371-Closed Landfills and Transfer Stations - Safety, Security and Development	\$53	\$0	(\$53)	1 - Safety or legislative requirement	Carry forward of \$140

Capital New Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

A

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
1410-Recycling - City-wide Recycling Services to Commercial/orgnisational Properties Development	\$42	\$43	\$1	3 - Community Partnership	0
1783-Rubbish and Recycling Buildings - Staff Welfare and Health and Safety Improvements	\$0	\$300	\$300	0 - Already under contract	Continuation of current FY Programme. Construction to begin February 2022.
1810-City-wide - Diversion of Waste from Landfill - New Materials Development	\$265	\$0	(\$265)	2 - Will cost more if not done	On hold awaiting 3rd party investigation. Carry Forward of \$70
2158-C/fwd - City-wide - Diversion of Waste from Landfill - New Materials Development	\$0	\$70	\$70	0 - Carry Forward	On hold awaiting 3rd party investigation
2161-C/fwd - Closed Landfills and Transfer Stations - Safety, Security and Development	\$0	\$140	\$140	0 - Carry Forward	Compost irrigation project - challenges around ensuring solution is fit for purpose. Trial assessment of spray equipment planned. Minor security elements dependant upon completion of staff facilities project.
2217-C/fwd - City-wide - Public Space Rubbish & Recycling Bins Development	\$0	\$20	\$20	0 - Carry Forward	Not seeing as much demand as expected in current year.
2227-Resource Recovery Centre Power and Data Resilience	\$0	\$500	\$500	1 - Safety or legislative requirement	Data and power at Resource Recovery Centre is currently supplied via the WWTP. This budget will create dedicated supply independent of 3 Waters.
Resource Recovery Total	\$529	\$1,211	\$682		
Innovative & Growing City <u>City Growth</u>					
2211-Better Off Funding - To BE Assigned	\$0	\$2,500	\$2,500	6 - 90-100% Externally Funded	Design and construction of Summerhays. Design of Huia Street as well as investigation and design of centre city housing. Design of a Multicultural Community Hub.
City Growth Total	\$0	\$2,500	\$2,500		
<u>Economic Development</u>					
1535-City-Wide - Campervan Dump Stations	\$77	\$78	\$1	5 - Not Required	
Economic Development Total	\$77	\$78	\$1		
Stormwater <u>Stormwater</u>					
51-Urban Growth - Development Contributions - Stormwater	\$212	\$217	\$5	1 - Safety or legislative requirement	Legal requirement
1001-Urban Growth - Whakarongo - Stormwater	\$106	\$2,500	\$2,394	2 - Growth	Imminent development pressure. Only spade ready land in City. Advice is not to drop.
1060-City-wide - Stormwater Network Improvement Works	\$1,317	\$1,945	\$628	0 - Already under contract	Depot / In House Workforce. Decreased renewal and increased improvements as increased level of service.
1065-Urban Growth - Kakatangiata - Stormwater	\$850	\$0	(\$850)	2 - Growth	Defer
1372-City-wide Stormwater Pump Stations Improvement	\$499	\$0	(\$499)	2 - Imminent failure is likely	Flow meters not required, budget reduced. Savings to become carry forward to reduce 23/24 budget.
1706-City-wide - Stormwater Network Resilience	\$175	\$0	(\$175)	4 - Deferred to LTP	Work not essential at present time.
1708-City-wide - Stormwater Flood Mitigation	\$1,036	\$157	(\$879)	2 - Imminent failure is likely	Modelling currently underway. Defer construction budget. Carry forward of \$73

Capital New Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

A

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
2034-Urban Growth - Ashhurst - Stormwater	\$560	\$572	\$12	2 - Growth	Work is required to be done. Wyndham Street flooding issue – Water & roading project also.
2176-C/fwd - City-wide Stormwater Pump Stations Improvement	\$0	\$300	\$300	0 - Carry Forward	Savings to become Carry Forward to allow reduction of 23/24 budget
2177-C/fwd - City-wide - Stormwater Flood Mitigation	\$0	\$73	\$73	0 - Carry Forward	Modelling currently underway to determine requirements
Stormwater Total	\$4,755	\$5,764	\$1,008		
Transport					
<u>Active and Public Transport</u>					
243-Urban Bus Terminal Redevelopment	\$2,166	\$108	(\$2,058)	1 - Safety or legislative requirement	Business case to be funded out of another Programme. Some budget required for implementation of new bus routes at terminal
1121-Tennent Drive Improvements - Food HQ & Massey	\$2,761	\$0	(\$2,761)	4 - Deferred to LTP	Defer 1 year
1559-City-wide - Urban Cycle Infrastructure Network improvements	\$2,283	\$400	(\$1,883)	3 - Community Partnership	Main St Shared Pathway to be constructed 22/23. No Carry forward.
1803-Neighborhood Streetscape Improvements	\$32	\$0	(\$32)	4 - Deferred to LTP	Defer for reassessment at LTP with the only potential impact being reputational.
2026-Active Transport Measurement	\$212	\$0	(\$212)	4 - Deferred to LTP	Can defer purchase of Walking & Cycling data capture devices and rely on spot data captures via consultants on demand.
2056-City-wide - Supporting Cycle Infrastructure Improvements	\$59	\$0	(\$59)	5 - Not Required	Installation of cycle stands, shelters, rails etc.
2057-Regional Shared Path Network Improvements	\$2,320	\$54	(\$2,266)	1D - Design for Future Years	Delays due to Kiwirail negotiations. Designs in progress. Carry forward of \$812
2120-City-wide - Off Road Shared Path Network Improvements	\$441	\$0	(\$441)	4 - Deferred to LTP	Ashhurst to PN Pathway. Budget available in Prog 2057 for Design & NOR (Legal) Costs. If progress is made budget may need to be brought back.
2121-City-wide - Footpath Improvements	\$529	\$0	(\$529)	4 - Deferred to LTP	Defer for reassessment at LTP with the only potential impact being reputational. Proposed Carry forward to become savings.
2132-C/fwd - Neighborhood Streetscape Improvements	\$0	\$50	\$50	4 - Deferred to LTP	
2141-C/fwd - Regional Shared Path Network Improvements	\$0	\$812	\$812	4 - Deferred to LTP	Ashhurst to PN Pathway. Budget available in Prog 2057 for Design & NOR (Legal) Costs. If progress is made budget may need to be brought back.
2207-City-wide - Urban Cycle Infrastructure Network improvements	\$0	\$4,593	\$4,593	6 - 90-100% Externally Funded	Transport Choices funding to improve cycleways
2231-City-wide - Transport Choices - Public Transport	\$0	\$5,200	\$5,200	6 - 90-100% Externally Funded	Transport Choices funding to improve bus stop infrastructure.
2233-City-Wide - Urban Cycle Infrastructure Improvements - Streets for People	\$0	\$1,250	\$1,250	6 - 90-100% Externally Funded	Streets for People funding to improve cycleways
Active and Public Transport Total	\$10,804	\$12,468	\$1,665		
<u>Roading</u>					
201-Urban Growth - Development Contributions - Transport	\$212	\$217	\$5	1 - Safety or legislative requirement	Legal requirement
279-City-wide - Minor transport improvements	\$1,407	\$737	(\$670)	1 - Safety or legislative requirement	Bundle of projects including traffic calming measures, pedestrian crossings and refuges. Some minor 23/24 works to be deferred to 24/25. Carry forward of \$300
1003-Whakarongo - Intersection Upgrades	\$0	\$114	\$114	2 - Growth	Defer bulk of programme. Continue with Committed improvements to ensure development and growth in only shovel ready area in city.

Capital New Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

A

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
1367-City-wide - Street Light Infill	\$923	\$0	(\$923)	4 - Deferred to LTP	Defer for reassessment at LTP with the only potential impact being reputational. High Priority work completed already.
1615-City-wide - Parking and Traffic Signs and Marking	\$53	\$54	\$1	0 - Already under contract	Part of Fulton Hogan contract. Extra money required to fully realise Programme.
1695-PNITI – Intersection & bridge improvements	\$5,561	\$0	(\$5,561)	4 - Deferred to LTP	Designs currently underway and likely to continue into 23/24 as well as land and consenting issues to be worked through. However, current could be completed to a logical stopping point in 22/23 then restarted in future years and any surplus declared savings.
1804-Road drainage improvements	\$85	\$87	\$2	0 - Already under contract	Part of Fulton Hogan contract. Extra money required to fully realise Programme.
1807-City-wide - Car park infrastructure improvements	\$425	\$0	(\$425)	4 - Deferred to LTP	Upgrade surfacing to asphalt car parks. Can defer 1 year with only reputational impact. Proposed carry forward to become savings
1808-City-wide - Street amenity improvements	\$291	\$0	(\$291)	4 - Deferred to LTP	Defer for reassessment at LTP with the only potential impact being reputational.
1944-Village Road upgrades to urban standard	\$234	\$0	(\$234)	4 - Deferred to LTP	Defer for reassessment at LTP with the only potential impact being reputational.
2013-PNITI – Strategic Transport Corridor Improvements	\$5,310	\$523	(\$4,786)	1D - Design for Future Years	Stoney Creek road upgrade and roundabout at Kelvin Grove intersection. Design, Consenting & Land Purchase negotiation in 23/24. Construction in 24/25. PNITI project.
2058-Urban Growth - NEIZ - Transport	\$265	\$271	\$6	0 - Already under contract	Final Payment for Richardsons/Setters upgrade + Design of El Prado/Railway intersection in 23/24. Construction of El Prado/Railway deferred to the following year. Carry forward of \$600 from 22/23
2059-Urban Transport Improvements - Enabling PNITI	\$319	\$0	(\$319)	4 - Deferred to LTP	Can defer 1 year with only reputational impact.
2065-Urban Growth - Whakarongo - Transport	\$212	\$0	(\$212)	2 - Growth	Defer 12 months or until demand changes.
2111-Kelvin Grove Road - Safety Improvements to intersections	\$743	\$0	(\$743)	1D - Design for Future Years	Defer construction of Stoney Creek Intersection. Carry forward for construction of Henaghans / Kelvin Grove intersection, \$400
2119-Road to Zero - Transport Safety Improvements	\$2,368	-\$1,000	(\$3,368)	1 - Safety or legislative requirement	Programme of intersection road safety projects + School Speed Zone implementation. Design for Cook Street Roundabouts is almost complete. Construction of first roundabout in 23/24 and defer the rest until 24/25. Carry forward of \$2,905k, less required if construction started prior to end of 22/23.
2123-Urban Growth - Kakatangiata - Transport	\$319	\$251	(\$68)	2 - Growth	Pioneer to Te Wanaka roundabout no longer needed. Keep \$250k for variable speed limit
2124-Urban Growth - Ashhurst - Transport	\$1,699	\$1,650	(\$49)	0 - Already under contract	Custom St Construction to begin this FY. Wyndham Street under design 22/23, Construct 23/24. Carry forward of \$2,000
2164-C/fwd - PNITI – Intersection & bridge improvements	\$0	\$302	\$302	4 - Deferred to LTP	
2169-C/fwd - Urban Growth - NEIZ - Transport	\$0	\$600	\$600	0 - Carry Forward	Already under contract. Carry forward to allow completion of NEIZ project.
2172-C/fwd - Road to Zero - Transport Safety Improvements	\$0	\$2,905	\$2,905	0 - Carry Forward	Scope changes to the Cook Street roundabouts and desire to perform 3 Waters work at the same time has meant construction cannot start this year.
2174-C/fwd - Urban Growth - Ashhurst - Transport	\$0	\$2,000	\$2,000	0 - Carry Forward	The Depot has been engaged to do the Water and Sewer works in 22/23 and the SW & roading works will follow on after. Currently in the procurement phase for the Stormwater & Pavement construction.
2206-Storm Damage – August 2022 Roding	\$0	\$950	\$950	2 - Imminent failure is likely	Designs & Procurement 22/23. Construction in 23/24.

Capital New Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

A

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
2218-C/fwd - Kelvin Grove Road - Safety Improvements to intersections	\$0	\$400	\$400	0 - Carry Forward	Still in design. Construction not able to occur this FY.
2222-C/fwd - Physical deterrent (installation of speed humps) at additional locations	\$0	\$50	\$50	0 - Carry Forward	Needed for bylaw implementation regarding signage. Cannot be done this FY
2224-C/fwd - Storm Damage – August 2022 Rooding	\$0	\$1,000	\$1,000	0 - Carry Forward	Design underway in 22/23. Large number of complex sites means construction cannot happen this FY.
Rooding Total	\$20,425	\$11,111	(\$9,315)		
Wastewater					
Wastewater					
66-Totara Road Wastewater Treatment Plant - Resilience Programme	\$828	\$456	(\$373)	2 - Will cost more if not done	Installation of generators for HV upgrades. Cost estimate come back higher than expected, looking to rescope. Carry forward of \$140
73-Urban Growth - Development Contributions - Wastewater	\$106	\$108	\$2	1 - Safety or legislative requirement	Legal requirement
210-Urban Growth - NEIZ - Wastewater	\$531	\$0	(\$531)	2 - Growth	Defer to LTP
628-Totara Road Wastewater Treatment Plant - Consent Renewal Upgrade	\$18,507	\$3,000	(\$15,507)	1 - Safety or legislative requirement	Spend will depend upon Section 92 requests from Horizons. Unquantifiable at present
1000-Urban Growth - Whakarongo - Wastewater	\$283	\$0	(\$283)	2 - Growth	Defer
1074-Totara Road Wastewater Treatment Plant - Earthquake Strengthening of Civil Structures	\$1,062	\$280	(\$782)	1D - Design for Future Years	Currently in design which will continue into 23/24. Construction budget deferred to 24/25
1597-C/fwd - Urban Growth - Kakatangiata - Installation of Wastewater Systems	\$0	\$277	\$277	2 - Growth	Development not progressing in near future. Defer several years
1616-City-wide - Wastewater Pump Station - Capacity Upgrade	\$690	\$548	(\$142)	2 - Imminent failure is likely	Generators required. Being accrued each month. Design to be this FY for City-Wide storage.
1617-Totara Road Wastewater Treatment Plant - Biogas System Improvements	\$0	\$1,247	\$1,247	1 - Safety or legislative requirement	Design only this financial year. Need engineers estimate to determine extra funding required. Defer this to LTP, carry forward required to complete design, \$927.
1711-Industrial Growth - Longburn Industrial Park - Wastewater	\$0	\$651	\$651	2 - Growth	Growth project underway. Will be delivered by depot.
1712-City-wide Wastewater wet weather overflow mitigation	\$212	\$0	(\$212)	1D - Design for Future Years	In investigation and modelling phase, defer construction
1821-City-wide Wastewater Pipeline Realignment of at-risk mains	\$53	\$151	\$98	2 - Imminent failure is likely	Defer some of programme 1 year
2030-Urban Growth - Aokautere - Wastewater	\$319	\$0	(\$319)	2 - Growth	Defer 2 years
2178-C/fwd - Totara Road Wastewater Treatment Plant - Resilience Programme	\$0	\$140	\$140	0 - Carry Forward	Scoping change required due to high installation costs of generator
2179-C/fwd - City-wide - Wastewater Pump Station - Capacity Upgrade	\$0	\$50	\$50	2 - Imminent failure is likely	
2180-C/fwd - Totara Road Wastewater Treatment Plant - Biogas System Improvements	\$0	\$927	\$927	0 - Carry Forward	A revised design (decreased scope) will be completed this financial year. An engineers estimate tbc to determine if extra funding is required in addition to carry forward. This is a Health and Safety project.
2189-C/fwd - WWTP - Wastewater Discharge Consent Project	\$0	\$2,000	\$2,000	0 - Carry Forward	Spend will depend upon Section 92 requests from Horizons. Unquantifiable at present
2229-City-wide - Wastewater Pipe Improvement	\$0	\$1,000	\$1,000	0 - Already under contract	Capital New programme for assets where upgrade is required. Depot / In House Workforce. New programme.
Wastewater Total	\$22,592	\$10,836	(\$11,756)		

Capital New Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

A

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
Water					
<u>Water</u>					
124-Turitea WTP - Drinking Water Standards Upgrades	\$1,524	\$0	(\$1,524)	1 - Safety or legislative requirement	Unable to determine whether new or renewal pending standards/investigations. Exploration of shortfall in Turitea re drinking standards. Only minor work likely which can be done with carry forward, \$300.
132-City-wide - Water Supply Resilience - Trunk Mains	\$1,588	\$0	(\$1,588)	4 - Deferred to LTP	Work not essential at present time.
246-Urban Growth - Development Contributions - Water Supply	\$265	\$271	\$6	1 - Safety or legislative requirement	Legal requirement
986-Turitea Dams - Aeration Upgrade	\$127	\$60	(\$67)	1 - Safety or legislative requirement	To rectify stratification of the lower dam feed to Turitea WTP
1004-Urban Growth - Whakarongo - Water Supply	\$43	\$0	(\$43)	2 - Growth	Required for urban growth - Deferred
1005-Urban Growth - NEIZ - Water Supply	\$966	\$0	(\$966)	2 - Growth	Required for urban growth - Deferred
1054-Ashhurst - Water Quality Improvements	\$1,371	\$400	(\$971)	1 - Safety or legislative requirement	Currently in investigation stage. Design and construction next FY and will depend upon design solution. Design 23/24 - Will be required for drinking water standards to rectify discoloured water.
1384-City-wide - Water Supply Resilience - Additional Reservoirs	\$2,124	\$669	(\$1,454)	1 - Safety or legislative requirement	Design underway. Tender end of next calendar year. Contract is over 2 years and recommend deferring some budget to 24/25
1389-City-wide - Water Supply Resilience - Security of Supply	\$0	\$500	\$500	1 - Safety or legislative requirement	Site security at Turitea Water Treatment Plant. Critical due to attempted access by public.
1663-C/fwd - Palmerston North - District Metering Areas	\$0	\$170	\$170	1 - Safety or legislative requirement	
1841-Urban Growth - Ashhurst - Water Supply	\$0	\$1,359	\$1,359	2 - Growth	Development proceeding ahead of schedule. Stormwater and roading happening due to flooding.
1864-Longburn Extension - Water Supply	\$59	\$120	\$61	2 - Will cost more if not done	Investigation and development of the existing bore. If a new bore is required budget not sufficient. Potential to scrap due to insufficient budget will occur with another project. Connection to PN.
1873-City-wide - Water Main Upgrades - Firefighting	\$159	\$0	(\$159)	4 - Deferred to LTP	Work done already and budget not required in next 2 years
1883-Water Operations -Small Plant & Equipment - New	\$8	\$59	\$50	1 - Safety or legislative requirement	Budget for minor capital new plant items as required for effective water operations.
2048-City-wide - Water Toby and Manifold enhancements	\$2,363	\$500	(\$1,863)	0 - Already under contract	Renewals will become capital new depending upon scope and location. Depot / In House Workforce. Can be reduced to \$500k, defer rest to LTP.
2060-City-wide - Commercial Water Meters	\$112	\$174	\$62	0 - Already under contract	Depot / In House Workforce
2085-C/fwd - Turitea WTP - Drinking Water Standards Upgrades	\$0	\$300	\$300	0 - Carry Forward	Awaiting results of investigations following confirmation of new drinking water standards so scope of works can be confirmed.
2188-C/fwd - Turitea WTP - Water Supply Resilience - Upgrades	\$0	\$759	\$759	0 - Carry Forward	Additional phase added to mitigate operational risk at WTP
2226-Urban Growth - Terrace End Bore	\$0	\$200	\$200	1D - Design for Future Years	Need to do design for this prior to LTP. Critical.
2228-City-wide - Water Main Improvement	\$0	\$1,300	\$1,300	0 - Already under contract	Capital New programme for assets where upgrade is required. Depot / In House Workforce. New programme.
Water Total	\$10,710	\$6,841	(\$3,869)		
Grand Total	\$95,356	\$67,729	(\$27,627)		

Capital Renewal Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

B

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
Connected & Safe Community					
<u>Connected Communities</u>					
178-City Library (all sites) Replacement of Shelving, Furniture and Equipment	\$38	\$39	\$1	7 - Non Infrastructure Programme	
180-Social Housing - Renewals	\$524	\$531	\$7	2 - Imminent failure is likely	Unit refurbishment as tenants vacate
186-Public Toilets - Renewals	\$168	\$173	\$4	2 - Imminent failure is likely	
188-City Library Replacement and Purchase of Library Materials	\$842	\$863	\$21	7 - Non Infrastructure Programme	
202-Central Library Interior Design Renewals	\$21	\$22	\$1	7 - Non Infrastructure Programme	
203-Community Libraries, Youth Space, Blueprint and Mobile Library Interior Design Renewals	\$33	\$34	\$1	7 - Non Infrastructure Programme	
265-Community Centres - Renewals	\$84	\$86	\$2	2 - Imminent failure is likely	Ashhurst Village Valley Centre roof reclad in Coloursteel. Milson Community Centre Roof and veranda redesign. Awapuni CC Refurbishment (3)
1120-Community Libraries - Renewals	\$53	\$54	\$1	2 - Imminent failure is likely	
1136-CET Wildbase Recovery Centre - Renewals	\$105	\$108	\$3	2 - Imminent failure is likely	
1138-Digital Technology to Support 21st Century Citizens and Service (Renewal)	\$54	\$55	\$1	7 - Non Infrastructure Programme	
1139-Radio Frequency Identification (RFID) Materials Management	\$53	\$54	\$1	7 - Non Infrastructure Programme	
1269-Bylaw Signage - Replacement	\$7	\$7	\$0	7 - Non Infrastructure Programme	
1742-Social Housing - Grounds Renewals	\$31	\$0	(\$31)	5 - Not Required	Any hard surfaces work to be completed within our Social Housing complexes can addressed through through Programmes 180 (Social Housing Renewals) and 2022 (Property – Hard Surfaces Renewals). The risk of this being reduced is minimal.

Capital Renewal Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

B

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
1744-Social Housing - Hard Surface Renewals	\$105	\$0	(\$105)	5 - Not Required	Any hard surfaces work to be completed within our Social Housing complexes can addressed through through Programmes 180 (Social Housing Renewals) and 2022 (Property – Hard Surfaces Renewals). The risk of this being reduced is minimal.
1769-Community Agency Facilities - Renewals	\$21	\$22	\$1	2 - Imminent failure is likely	
1775-Central Library - Renewals	\$105	\$108	\$3	2 - Imminent failure is likely	Roof repair. Carry forward of \$60
1796-Cemeteries - Building Renewals	\$42	\$93	\$51	2 - Imminent failure is likely	Led by Property Team
1828-Cemeteries - Non-Building Asset Renewals	\$100	\$102	\$2	2 - Imminent failure is likely	Ongoing programme to renew of paths and roads in cemeteries.
1971-CET Wildbase Recovery Signage	\$79	\$81	\$2	7 - Non Infrastructure Programme	
1972-CET Wildbase Recovery Digital Capacity	\$79	\$81	\$2	7 - Non Infrastructure Programme	
2090-C/fwd - Public Toilets - Renewals	\$0	\$124	\$124	0 - Carry Forward	Contractor availability has meant delays in design. Construction to occur next FY.
2091-C/fwd - Cemeteries - Crematorium Chapel Interior Renewals	\$0	\$66	\$66	0 - Carry Forward	This project is dependent on the completion of Project 2330-Crematorium – Seismic strengthening work (Commencing Feb 2023).
2185-C/fwd - Cemeteries - Kelvin Grove - Crematorium Office reconfiguration to address health and safety issues	\$0	\$147	\$147	0 - Carry Forward	Included in seismic strengthening contract works. This component of work is programmed to occur in 23/24 year.
2214-C/fwd - Central Library - Renewals	\$0	\$60	\$60	0 - Carry Forward	Unable to proceed with some renewals without strategic direction on seismic strengthening and cultural precinct.
Connected Communities Total	\$2,545	\$2,909	\$364		
<u>Safe Communities</u>					
1512-CCTV replacements	\$84	\$85	\$1	7 - Non Infrastructure Programme	
1737-Animal Shelter - Renewals	\$10	\$0	(\$10)	5 - Not Required	New building under construction, renewals can be deferred
Safe Communities Total	\$94	\$85	(\$9)		

Capital Renewal Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

B

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
Creative & Exciting City Active Communities					
819-Central Energy Trust Arena - Replacement of Equipment	\$46	\$47	\$1	7 - Non Infrastructure Programme	
1051-CET Arena - Arena Renewals	\$1,442	\$0	(\$1,442)	0 - Already under contract	Multi-project Programme. Capital New programme to be created for Arena 3 roof - \$1.4M in 23/24 and 24/25. Paper to come to Council on 15th Feb. Arena 2 roof is currently under construction and expected to finish in March. Arena 3 changing room design completed, currenting tendering. Carry forward of \$400
1759-CET Arena - Grounds Renewals	\$47	\$49	\$1	0 - Already under contract	Renewal contract to remediate the Arena grounds after Stockcars
1786-Recreational Buildings - Sports Pavilion and Changing Room Renewals	\$211	\$216	\$5	2 - Imminent failure is likely	Potential need more budget in 23/24 Seismic strengthening in unison. Carry forward of \$100
1827-Local Reserves - Renewals	\$721	\$539	(\$182)	2 - Will cost more if not done	Replacement of gardens and trees in Parks at end of life. (2) - Cost. Programme to renew playground safety surfaces, carparks and paths. (2) - Cost. Programmed renewal of seats, fences, barrier rails and structures to maintain Level of Service. (2) - Imminent Failure. Programmed replacement of play equipment to meet code and address immediate safety issues caused by wear and tear and vandalism. (1) - Safety
1829-Sportsfields and Artificial Turfs - Renewals	\$143	\$100	(\$44)	2 - Will cost more if not done	Programmed renewal of courts, cricket wickets and carparks to maintain LOS.
1830-City Reserves - Memorial Park - Renewals	\$279	\$157	(\$121)	2 - Will cost more if not done	The retaining wall is the major component of this - \$300K. It is a new wall so should be considered for capital new funding as part of LTP 2024. Balance is programmed renewals to maintain LOS
1831-City Reserves - Te Marae o Hine - The Square - Renewals	\$93	\$95	\$2	2 - Imminent failure is likely	Programme to renew assets from Te Marae o Hine upgrade that are reaching end of life - eg lighting and structures
1832-City Reserves - Ashhurst Domain - Renewals	\$272	\$89	(\$183)	1 - Safety or legislative requirement	Reducing programme of renewal work to address health and safety and asset failures only, until Reserve Management Plan outcomes known
1834-City Reserves - Walkways - Renewals	\$114	\$117	\$3	1 - Safety or legislative requirement	Programme to renew walkway paths and steps which are at end of life, and to address slips on walkways

Capital Renewal Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

B

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
1835-City Reserves - Linklater Reserve - Renewals	\$19	\$19	\$0	1 - Safety or legislative requirement	Renewal of paths and bike tracks and jump structures, due to wear and tear
1837-Swimming Pools - Pool Renewals	\$664	\$680	\$16	1 - Safety or legislative requirement	Programmed renewal of assets and components to retain pools safe certification and current level of service. Carry forward of \$450
1840-City Reserves - Victoria Esplanade- Renewals	\$140	\$75	(\$65)	1 - Safety or legislative requirement	Programme of renewals at Esplanade to address health and safety, vandalism and end of life due to high usage. Remove provision for EQ strengthening of Paddling pool wall - and consider as new capital in LTP 24
1962-Arena Security Card System	\$53	\$54	\$1	7 - Non Infrastructure Programme	
1963-Central Energy Trust Arena- Score clock Replacment Arena2	\$368	\$377	\$9	7 - Non Infrastructure Programme	
2147-C/fwd - Swimming Pools - Pool Renewals	\$0	\$450	\$450	0 - Carry Forward	Changing rooms renewals to C/F due to timing of construction (winter shutdown).
2148-C/fwd - Recreational Buildings - Sports Pavilion and Changing Room Renewals	\$0	\$100	\$100	0 - Carry Forward	Fitzherbert changing rooms cannot be started until the off-season. Construction planned for April - September
2149-C/fwd - CET Arena - Arena Renewals	\$0	\$400	\$400	0 - Carry Forward	Multi-project programme. Arena 2 roof under construction but delayed due to contractor availability. Carry-forward required to complete works due to delay. Changing room upgrade - design is completed and work is currently being tendered. New capital programme \$1.4M in 23/24 and 24/25 - Roofing. Council paper on 15th re change from renewal to new
Active Communities Total	\$4,612	\$3,564	(\$1,048)		
<u>Arts and Heritage</u>					
213-Cultural Facilities - Renewals	\$426	\$437	\$10	2 - Imminent failure is likely	Regent Theatre Roof \$1M to NEW. Caccia Birch Floor Strengthening. Gas heating upgrade. Square Edge AC. Te Manawa ground floor toilet refurb.
1144-Manawatu Heritage (Archives Digital Repository) Renewal	\$11	\$11	\$0	7 - Non Infrastructure Programme	
Arts and Heritage Total	\$437	\$448	\$11		

Capital Renewal Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

B

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
Driven & Enabling Council					
<u>Organisational performance</u>					
53-Computer Replacement - Rolling Replacements	\$520	\$527	\$7	7 - Non Infrastructure Programme	
58-Network Additions and Upgrades	\$44	\$44	\$1	7 - Non Infrastructure Programme	
68-Aerial Photography	\$43	\$43	\$1	7 - Non Infrastructure Programme	
86-Property - Furniture Replacements	\$105	\$106	\$1	2 - Imminent failure is likely	
221-Print Synergy - Replacement of Print Synergy Machinery	\$42	\$36	(\$6)	7 - Non Infrastructure Programme	
272-Staff Cafeteria - Replacement of Equipment	\$6	\$6	\$0	7 - Non Infrastructure Programme	
281-CAB - Renewals	\$734	\$744	\$10	2 - Imminent failure is likely	4TH Floor South Kitchen Refurb/3rd Floor storage rooms. CAB Watertightness/External
318-Telecommunications Replacement - Council Buildings	\$151	\$153	\$2	7 - Non Infrastructure Programme	
784-Replacement of Council's Photocopiers/Printers	\$128	\$107	(\$22)	7 - Non Infrastructure Programme	
Organisational performance Total	\$1,773	\$1,767	(\$6)		
<u>Strategic Investments</u>					
80-Council Small Mobile Plant and Equipment - Replacement	\$236	\$239	\$3	2 - Will cost more if not done	Programme to replace old plant (eg mowers, chainsaws, compactors etc), with safe, reliable, reduced carbon modern equivalents to operating cost, including downtime.
85-Depot - Buildings and Structures Renewals	\$105	\$106	\$1	0 - Already under contract	Contract awarded as part of larger Programme of work at start of 22/23 FY. Construction to start next FY
1753-Investment Properties - Building Renewals	\$26	\$27	\$0	2 - Imminent failure is likely	Negotiating with Chalet co-owners. Café Esplanade Roof Replacement \$80,000. Moxies AC Installation. Carry forward of \$200
1791-Parks Depot - Building Renewals	\$21	\$21	\$0	0 - Already under contract	Nursery heating and boiler replacement, currently under construction.

Capital Renewal Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

B

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
1879-Council's Plant and Vehicle - Replacements	\$1,914	\$1,940	\$26	1 - Safety or legislative requirement	Programmed replacement of fleet which has reached end of life - high downtime and operational costs and has poor safety rating. 2023/24 includes 3 tip trucks, 1 rubbish truck, 1 tractor and 26 small vehicles.
1970-Gordon Kear Forest Culvert Replacements	\$26	\$27	\$0	7 - Non Infrastructure Programme	
2022-Property - Hard Surfaces Renewals	\$210	\$213	\$3	2 - Imminent failure is likely	Carry forward of \$101k
2212-C/fwd - Property - Hard Surfaces Renewals	\$0	\$101	\$101	0 - Carry Forward	Investigations of in-ground infrastructure complete. Work being scoped for delivery 2023/24
2213-C/fwd - Investment Properties - Building Renewals	\$0	\$200	\$200	0 - Carry Forward	Waiting on confirmation of external funding from the part-owners of the Chalet building causing project delays.
Strategic Investments Total	\$2,538	\$2,873	\$336		
Eco-City					
<u>Manawatu River</u>					
1825-City Reserves - Manawatu River Park - Renewals	\$28	\$29	\$1	2 - Imminent failure is likely	Programme of works to renew assets in River Park due to wear and tear and vandalism, including signs, barriers, play equipment, structures, path surfaces etc to maintain LOS
Manawatu River Total	\$28	\$29	\$1		
<u>Resource Recovery</u>					
185-Closed Landfills and Transfer Stations - Site Renewals	\$37	\$38	\$1	1 - Safety or legislative requirement	Renewals required across the resource recovery sites. Required to maintain levels of service
612-Recycling - City-wide Wheelie Bin and Crate Renewals	\$162	\$100	(\$62)	2 - Imminent failure is likely	Drop to 100k - 10 year old bins lasting well. Potentially a 15 year lifespan.
649-Recycling - Materials Recovery Facility Renewals	\$90	\$92	\$2	1 - Safety or legislative requirement	Building is being expanded (Programme 1783) and delays in construction means this cannot be realised in the current FY. Carry forward of \$140
1368-City-wide - Public Space Rubbish & Recycling Bins Renewals	\$48	\$49	\$1	2 - Imminent failure is likely	Replacement of litter bins in public space as they come to end of life or are damaged or vandalised.
1374-City-wide - Recycling Drop Off Facilities - Renewals	\$11	\$11	\$0	1 - Safety or legislative requirement	Renewals required across the recycling drop off sites. Required to maintain levels of service
1576-C/fwd - Recycling - Materials Recovery Facility Renewals	\$0	\$140	\$140	0 - Carry Forward	Building is being expanded (Project - 2522 1783), delays in construction means this cannot be realised in the current FY
1721-Composting Activity Site Renewals	\$8	\$9	\$0	1 - Safety or legislative requirement	Renewals required to undertake the composting actives. Required to maintain levels of service

Capital Renewal Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

B

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
1784-Rubbish and Recycling Buildings - Renewals	\$74	\$76	\$2	0 - Already under contract	Contract awarded as part of larger Programme of work at start of 22/23 FY. Construction to start next FY
Resource Recovery Total	\$432	\$515	\$83		
Innovative & Growing City <u>Economic Development</u>					
251-Conference & Function Centre - Replacement of Equipment	\$37	\$38	\$1	7 - Non Infrastructure Programme	
270-Holiday Park - Renewals	\$262	\$300	\$38	2 - Imminent failure is likely	Roof replacements
664-Conference & Function Centre - Renewals	\$629	\$138	(\$491)	2 - Imminent failure is likely	Water Tightness and replacement of failing items in commercial kitchen. Partial deferral to focus only on urgent items this year
1166-Conference & Function Centre - Equipment Purchases	\$73	\$74	\$1	7 - Non Infrastructure Programme	
1730-Information Centre - Building Renewals	\$16	\$16	\$0	2 - Imminent failure is likely	
Economic Development Total	\$1,018	\$566	(\$452)		
Stormwater <u>Stormwater</u>					
20-City-wide - Stormwater Pump Station Renewals	\$499	\$100	(\$399)	2 - Imminent failure is likely	Potential savings in current year. Suggest carry this amount forward and defer 23/24 budget.
1062-City-wide - Stormwater Network Renewal Works	\$637	\$51	(\$586)	0 - Already under contract	Renewal lowered and New increased. Depot / In House Workforce
2232-C/fwd - City-wide - Stormwater Pump Station Renewals	\$0	\$79	\$79	0 - Carry Forward	Savings to become Carry Forward to allow reduction of 23/24 budget
Stormwater Total	\$1,136	\$230	(\$906)		
Transport <u>Active and Public Transport</u>					
64-City-wide - Footpath Renewals (Waka Kotahi Subsidies)	\$690	\$705	\$15	0 - Already under contract	Part of Fulton Hogan contract
181-City-wide - Public Transport Infrastructure Renewals	\$32	\$33	\$1	3 - Community Partnership	On demand for damaged infrastructure.
648-City-wide - Supporting Cycle Infrastructure Renewals	\$21	\$22	\$0	3 - Community Partnership	On demand for damaged infrastructure.
2110-City-wide - Footpath Renewals (No Subsidy)	\$182	\$344	\$162	0 - Already under contract	Part of Fulton Hogan contract
Active and Public Transport Total	\$925	\$1,103	\$178		

Capital Renewal Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

B

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
<u>Roading</u>					
74-City-wide - Street Light Renewals	\$117	\$119	\$3	0 - Already under contract	Part of Fulton Hogan contract
82-Off-street Parking Renewals	\$80	\$81	\$2	0 - Already under contract	Part of Fulton Hogan contract
115-City-wide - Sealed Pavement Renewals (Waka Kotahi Subsidies)	\$1,965	\$4,007	\$2,042	0 - Already under contract	Part of Fulton Hogan contract. Reduced for deliverability
122-City-wide - Road Drainage Renewals	\$399	\$408	\$9	0 - Already under contract	Part of Fulton Hogan contract
139-City-wide - Sealed Road Resurfacing	\$2,389	\$2,440	\$51	0 - Already under contract	Part of Fulton Hogan contract
162-City-wide - Vehicle Crossing Renewals	\$127	\$130	\$3	0 - Already under contract	Part of Fulton Hogan contract
1805-City-wide - Transport structure component renewal	\$159	\$163	\$3	0 - Already under contract	Part of Fulton Hogan contract
2109-City-wide - Sealed Pavement Renewals (No Subsidy)	\$26	\$27	\$1	0 - Already under contract	Part of Fulton Hogan contract
Roading Total	\$5,262	\$7,375	\$2,113		
<u>Wastewater</u>					
54-City-wide - Wastewater Pipe Renewal	\$2,655	\$2,712	\$57	0 - Already under contract	Relining of pipes can be completed, Contract in place so no longer require Carry forward . Depot / In House Workforce.
65-City-wide - Wastewater Pump Station Renewal	\$340	\$347	\$7	2 - Imminent failure is likely	In planning/scoping
179-Totara Road Wastewater Treatment Plant - Minor Equipment Renewals	\$425	\$234	(\$191)	2 - Imminent failure is likely	Some work starts Jan/Feb (scoping). Potential major rebuilds in future years. Carry forward of \$235
1068-Totara Road Wastewater Treatment Plant - Replacement of Inlet Pumps	\$212	\$100	(\$112)	1D - Design for Future Years	Investigate change to NEW from Inlet Screens
1380-Totara Rd WWTP - Biogas Generator Major Overhauls	\$159	\$0	(\$159)	0 - Already under contract	Monthly renewal and monitoring contract for the Biogas generator. Every few years major works are required. 23/24 amount is monthly costs only. Carry forward of overhaul budget is required, \$200
1589-C/fwd - Totara Road Wastewater Treatment Plant - Minor Equipment Renewals	\$0	\$235	\$235	0 - Carry Forward	Generators purchased. First installation costs too high needs rescoping/pricing
1714-City-wide Wastewater Trunk Mains Renewal	\$212	\$193	(\$19)	2 - Will cost more if not done	Investigation and design for Albert Street currently underway. This will determine if this is a critical replacement. May be Capital New as likely to be upgraded.
1799-Wastewater Treatment Plant - Buildings Renewals	\$53	\$54	\$1	2 - Imminent failure is likely	
1801-Wastewater Pump Stations - Building Renewals	\$8	\$9	\$0	2 - Imminent failure is likely	

Capital Renewal Programmes in Draft Annual Budget 2023/24 (including provisional assessment of Carry Forwards from 2022/23 to 2023/24)

B

	LTP 2021/31 Year 3 2023/24	Draft Annual Budget 2023/24	\$ Change	Categorisation	Commentary
2095-C/fwd - City-wide - Wastewater Pump Station Renewal	\$0	\$100	\$100	0 - Carry Forward	Waiting on design for College St pump station, construction unlikely to start this FY.
2146-C/fwd - Totara Rd WWTP - Biogas Generator Major Overhauls	\$0	\$200	\$200	0 - Carry Forward	Monthly renewal and monitoring contract for the Biogas generator. Every few years major works are required, timing of which is hard to predict. Next years amount is monthly costs only, if major work required carry forward needed.
Wastewater Total	\$4,065	\$4,184	\$119		
Water					
<u>Water</u>					
88-Turitea WTP - Falling Main Rehabilitation	\$106	\$108	\$2	1D - Design for Future Years	Essential work to ensure future supply to city
199-City-wide - Water Supply Bore and Network Facility Renewals	\$891	\$910	\$19	2 - Imminent failure is likely	Multi project programme. Part of work in procurement. Others in design.
207-Turitea WTP - Equipment and Facility Renewals	\$395	\$404	\$8	1 - Safety or legislative requirement	Clear water tank seismic upgrade is due to start construction early this year. The Sludge tank roof replacement is in design with construction set for 23/24
214-City-wide - Water Toby and Manifold Renewals	\$531	\$542	\$11	0 - Already under contract	Back flow preventors. Depot / In House Workforce
218-City-wide - Water Main Renewals	\$2,671	\$2,728	\$57	0 - Already under contract	Depot / In House Workforce
1700-City-wide - Water Meter Renewals	\$342	\$349	\$7	0 - Already under contract	Depot / In House Workforce
1701-City-wide - Water Supply Valve & Hydrant Renewals	\$212	\$217	\$5	0 - Already under contract	Depot / In House Workforce
1797-Water Treatment Plant - Building Renewals	\$32	\$33	\$1	2 - Imminent failure is likely	
1822- Water Pump Stations - Building Renewals	\$8	\$19	\$10	2 - Imminent failure is likely	
2042-Turitea WTP - Raw Water Main Renewal	\$69	\$71	\$1	2 - Imminent failure is likely	Critical investigation to feed design requirement.
Water Total	\$5,257	\$5,380	\$123		
Grand Total	\$30,123	\$31,028	\$905		

Operating Programmes in Draft Annual Budget 2023/24

C

	LTP 2021/31 - Year 2 2022/23	Annual Budget 2022/23	LTP 2021/31 - Year 3 2023/24	Draft Annual Budget 2023/24	Variance - Draft Annual Budget to Year 3 LTP	Variance - Draft Annual Budget to Annual Budget	Commentary
Connected & Safe Community							
<u>Connected Communities</u>							
812-Youth Council Grants and Scholarships	\$9	\$9	\$9	\$9	(\$1)	\$0	
1157-Military Heritage Commemorations (Events)	\$28	\$40	\$30	\$42	\$12	\$2	Increase to current budget provisions from reduction in Programme 1554
1262-Ashhurst Christmas Lights	\$2	\$2	\$3	\$3	(\$0)	\$1	
1448-Welcoming Communities	\$103	\$103	\$105	\$106	\$1	\$4	
1463-Play Palmy	\$5	\$5	\$5	\$5	(\$0)	\$0	
1465-Contestable Community Events Fund	\$26	\$27	\$27	\$27	\$1	\$1	
1506-Community Events	\$444	\$602	\$463	\$629	\$165	\$27	Increase of \$100k to re-instate to pre-covid levels plus additional \$60k for cultural events approved in 2022/23 & similar levels provisionally assumed for 2023/24
1574-Hancock Community House Management Fund	\$63	\$63	\$64	\$64	(\$1)	\$1	
1675-Support for community relief efforts post COVID-19	\$0	\$102	\$0	\$0	\$0	(\$102)	One-off programme for 2022/23
1935-Cats - Public Education & Colonies Management	\$15	\$0	\$16	\$0	(\$16)	\$0	Programme not supported in 2022/23 so have assumed same for 2023/24
1945-City Library (all sites)- Library Management System replacement or upgrade	\$0	\$0	\$63	\$0	(\$63)	\$0	Deferred to LTP, due to timing of ERP Replacement Programme
1952-Companion Card	\$10	\$10	\$10	\$10	(\$0)	\$0	
1980-CET Wildbase Recovery Centre - Building Maintenance	\$37	\$36	\$57	\$37	(\$20)	\$1	Propose retaining same level of funding as for 2022/23
1982-Library - Building Maintenance	\$52	\$52	\$101	\$101	\$0	\$49	Staged introduction of increased maintenance as per LTP
1987-Community Centres - Building Maintenance	\$20	\$19	\$31	\$0	(\$31)	(\$19)	Staff propose to utilise current budgets to carry out maintenance where required
1991-Public Toilets - Building Maintenance	\$94	\$94	\$125	\$127	\$2	\$32	Staged introduction of increased maintenance as per LTP
2020-Cemeteries - Digitisation of historical cemetery records	\$21	\$20	\$0	\$0	\$0	(\$20)	One-year programme
2023-Increase to Community Development Small Grants Fund #2	\$62	\$63	\$64	\$64	(\$0)	\$1	
2116-Funding for Strategic Priority Grants (increased funding)	\$136	\$136	\$139	\$137	(\$2)	\$1	
Connected Communities Total	\$1,128	\$1,382	\$1,312	\$1,359	\$47	(\$23)	
<u>Safe Communities</u>							
1458-New MPI Code of Welfare compliance	\$58	\$58	\$60	\$60	\$1	\$2	
1539-City Ambassadors	\$36	\$70	\$37	\$71	\$34	\$1	Programme re-instated to pre-covid levels in 2022/23 & have assumed same for 2023/24
Safe Communities Total	\$94	\$128	\$96	\$131	\$35	\$3	
Creative & Exciting City							
<u>Active Communities</u>							
355-Arapuke Forest Management	\$53	\$53	\$38	\$38	(\$0)	(\$16)	
799-Events - Major School Sports Events funding (part of Sports Events Partnership Fund)	\$92	\$92	\$94	\$95	\$1	\$3	
1073-City-wide - Reserve Management Planning	\$66	\$66	\$67	\$69	\$1	\$3	

Operating Programmes in Draft Annual Budget 2023/24

C

	LTP 2021/31 - Year 2 2022/23	Annual Budget 2022/23	LTP 2021/31 - Year 3 2023/24	Draft Annual Budget 2023/24	Variance - Draft Annual Budget to Year 3 LTP	Variance - Draft Annual Budget to Annual Budget	Commentary
1249-Arapuke Forest Park - Contribution to Manawatu Mountain Bike Club for Trail Development	\$62	\$60	\$63	\$63	(\$0)	\$3	
1422-Regional Sports Facilities Plan - Investment Process Management (Sport Manawatu)	\$21	\$20	\$21	\$21	(\$1)	\$0	
1424-Active Community Access Fund - Low Income Opportunities	\$10	\$10	\$11	\$10	(\$0)	\$0	
1431-Walkways and Shared Paths - Art and Heritage Trails	\$6	\$0	\$6	\$0	(\$6)	\$0	Programme deferred in 2022/23 & have assumed the same for 2023/24
1438-Asset Management Planning - Parks underground services investigations	\$0	\$0	\$21	\$20	(\$1)	\$20	
1611-Free Swimming for Under 5 Year Olds	\$151	\$151	\$155	\$158	\$3	\$7	
1726-Property - Condition Assessments	\$21	\$20	\$21	\$21	(\$1)	\$1	
1728-Property - Underground Services Investigations	\$26	\$25	\$53	\$51	(\$1)	\$26	
1885-Asset Management Improvement Plan Task Programme	\$411	\$261	\$105	\$105	(\$0)	(\$156)	Reduced in line with LTP and allows for planned works
1899-Aquatic facilities and water recreation preliminary feasibility study/needs assessment	\$51	\$51	\$52	\$52	(\$1)	\$1	
1912-Indoor courts preliminary feasibility study/needs assessment	\$0	\$0	\$52	\$52	(\$1)	\$52	
1913-Review of the Manawatu-Whanganui Regional Sport Facility Plan (PNCC contribution)	\$21	\$20	\$0	\$0	\$0	(\$20)	
1973-Arena - Building Maintenance	\$195	\$195	\$236	\$241	\$5	\$46	Staged introduction of increased maintenance as per LTP
1981-City-wide Reserves - Building Maintenance	\$82	\$82	\$122	\$87	(\$35)	\$5	Maintaining Existing Budget
1985-Swimming Pools - Splashhurst Pool Maintenance Costs	\$30	\$29	\$31	\$30	(\$1)	\$1	
1992-Sportsfields - Building Maintenance	\$46	\$45	\$72	\$46	(\$25)	\$1	Maintaining Existing Budget
1997-City Reserves- Memorial Park - Operate New Splashpad	\$23	\$22	\$23	\$23	(\$0)	\$1	
2000-City Reserves - Walkways - Maintain existing network	\$30	\$29	\$78	\$76	(\$2)	\$47	Staged introduction of increased maintenance as per LTP
2005-Local Reserves - Operation and Maintenance of new assets	\$98	\$98	\$183	\$102	(\$81)	\$4	Maintaining Existing Budget
2011-City Reserves - Victoria Esplanade - Operating Costs	\$46	\$45	\$94	\$91	(\$3)	\$46	Staged introduction of increased maintenance as per LTP
2114-Sports Event Partnership Increased Funding	\$41	\$40	\$42	\$40	(\$2)	\$0	
2125-Support for Manawatu Jets	\$0	\$10	\$0	\$10	\$10	\$0	Council resolution (15/9/21) - support for 5 years
2202-Complete the Accessibility Assessment of Council infrastructure	\$0	\$203	\$0	\$0	\$0	(\$203)	One year programme
2203-Water Safety Improvements	\$0	\$15	\$0	\$0	\$0	(\$15)	One year programme
Active Communities Total	\$1,581	\$1,644	\$1,641	\$1,500	(\$141)	(\$144)	
<u>Arts and Heritage</u>							
778-Arts Initiatives	\$35	\$34	\$36	\$35	(\$1)	\$0	
1323-Heritage Digitization Programme (City Library)	\$51	\$51	\$52	\$52	(\$1)	\$1	
1447-Earthquake prone heritage building fund	\$155	\$151	\$158	\$156	(\$2)	\$5	
1464-Massey Arts Funding	\$10	\$10	\$10	\$10	(\$0)	\$0	
1469-Local Heritage Programmes	\$16	\$15	\$16	\$15	(\$1)	\$0	
1501-Public Sculptures Trust Funding	\$51	\$50	\$52	\$51	(\$2)	\$1	
1536-Regent Theatre - Trustee Meeting Fee Grant	\$6	\$6	\$7	\$6	(\$0)	\$0	
1537-Caccia Birch - Trustee Meeting Fee Grant	\$6	\$6	\$7	\$0	(\$7)	(\$6)	Caccia Birch is now an internal function of Council
1538-Globe Theatre - Trustee Meeting Fee Grant	\$5	\$5	\$5	\$5	(\$0)	(\$0)	

Operating Programmes in Draft Annual Budget 2023/24

C

	LTP 2021/31 - Year 2 2022/23	Annual Budget 2022/23	LTP 2021/31 - Year 3 2023/24	Draft Annual Budget 2023/24	Variance - Draft Annual Budget to Year 3 LTP	Variance - Draft Annual Budget to Annual Budget	Commentary
1554-Military Heritage Commemorations	\$8	\$8	\$8	\$0	(\$8)	(\$8)	Transferred to Programme 1157
1573-Arts Event Fund	\$51	\$50	\$52	\$51	(\$2)	\$1	
1824-Care and Maintenance of Public Art and Historic Objects	\$24	\$24	\$30	\$29	(\$1)	\$5	
1950-Caccia Birch - Development of a Site Masterplan	\$0	\$0	\$53	\$0	(\$53)	\$0	
1988-Creative Sounds - Building Maintenance	\$10	\$10	\$16	\$15	(\$0)	\$5	Staged introduction of increased maintenance as per LTP
1989-Te Manawa - Building Maintenance	\$0	\$0	\$32	\$0	(\$32)	\$0	Works completed through a renewal programme
Arts and Heritage Total	\$430	\$421	\$535	\$425	(\$110)	\$4	
<u>City Shaping</u>							
1167-Placemaking Co-created Project (operational)	\$36	\$20	\$37	\$21	(\$17)	\$1	
1273-Palmy Unleashed	\$77	\$37	\$79	\$44	(\$35)	\$7	Maintaining existing level of budget
2017-Citycentre Pop Up Play	\$31	\$30	\$32	\$31	(\$1)	\$1	
2054-Funding Palmy BID group	\$257	\$250	\$263	\$250	(\$13)	\$0	
City Shaping Total	\$401	\$337	\$411	\$345	(\$66)	\$8	
Driven & Enabling Council							
<u>Governance and Active Citizenship</u>							
1190-Smokefree education	\$5	\$5	\$5	\$5	(\$0)	\$0	
1911-Strategic monitoring	\$87	\$87	\$89	\$88	(\$1)	\$1	
1922-Elections- Representation Review	\$15	\$15	\$16	\$0	(\$16)	(\$15)	
1936-Funding for Section 17a Review	\$31	\$0	\$52	\$0	(\$52)	\$0	Programme deferred in 2022/23 & have assumed the same for 2023/24
1949-Civic and Cultural Precinct Master Plan	\$0	\$220	\$0	\$0	\$0	(\$220)	One year programme
2139-Delivering Residential and Industrial Growth Planning	\$0	\$203	\$0	\$0	\$0	(\$203)	One year programme
2143-Traffic and Parking Bylaw review	\$0	\$31	\$0	\$0	\$0	(\$31)	One year programme
Governance and Active Citizenship Total	\$138	\$561	\$163	\$93	(\$70)	(\$468)	
<u>Organisational performance</u>							
1520-Digital Transformation	\$2,563	\$2,500	\$3,880	\$3,933	\$53	\$1,433	Programme works in conjunction with ERP replacement programme & is for the remainder of the software that now needs replacing due to the current ERP no longer being in use. The programme is not funded directly from Rates but is spread over 7-8 years through the use of a loan.
1572-Enterprise Resource Planning (ERP) System Replacement	\$1,846	\$1,846	\$393	\$1,299	\$906	(\$547)	The increase reflects the latest sums approved by the Council & the timing difference compared to LTP. The programme is not funded directly from Rates but is spread over 7-8 years through the use of a loan.
1727-Property - Facilities Management Software	\$0	\$0	\$336	\$0	(\$336)	\$0	Staff agreed to propose to delay this programme with the delays in the OZONE ERP Replacement Programme
1929-Workforce Transformation	\$256	\$256	\$262	\$265	\$3	\$9	
1990-CAB - Cleaning Budget Shortfall	\$88	\$88	\$90	\$89	(\$1)	\$1	

Operating Programmes in Draft Annual Budget 2023/24

C

	LTP 2021/31 - Year 2 2022/23	Annual Budget 2022/23	LTP 2021/31 - Year 3 2023/24	Draft Annual Budget 2023/24	Variance - Draft Annual Budget to Year 3 LTP	Variance - Draft Annual Budget to Annual Budget	Commentary
1993-C/fwd - Digital Transformation	\$0	\$1,511	\$0	\$0	\$0	(\$1,511)	Carry Forward Programme - one off. Ongoing Multi Year programme of works (see above)
2062-IT Infrastructure Improvements	\$15	\$15	\$16	\$15	(\$1)	\$0	
2064-C/fwd - Enterprise Resource Planning (ERP) System Replacement	\$58	\$1,276	\$58	\$0	(\$58)	(\$1,276)	Carry Forward Programme - one off. Ongoing Multi Year programme of works (see above)
2133-Health and Safety Improvement Programme	\$0	\$509	\$0	\$0	\$0	(\$509)	One year programme
Organisational performance Total	\$4,826	\$8,000	\$5,034	\$5,601	\$567	(\$2,399)	
<u>Strategic Investments</u>							
1792-Parks Depot - Building Maintenance	\$21	\$20	\$50	\$25	(\$25)	\$5	LTP had staged increases to maintenance shortfall - staff have agreed to spread this staged increase over an additional year
1885-Asset Management Improvement Plan Task Programme	\$205	\$205	\$157	\$157	(\$0)	(\$48)	Reduced in line with LTP and allows for planned works
Strategic Investments Total	\$226	\$225	\$208	\$182	(\$25)	(\$43)	
Eco-City							
<u>Climate change mitigation and adaption</u>							
1920-Climate Change and Sustainability Resource	\$103	\$103	\$105	\$104	(\$1)	\$1	
2019-PNCC zero-carbon feasibility study	\$0	\$0	\$31	\$30	(\$1)	\$30	
Climate change mitigation and adaption Total	\$103	\$103	\$136	\$134	(\$2)	\$31	
<u>Environmental sustainability</u>							
268-Arapuke Forest Park/Kahuterawa Pest Control and Biodiversity Protection and Enhancement	\$62	\$62	\$64	\$65	\$1	\$3	
764-City-wide - Council Facility Energy Use Monitoring	\$59	\$59	\$60	\$61	\$1	\$2	
835-Ashhurst Domain - Biodiversity Improvements as Part of Manawatu Gorge Project	\$46	\$45	\$47	\$48	\$1	\$2	
1080-City-wide - Biodiversity Increased Plant and Animal Pest Control	\$31	\$30	\$32	\$31	(\$1)	\$1	
1145-Green Corridors Project - Continued Development	\$93	\$93	\$96	\$100	\$4	\$6	
1450-Predator Free Palmerston North	\$26	\$25	\$27	\$26	(\$1)	\$1	
1453-Freshwater Body Improvements	\$42	\$42	\$44	\$43	(\$0)	\$1	
1916-Delivery of sustainable education outcomes	\$0	\$0	\$42	\$40	(\$2)	\$40	
2055-Investigate Envirohub and Resource Recovery Centre	\$103	\$104	\$0	\$0	\$0	(\$104)	
Environmental sustainability Total	\$462	\$461	\$410	\$413	\$3	(\$48)	
<u>Manawatu River</u>							
1486-City Reserves - Te Apiti Manawatu Gorge Development	\$51	\$50	\$105	\$0	(\$105)	(\$50)	
1486-City Reserves - Te Apiti Manawatu Gorge Masterplan Implementation	\$0	\$0	\$0	\$105	\$105	\$105	
1998-City Reserves - Manawatu River Park - Operation and Maintenance	\$39	\$38	\$82	\$80	(\$2)	\$42	
Manawatu River Total	\$90	\$88	\$187	\$185	(\$3)	\$97	

Operating Programmes in Draft Annual Budget 2023/24

C

	LTP 2021/31 - Year 2 2022/23	Annual Budget 2022/23	LTP 2021/31 - Year 3 2023/24	Draft Annual Budget 2023/24	Variance - Draft Annual Budget to Year 3 LTP	Variance - Draft Annual Budget to Annual Budget	Commentary
<u>Resource Recovery</u>							
974-City-wide - Rubbish & Recycling - Communication, Education and Resource Materials	\$31	\$31	\$32	\$10	(\$22)	(\$21)	
1425-Awapuni Closed Landfill - Waste Mixed Colour Glass Stockpile Processing	\$48	\$48	\$49	\$49	(\$0)	\$1	
1724-City-wide - Diversion of Waste from Landfill - Investigation Studies	\$207	\$0	\$80	\$0	(\$80)	\$0	Resourcing constraint - will not be able to deliver this programme in 2023/24
1811-City-Wide - Bi-Annual Hazardous Waste Day	\$0	\$0	\$53	\$51	(\$2)	\$51	
1886-City-wide - Rubbish & Recycling - Resource Consent Application Renewals	\$0	\$0	\$13	\$12	(\$1)	\$12	
1908-City-Wide - Rubbish & Recycling - Asset Condition Assessments	\$52	\$52	\$53	\$53	(\$0)	\$1	
1909-Waste Minimisation Levy - Contestable Fund	\$41	\$40	\$42	\$41	(\$2)	\$1	
2044-City-Wide - Kerbside Food Waste - Investigations and Trial	\$197	\$197	\$74	\$74	(\$0)	(\$122)	Timing as per LTP
2129-Free rubbish bag per month to low income households.	\$0	\$66	\$0	\$0	(\$66)	(\$66)	One year programme
Resource Recovery Total	\$576	\$434	\$397	\$291	(\$106)	(\$143)	
<u>Innovative & Growing City</u>							
<u>City Growth</u>							
130-Earthquake Prone Buildings - Assessment of Compliance with the Building Act	\$14	\$14	\$93	\$92	(\$1)	\$78	Staged increase as per LTP
762-City-wide - Urban Design - Delivering Change	\$51	\$51	\$53	\$52	(\$1)	\$1	
1264-Development Contributions Fees - Support for Community Groups	\$22	\$0	\$23	\$0	(\$23)	\$0	Programme deferred in 2022/23 & have assumed the same for 2023/24
1750-Property Development - Summerhays Street Residential Subdivision	\$318	\$305	\$19	\$0	(\$19)	(\$305)	
1914-Electronic District Plan	\$144	\$0	\$42	\$0	(\$42)	\$0	Staff suggestion to delay to LTP
1918-Compliance with new RMA requirements	\$103	\$103	\$105	\$104	(\$1)	\$1	
City Growth Total	\$652	\$473	\$334	\$247	(\$87)	(\$225)	
<u>Economic Development</u>							
1344-Major events fund	\$205	\$201	\$288	\$287	(\$2)	\$86	
1480-Sponsorship Opportunities for Council with economic benefits	\$53	\$54	\$55	\$54	(\$1)	\$1	
1842-Information Centre - Building Maintenance	\$31	\$30	\$49	\$12	(\$37)	(\$18)	
1983-Conference & Function Centre - Building Maintenance	\$21	\$20	\$43	\$20	(\$23)	\$0	Staged introduction of increased maintenance as per LTP
Economic Development Total	\$310	\$304	\$435	\$373	(\$62)	\$69	
<u>Stormwater</u>							
<u>Stormwater</u>							
1369-City-wide Data Collection and WQ Monitoring	\$104	\$104	\$202	\$106	(\$96)	\$3	Maintaining Existing budget level
1614-Stormwater - Open channels and drains - maintenance	\$342	\$342	\$404	\$350	(\$54)	\$8	Maintaining Existing budget level
1709-City-wide - Stormwater Condition Assessments	\$114	\$114	\$117	\$114	(\$3)	\$0	Maintaining Existing budget level
1710-City-wide - Stormwater Modelling, Consenting and Planning	\$145	\$145	\$198	\$200	\$1	\$55	
1930-City-wide - Maintenance of Stormwater Treatment Devices	\$18	\$18	\$53	\$18	(\$35)	\$1	Maintaining Existing budget level
2002-Stormwater Reticulation Network Maintenance	\$25	\$24	\$64	\$24	(\$40)	\$0	Maintaining Existing budget level
2003-Stormwater Pump Station Operation & Maintenance	\$25	\$24	\$25	\$24	(\$1)	\$0	Maintaining Existing budget level

Operating Programmes in Draft Annual Budget 2023/24

C

	LTP 2021/31 - Year 2 2022/23	Annual Budget 2022/23	LTP 2021/31 - Year 3 2023/24	Draft Annual Budget 2023/24	Variance - Draft Annual Budget to Year 3 LTP	Variance - Draft Annual Budget to Annual Budget	Commentary
Stormwater Total	\$772	\$769	\$1,063	\$837	(\$226)	\$67	
Transport							
<u>Active and Public Transport</u>							
1442-Active Transport Behaviour Change Programmes	\$207	\$207	\$240	\$207	(\$33)	(\$1)	
1494-Active and Public Transport Planning & Investigation	\$155	\$155	\$159	\$155	(\$4)	\$0	
1878-Active Transport Innovation	\$52	\$0	\$106	\$0	(\$106)	\$0	Not funded in 2022/23 budget & same assumption made for 2023/24
1994-Cycle Path Maintenance	\$101	\$101	\$211	\$104	(\$108)	\$3	
1995-Footpath Maintenance	\$71	\$71	\$73	\$73	(\$0)	\$2	
2021-Innovating Streets	\$580	\$580	\$597	\$610	\$12	\$30	
2025-Urban Bus Terminal Redevelopment Business Case	\$103	\$0	\$0	\$0	\$0	\$0	
2037-Additional cycle path sweeping	\$103	\$103	\$212	\$106	(\$107)	\$3	
2205-C/fwd - Urban Bus Terminal Redevelopment Business Case	\$0	\$203	\$0	\$0	\$0	(\$203)	
Active and Public Transport Total	\$1,372	\$1,421	\$1,600	\$1,254	(\$346)	(\$167)	
<u>Roading</u>							
1472-Business Case work for strategic roads (PNITI)	\$247	\$247	\$510	\$512	\$2	\$265	As per LTP
1858-Tree Maintenance	\$103	\$103	\$106	\$108	\$2	\$5	
1932-Urban Transport Improvements - Enabling PNITI - Business Case	\$104	\$104	\$217	\$218	\$1	\$113	As per LTP
2001-Transport Network & Asset Management - Operating Cost	\$237	\$237	\$244	\$247	\$2	\$9	
2007-Road Sealed Pavement Maintenance	\$258	\$258	\$265	\$271	\$5	\$13	
2009-Transport Advanced Investigation	\$93	\$93	\$191	\$0	(\$191)	(\$93)	Assumes no advanced investigations will be required during 2023/24
2010-Transport & three waters subdivision public good	\$155	\$155	\$212	\$155	(\$57)	\$0	Maintaining Existing budget level
2018-Transport Bridge Maintenance	\$131	\$131	\$210	\$212	\$2	\$81	Staged increase as per LTP
2028-Street Tree Removals	\$165	\$165	\$308	\$200	(\$109)	\$35	Staged increase as per LTP
Roading Total	\$1,493	\$1,493	\$2,265	\$1,923	(\$342)	\$430	
Wastewater							
<u>Wastewater</u>							
1319-Totara Road Wastewater Treatment Plant - Consent Renewal Upgrade Options Analysis	\$1,212	\$0	\$1,096	\$0	(\$1,096)	\$0	Council decision. Consent application expenditure now capitalised
1401-City-wide - Infiltration & Inflow Investigations	\$259	\$259	\$478	\$259	(\$219)	\$0	Maintaining Existing budget level
1716-City-wide - Wastewater Facility Condition Assessment Programme	\$52	\$52	\$85	\$0	(\$85)	(\$52)	Not required
1717-City-wide - Wastewater Pipeline Condition Assessment Programme	\$181	\$181	\$393	\$194	(\$199)	\$13	Maintaining Existing budget level
1718-City-wide Pressure Wastewater systems operation	\$2	\$2	\$65	\$2	(\$62)	\$0	Minor budget provision retained for 2023/24
1719-City-wide - Decommissioning of Redundant Wastewater Mains	\$207	\$207	\$212	\$207	(\$5)	(\$0)	Maintaining Existing budget level
1720-Operate and Maintain Wastewater Network Model	\$10	\$10	\$53	\$51	(\$2)	\$41	Need to complete this work in 2023/24
1802-Wastewater Pump Stations - Building Maintenance	\$10	\$10	\$22	\$10	(\$12)	\$0	Maintaining Existing budget level
1843-Wastewater Treatment Plant - Building Maintenance	\$36	\$35	\$74	\$36	(\$39)	\$1	Maintaining Existing budget level

Operating Programmes in Draft Annual Budget 2023/24

C

	LTP 2021/31 - Year 2 2022/23	Annual Budget 2022/23	LTP 2021/31 - Year 3 2023/24	Draft Annual Budget 2023/24	Variance - Draft Annual Budget to Year 3 LTP	Variance - Draft Annual Budget to Annual Budget	Commentary
1999-Wastewater Reticulation Network Maintenance	\$73	\$73	\$144	\$76	(\$68)	\$3	Maintaining Existing budget level
2004-Wastewater Reticulation Pump Stations Operation & Maintenance	\$21	\$20	\$21	\$20	(\$1)	\$0	Maintaining Existing budget level
Wastewater Total	\$2,063	\$848	\$2,643	\$856	(\$1,788)	\$7	
Water							
<i>Water</i>							
1052-Turitea Dams - Dam Safety Assurance Programme	\$0	\$0	\$42	\$41	(\$2)	\$41	New Dam Safety Legislation
1246-Three Waters Public Education - Water	\$41	\$0	\$42	\$0	(\$42)	\$0	Maintaining Existing budget level
1798-Water Treatment Plant - Buildings Maintenance	\$31	\$30	\$62	\$31	(\$31)	\$1	Maintaining Existing budget level
1812-City-wide - Water Supply Network Modelling	\$16	\$15	\$16	\$15	(\$1)	\$0	Maintaining Existing budget level
1813-City-wide - Water Supply Condition Assessments	\$52	\$52	\$32	\$51	\$19	(\$1)	Maintaining Existing budget level
1881-Water Pump Station - Building Maintenance	\$10	\$10	\$16	\$10	(\$6)	\$0	Maintaining Existing budget level
1905-Turitea Dams - Turitea Forest Harvest	\$0	\$0	\$0	\$5	\$5	\$5	Maintaining Existing budget level
1996-Turitea Dams - Catchment Management	\$104	\$104	\$207	\$106	(\$101)	\$3	Maintaining Existing budget level
Water Total	\$254	\$210	\$417	\$259	(\$159)	\$48	
Grand Total	\$16,968	\$19,302	\$19,288	\$16,405	(\$2,883)	(\$2,897)	

Status of Capital New Expenditure programmes (top 10 by \$ value)

Schedule **D**

Programme Name	2023/24 Draft budget	Projects	23/24 Budget Breakdown if available	Category	Comments
902-Property - Seismic Strengthening of Council Properties	\$7,608,877	Crematorium	\$3,300,000	0	Under construction
		CAB	\$4,308,877	1	Tender award, March Council meeting
2128-WWTP - Wastewater Discharge Consent Project	\$5,000,000		\$5,000,000	1	Dependant on Section 92 requests from Horizons
2231-City-wide - Transport Choices - Public Transport	\$5,500,000		\$5,500,000	6	Design underway
2207-City-wide - Transport Choices - Cycleways	\$4,892,500	Featherson Street	\$4,892,500	6	Already in Design Panel
		Summerhill Drive		6	Already in Design Panel
		Main Street West		6	Future Design Panel work
2124-Urban Growth - Ashhurst - Transport	\$3,649,600	Custom Street	\$3,649,600	0	Water and Stormwater to be delivered by Depot in next few weeks. Procurement documents to market 3rd
		Wyndham Street		1D	Already in Design Panel
2119-Road to Zero - Transport Safety Improvements	\$2,904,920	Cook St Roundabouts	\$1,299,060	1	1 Design complete, ready for procurement, others with Design Panel.
		Ruahine St Pedestrian Crossing	\$150,000	1	Design Complete
		Vogel St Raised Platforms	\$330,000	1	Design Complete
		Railway Rd / Roberts Line	\$250,000	1	Deferred to 23/24
		Victoria Ave / Ferguson	\$66,860	1	Already in Design Panel
		Featherson Street	\$200,000	1	Already in Design Panel
		Pitt St / Cuba St Signalisation	\$225,000	1	On Hold
		Rennie Ave School Crossing	\$64,000	1	Design Complete
		Turitea Rd / Valley Views	\$120,000	1	Already in Design Panel
		Speed Management	\$200,000	1	Public Consultation
1552-Animal Shelter - New Building	\$2,849,976		\$2,849,976	0	Under construction
1001-Urban Growth - Whakarongo - Stormwater	\$2,500,000		\$2,500,000	2	For construction 23/24
2211-Better Off Funding - To Be Assigned	\$2,500,000		\$2,500,000	6	
2206-Storm Damage – August 2022 Rooding	\$1,950,000	Glenburn Road	\$1,950,000	2	Already in Design Panel
		Mountain View Road		2	Already in Design Panel
		Greens Road		2	Already in Design Panel
		Tennant Drive Summerhill Drive & Kahuterawa Rd		2	Already in Design Panel
		Back Road			Complete
1060-City-wide - Stormwater Network Improvement Works	\$1,945,004		\$1,945,004	0	Depot / In House Workforce
2209-Arena 3 Upgrade	\$1,477,411		\$1,477,411	0	Already under contract
1841-Urban Growth - Ashhurst - Water Supply	\$1,359,234		\$1,359,234	2	For construction 23/24
2228-City-wide - Water Main Improvement	\$1,300,000		\$1,300,000	0	Depot / In House Workforce
2xxx-City-wide -Streets for People - Cycleways	\$1,250,000	Featherson Street	\$1,250,000	6	Design and engagement underway
Top 15	\$46,687,522				
Top 10	\$39,355,873				

DRAFT

Supporting information for the Proposed Annual Budget 2023/24

(Year three of the 10 Year Plan 2021-2031)
[PNCC.GOV.T.NZ/ANNUALBUDGET](https://pncc.govt.nz/annualbudget)



ANNUAL BUDGET 2023/24

SUPPORTING INFORMATION

INTRODUCTION

FINANCIAL OVERVIEW AND STATEMENTS	X
ANNUAL BUDGET DISCLOSURE STATEMENT	X

SECTION 1 – IMPLEMENTING THE 10 YEAR PLAN

This shows what we're planning to do, and how much it is expected to cost to implement to 2023/24 (year three of the 10 Year Plan). It also shows any changes from what we said in year one of the 10 Year Plan.

Groups of Activities and Goals – Introduction	XX
Goal 1 – An Innovative and Growing City	
City Growth (Includes Housing and Future Development and Urban Design)	XX
Economic Development	XX
Active and Public Transport	XX
Strategic Transport	XX

Goal 2 – A creative and Exciting City

Active Communities **XX**
(includes Sports and recreation, Parks, Sports fields, Reserves)

Arts and Heritage **XX**
(Includes Arts and Cultural Organisations /Groups)

City Shaping **XX**
(Includes City Making, City Centre, Placemaking)

Goal 3 – A Connected and Safe Community

Connected Communities **XX**
(Includes Community Facilities, Community Development, Social Housing, Healthy Communities, Events and Festivals)

Goal 4 – Eco-City

Climate Change **XX**

Environmental Sustainability **XX**
(Includes sustainable Practices and Biodiversity)

Manawatu River **XX**

Resource Recovery **XX**

Goal 5 – A Driven and Enabling Council

Good Governance and Active Citizenship **XX**
(Includes Organisational performance and Strategic Investments)

SECTION 2 – FINANCIAL AND RATING INFORMATION

Here you can see what assumptions have been made in preparing the financial information. You'll also see details about the rating system.

Significant Forecasting Assumptions	XX
Rating System, Rates and	XX
Funding Impact Statements	XXX

SECTION 3 – ADDITIONAL INFORMATION

Levels of Service, Performance Measures and Targets	XXX
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INTRODUCTION

Financial Overview and Statements

Annual Budget Disclosure Statement

Financial Overview and Statements

Overview

The Council's Annual Budget¹ covers the period 1 July 2023 to 30 June 2024. It incorporates operating and capital expenditure for the period for the core Council entity - consolidated statements have not been prepared to include subsidiaries. In this section financial information is provided at a summary level but more detailed information for each activity and group of activities is included throughout the document.

Financial Strategy

The 10 Year Plan includes the Council's overall Financial Strategy which comprises the following elements:

- Making sure the Council's long-term financial position is sustainable (though it is noted that if the Council retains responsibility for delivering the wastewater treatment and disposal (Nature Calls) project (rather than the government's proposed new water entity) the present 10 Year Plan is not financially sustainable)
- Recognising inter-generational funding requirements
- Managing debt within defined levels
- Maintaining the infrastructure provided for the City by previous generations, for the use by current and future generations

- Ensuring financial capacity for future generations so they are able to fund high-priority programmes
- Timely provision of new infrastructure that builds capacity and enables the City to harness new development opportunities while avoiding the risks associated with over provision

The Financial Strategy has close links with the 30 Year Infrastructure Strategy which is also contained in the 10 Year Plan.

Consistent with the Financial Strategy and its associated funding and financial policies, the Annual Budget achieves the following:

- In general terms maintains the current level of service for each of the Council activities
- An ability to maintain the condition of the City's infrastructure so that it is not being run down
- Forecasts net debt at 30 June 2023 of \$253.3m - \$69.8m less than assumed in the 10 Year Plan (based on a forecast balance at 1 July 2022 of \$215m).
- An increase in the total rates requirement for 2023/24 of 7.6% - compared with 8.3% forecast in the 10 Year Plan.

To provide a degree of certainty to ratepayers the Financial Strategy sets limits on rate increases throughout the term of the 10 Year Plan. In addition, it sets limits on what the Council considers to be sustainable levels of debt.

¹ The Council uses the term "Annual Budget" to represent the 'Annual Plan' required under the Local Government Act 2002

The table below shows the key financial parameters for the Annual Budget compared with those for 2023/24 in the 10 Year Plan.

Parameter	10 Year Plan	Annual Budget	Limit
Increase in total rates	8.3%	7.6%	7.6% ²
Net debt as a % of total assets	15.1%	10.8%	< 20%
Net debt as a % of total revenue	195%	154.8%	< 200%
Net interest as a % of total revenue	5.0%	6.0%	< 15%
Net interest as a % of annual rates income	6.5%	7.9%	< 20%

² Based on September 2022 BERL local government cost indicator of 4.3% plus 3% less 0.1% (reduction in the level of funded renewals) and a rating base growth assumption of 0.4%. The 10YP assumed a limit of 7% based on a cost indicator of 2.5% plus 3% plus 1.1% (for increased renewals) and a rating growth assumption of 0.4%.

Forecast Financial Statements

The financial information contained in the Annual Budget is a forecast for the purposes of Public Benefit Entity (PBE) Financial Reporting Standard (FRS) 42. This information may not be appropriate for purposes other than those described. It has been prepared on the basis of assumptions (refer to Significant Forecasting Assumptions in section 2) as to future events that the Council reasonably expects to occur, associated with the actions it reasonably expects to take, as at the date the forecast was prepared. The actual results are likely to vary from the information presented and may vary materially depending upon the circumstances that arise during the period. The Annual Budget has been prepared in accordance with generally accepted accounting practice and the Council's accounting policies are outlined in section 3 of the 10 Year Plan. The policies incorporate the latest PBE accounting standards and the changes have had no material effect.

The Funding Impact Statements in section 2 have been prepared in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014. The regulations are not consistent with generally accepted accounting practice.

Rates revenue includes revenue from metered water and is included net of any remissions granted under the Council's Rates Remission Policy. Remissions of \$0.25 million pa have been assumed.

Legislation states that councils are required to operate a 'balanced budget' i.e. income must equal or exceed expenditure (and expenditure must include non-cash items such as depreciation). However, if a council determines that it is prudent not to have a 'balanced budget' (i.e. an operating surplus is not required), it must make a formal decision to that effect. The decision must be a prudent one and have included consideration of levels of service and useful lifespan of assets. There are grounds for not having a surplus every year to avoid building up unnecessary cash reserves. Council's asset management plans ensure the Council is appropriately planning for renewals and its financial strategy is to make adequate financial provision to fund renewals from rates revenue. Council is making provision to fund from revenue \$28.2m for capital renewals during 2023/24.

The Council's Prospective Statement of Comprehensive Revenue and Expense (next page) shows that including capital revenue of \$26.2 million there is a surplus of \$12.9 million for the year. The Council interprets this as meaning the balanced budget test is met.

These forecast financial statements were authorised for issue by Palmerston North City Council on 28 June 2023.

Palmerston North City Council is responsible for these forecast financial statements, including the appropriateness of the assumptions underlying the forecast financial statements and all other disclosures.

Because the figures are rounded to the nearest thousand dollars, it may appear that they do not add up, but the total represents the sum of the individual forecast amounts.

PROSPECTIVE STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	DAB 2023/24 \$'000s
	<u>Revenue</u>		
	Operating Revenue		
115,370	Rates	127,617	124,094
17	Interest & Dividends	17	150
5,286	Operating Subsidies & Grants	5,115	5,724
31,933	Other Operating Revenue	32,580	33,636
152,606		165,328	163,605
	Capital Revenue		
8,341	Capital Subsidies & Grants	21,352	19,864
2,588	Development Contributions	3,249	3,249
2,000	Vested Assets	2,000	2,000
12,929		26,601	25,113
165,535	TOTAL REVENUE	191,929	188,717
	<u>Expenses</u>		
119,815	Expenses	121,321	123,909
57,177	Employee Remuneration	55,463	59,835
1,116	Elected Member Remuneration	1,073	1,141
9,892	Professional service costs	12,411	9,499
51,630	Other Expenses	52,374	53,435
6,731	Interest	8,332	9,941
38,858	Depreciation and amortisation	43,156	43,043
165,404	TOTAL EXPENSES	172,809	176,893
131	SURPLUS/(DEFICIT)	19,120	11,824
	<u>Other Comprehensive Revenue and Expense</u>		
46,871	Gain on property revaluations	5,332	5,643
47,002	TOTAL COMPREHENSIVE REVENUE AND EXPENSE	24,452	17,467
5.8%	RATES INCREASE	10.6%	7.6%

PROSPECTIVE STATEMENT OF CHANGES IN EQUITY

Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	DAB 2023/24 \$'000s
1,831,260	Opening Balance	1,743,537	915,898
47,002	Total Comprehensive Revenue and Expense	24,452	17,467
1,878,262		1,767,989	933,365
2022/23 \$'000s		2023/24 \$'000s	2023/24 \$'000s
2,800	Rates revenue shown above includes the following amounts for metered water revenue	2,850	2,900
2022/23		2023/24	2023/24

PROSPECTIVE STATEMENT OF FINANCIAL POSITION

2022/23 Budget \$'000s		2023/24 10YP \$'000s	2023/24 AB \$'000s
17,192	Current Assets	13,920	18,055
	<u>Non-Current Assets</u>		
13,926	Investments in CCOs and industry companies	13,052	14,500
6,970	Investment Property & Other Financial Assets	5,424	14,249
2,113,339	Property, Plant & Equipment	2,104,075	2,287,648
2,151,427	TOTAL ASSETS	2,136,471	2,334,452
34,679	Current Liabilities	37,388	27,145
	<u>Non-Current Liabilities</u>		
6,273	Employee Entitlements	6,648	6,567
230,749	Term Liabilities	323,060	253,134
1,464	Provisions	1,386	1,217
	<u>Equity</u>		
1,070,376	Retained Earnings	1,091,775	1,116,071
807,886	Other Reserves	676,215	930,041
2,151,427	TOTAL LIABILITIES/EQUITY	2,136,471	2,334,175

PROSPECTIVE STATEMENT OF CASH FLOWS

Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	DAB 2023/24 \$'000s
	Operating Activities		
	Cash Provided		
115,370	Rates	127,617	124,094
17	Interest	17	150
	Dividends		
5,286	Operating Subsidies & Grants	5,115	5,724
31,933	Other Revenue	32,580	33,636
8,341	Capital Subsidies & Grants	21,352	19,864
2,588	Development Contributions	3,249	3,249
	Cash Disbursed		
(6,731)	Interest	(8,332)	(9,941)
(119,815)	Expenses	(121,321)	(123,909)
36,989		60,276	52,867
	Investing Activities		
	Cash Provided		
-	Investment Reductions	-	-
5,000	From Asset Sales	7,826	7,479
	Cash Disbursed		
(96,737)	Capital Expenditure	(125,478)	(98,757)
-	Investments	-	-
(91,737)		(117,653)	(91,278)
	Financing Activities		
	Cash Provided		
54,748	Borrowing	57,377	38,134
	Cash Disbursed		
-	Loan Repayment	-	-
54,748		57,377	38,134
-	Net Increase / (Decrease)	-	(277)
679	Cash at beginning	1,279	500
679	CASH AT YEAR END	1,279	223

Annual Budget (Plan) Disclosure Statement

For the year ending 30 June 2022

What is the purpose of this statement?

The purpose of this statement is to disclose the Council's planned financial performance in relation to various benchmarks to enable the assessment of whether the Council is prudently

managing its revenues, expenses, assets, liabilities, and general financial dealings.

The Council is required to include this statement in its annual plan in accordance with the Local Government (Financial Reporting and Prudence)

Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

Benchmark		Planned	Met
Rates affordability benchmark - increases	Total rates will increase by no more than the Local Government Cost Index (LGCI) plus the growth in the rating base plus 3% (to fund the cost of higher standards and new services) plus an allowance for increased funding of asset renewal	7.6%	Yes
Debt affordability benchmark	Net external debt as a percentage of total assets will not exceed 20%	10.8%	Yes
Debt affordability benchmark	Net external debt as a percentage of total revenue will not exceed 200%	154.8%	Yes
Debt affordability benchmark	Net interest as a percentage of total revenue will not exceed 15%	6.0%	Yes
Debt affordability benchmark	Net interest as a percentage of annual rates income will not exceed 20%	7.9%	Yes
Debt affordability benchmark	Liquidity available will exceed 110% of existing external debt	114.2%	Yes
Balanced budget benchmark	100%	104.4%	Yes
Essential services benchmark	100%	237.5%	Yes
Debt servicing benchmark	10%	5.4%	Yes

NOTES

1 Rates affordability benchmark

- (1) For this benchmark:
 - (a) The Council's planned rates income for the year is compared with a quantified limit on rates contained in the Financial Strategy included in the Council's 10 Year Plan
 - (b) The Council's planned rates increases for the year are compared with a quantified limit on rates increases for the year contained in the Financial Strategy included in the Council's 10 Year Plan.
- (2) The Council meets the rates affordability benchmark if:
 - (a) Its planned rates income for the year equals or is less than each quantified limit on rates
 - (b) Its planned rates increases for the year equal or are less than each quantified limit on rates increases.

2 Debt affordability benchmark

- (1) For this benchmark, the Council's planned borrowing is compared with quantified limits on borrowing contained in the Financial Strategy included in the Council's 10 Year Plan.
- (2) The Council meets the debt affordability benchmark if its planned borrowing is within each quantified limit on borrowing.

3 Balanced budget benchmark

- (1) For this benchmark, the Council's planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments, and revaluations of property, plant, or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).
- (2) The Council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.

4 Essential services benchmark

- (1) For this benchmark, the Council's planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.
- (2) The Council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

5 Debt servicing benchmark

- (1) For this benchmark, the Council's planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).
- (2) Because Statistics New Zealand projects that the Council's population will grow slower than the national population growth rate, it meets the debt servicing benchmark if its planned borrowing costs equal or are less than 10% of its planned revenue.

SECTION 1 – IMPLEMENTING THE 10 YEAR PLAN

This shows what we're planning to do, and how much it is expected to cost to implement to 2023/24 (year three of the 10 Year Plan). It also shows any changes from what we said in year one of the 10 Year Plan.

Groups of Activities and Goals – introduction	XX	Goal 3 – A Connected and Safe Community	
Goal 1 – Innovative and Growing City		Connected Communities	XX
City Growth (Includes Housing and Future Development, Urban Design)	XX	(Includes Libraries, Community Centres, Community Groups and Social Housing)	
Economic Development	XX	Safe Communities	XX
Strategic Transport (Roothing) (Includes Active and Public Transport)	XX	(Includes Animal Control, Civil Defence, Public Health, and Safer Community Initiatives)	
Goal 2 – A Creative and Exciting City		Goal 4 – Eco-City	
Active Communities	XX	Climate Change	XX
(Includes sport and Recreation, Parks, Sports fields and Reserves)		Environmental Sustainability	XX
Arts, Culture and Heritage	XX	Manawatu River	XX
(Includes Arts and Cultural Organisations/Groups)		Resource Recovery	XX
City Shaping	XX	Water Plans	XX
(Includes City Making, City Centre and Placemaking)		(Includes Stormwater and Wastewater)	
		Goal 5 – Driven and Enabling Council	
		Good Governance and Active Citizenship	XX
		(Includes Organisational Performance and Strategic Investment)	

Groups of Activities

What we are planning to do during 2023/24 (year three of the 10 Year Plan) and why

The Council wants Palmerston North to be recognised for the great quality of life that its residents enjoy, and at the same time, for them to have all the lifestyle, education and business opportunities that are available in much larger cities.

This is summed up by Council’s Vision:

Palmerston North: Small city benefits, Big city ambition.

Vision:	Small city benefits, Big city ambition.				
Goals:	An Innovative and Growing City	A Creative and Exciting City	A Connected and Safe Community	An Eco City	A Driven and Enabling Council
Strategies:	Innovative and growing city	Creative and livable	Connected communities	Eco city	Driven and enabling council
Plans:	Transport City growth Economic development	Active Communities City shaping Arts and heritage	Connected communities Safe communities	Environmental sustainability Waters Climate change Resource recover Manawatu river	Performance Governance and active citizenship

The Council works on these Strategies and Plans through Activities. Activities are defined in the Local Government Act as goods and services provided by the Council. The Act requires similar Activities to be put together into Groups of Activities for budget purposes.

A guide to the programmes within this section

Rounding

Because the figures are rounded to the nearest thousand dollars, it sometimes appears that they do not add up, but the total represents the sum of the individual forecast amounts.

Operating programmes

Individual operating programmes occasionally generate additional revenue streams for the Council. For this reason, the figures shown in relation to the programme reflect the planned net amount that the Council will fund from rates.

In the Summary Activity Financial Statements the revenue and expenses from the programme are included in the relevant categories, along with all the other revenue and expenses to fund the Activity.

Capital programmes

Since individual capital programmes result in the Council creating an asset (capital new), or replacing an existing asset (capital renewal), the total cost is shown in the programme schedules. The total of all budgeted external funding for all capital programmes within an Activity is deducted from what is shown as the 'Total' to show what the Council plans to contribute (shown as 'Funded by Council [Rates and Borrowing]'). The programme schedules also show the percentage split between how much is to fund growth (Growth) and how much is to fund current or new levels of service (LOS) for each.

Programme descriptions

For a more detailed description of the programmes, see our website pncc.govt.nz search Annual Budget or ask for a copy through the Customer Services Centre on 06 356 8199.

Information/main reason for change

Where a programme has changed from the 10 Year Plan, a reason has been noted.

Abbreviations

The following abbreviations appear throughout this section:

- 10YP - 10 Year Plan
- DAB – Draft Annual Budget

Key

Below is the key to the symbols you will see alongside each programme within this section.

- WHAT'S IN** ✓
No change to timing - any budget change indicated
- WHAT'S OUT (DELETED)** ✕
Explanation indicated
- WHAT'S BEING DONE LATER** >
New year and explanation indicated
- WHAT'S BEING DONE EARLIER** <
New year and explanation indicated
- WHAT'S NEW IN 2022/23** ⚙
Explanation indicate

Activity Financial Statements			
Budget	<u>Whole of Council</u>	10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
Revenue			
	<u>Innovative & Growing City</u>		
6,440	City Growth	6,343	6,417
1,164	Economic Development	1,191	1,265
	<u>Creative & Exciting City</u>		
3,172	Active Communities	3,277	3,493
98	Arts and Heritage	100	223
	City Shaping		
	<u>Connected & Safe Community</u>		
5,014	Connected Communities	5,105	5,246
947	Safe Communities	908	948
	<u>Eco-City</u>		
-	Climate change mitigation and adaption	-	-
-	Environmental sustainability	-	-
10	Manawatu River	11	10
3,360	Resource Recovery	3,409	3,844
-			
9,385	Roading	9,613	10,088
1,111	Active and Public Transport	1,164	1,052
96	<u>Water</u>	101	101
1,363	<u>Wastewater</u>	1,276	1,303
6	<u>Stormwater</u>	6	7
	<u>Driven & Enabling Council</u>		
360	Governance and Active Citizenship	231	230
410	Organisational performance	419	557
4,298	Strategic Investments	4,558	4,601
37,236	Total Revenue	37,711	39,385

Expenses

	<u>Innovative & Growing City</u>		
10,289	City Growth	10,146	10,287
5,692	Economic Development	5,924	6,236
	<u>Creative & Exciting City</u>		
23,406	Active Communities	22,252	26,023
9,692	Arts and Heritage	9,757	10,600
530	City Shaping	1,346	689
	<u>Connected & Safe Community</u>		
24,297	Connected Communities	24,822	25,866
2,421	Safe Communities	2,722	2,456
	<u>Eco-City</u>		
230	Climate change mitigation and adaption	388	233
1,015	Environmental sustainability	999	818
147	Manawatu River	700	333
9,484	Resource Recovery	9,349	10,979
	<u>Transport</u>		
27,677	Roading	30,142	28,148
4,784	Active and Public Transport	7,115	5,007
9,445	<u>Water</u>	10,103	11,530
11,008	<u>Wastewater</u>	13,349	13,350
4,361	<u>Stormwater</u>	5,585	5,127
	<u>Driven & Enabling Council</u>		
10,067	Governance and Active Citizenship	9,263	9,308
5,488	Organisational performance	3,353	4,333
5,371	Strategic Investments	5,495	5,569
165,404	Total Expenses	172,809	176,893
<hr/>			
128,168	NET OPERATING COST OF ACTIVITY GROUPS	135,097	137,508
<hr/>			
	Rating Requirement		
(38,858)	Less Depreciation	(43,156)	(43,043)
(7,828)	Less Transfers To/(From) Reserves	(2,293)	(3,743)

28,305	Plus Net Capital Renewal (3 Year Average)	29,797	28,212
5,583	Plus Debt Repayment	8,171	5,160
115,370	RATES REQUIREMENT	127,617	124,094
5.7%		10.6%	7.6%
	<u>Capital Expenditure</u>		
	<u>Capital Renewals</u>		
	<u>Innovative & Growing City</u>		
-	City Growth	-	-
465	Economic Development	1,018	566
	<u>Creative & Exciting City</u>		
5,664	Active Communities	4,612	3,564
902	Arts and Heritage	437	448
	City Shaping		
	<u>Connected & Safe Community</u>		
2,928	Connected Communities	2,545	2,909
533	Safe Communities	94	85
	<u>Eco-City</u>		
	Climate change mitigation and adaption		
	Environmental sustainability		
6	Manawatu River	28	29
479	Resource Recovery	432	515
	<u>Transport</u>		
5,053	Roading	5,262	7,375
1,078	Active and Public Transport	925	1,103
6,112	<u>Water</u>	5,257	5,380
4,349	<u>Wastewater</u>	4,065	4,184
928	<u>Stormwater</u>	1,136	230
	<u>Driven & Enabling Council</u>		
	Governance and Active Citizenship		
2,042	Organisational performance	1,773	1,767
2,115	Strategic Investments	2,538	2,873
32,653	Total Capital Renewals	30,123	31,028

Capital New

<u>Innovative & Growing City</u>			
-	City Growth	-	2,500
-	Economic Development	77	78
<u>Creative & Exciting City</u>			
3,368	Active Communities	5,812	3,261
4,862	Arts and Heritage	9,474	8,009
1,889	City Shaping	4,684	771
<u>Connected & Safe Community</u>			
5,844	Connected Communities	1,427	1,069
4,500	Safe Communities	-	2,850
<u>Eco-City</u>			
1,066	Climate change mitigation and adaption	1,091	43
108	Environmental sustainability	530	112
10	Manawatu River	1,035	535
1,422	Resource Recovery	529	1,211
<u>Transport</u>			
20,283	Roading	20,425	11,111
3,671	Active and Public Transport	10,804	12,468
6,419	<u>Water</u>	10,710	6,841
7,141	<u>Wastewater</u>	22,592	10,836
2,429	<u>Stormwater</u>	4,755	5,764
<u>Driven & Enabling Council</u>			
230	Governance and Active Citizenship	-	
546	Organisational performance	583	113
296	Strategic Investments	827	157
64,084	Total Capital New	95,356	67,729
<hr/>			
96,737	Total Capital Expenditure	125,478	98,757

Funded By

2,910	External Revenue Renewal	3,033	4,199
5,431	External Revenue New	18,319	15,664
2,588	Development Contributions	3,249	3,249
5,000	Asset Sales	7,826	7,479
28,305	Rates	29,797	28,212
52,502	New Borrowing / (Repayment)	63,255	39,952
96,737	Total	125,478	98,757

Economic Development - Activity Financial Statements			
Budget		10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s INFORMATION / MAIN REASON FOR CHANGE
Revenue			
933	Conference & Function Centre	954	1,026
129	Economic Development	132	134
103	City Marketing	105	106
1,164	Total Revenue	1,191	1,265
Expenses			
1,959	Conference & Function Centre	2,003	2,105
2,423	Economic Development	2,467	2,635
507	International Relations	527	551
601	City Marketing	639	658
201	Economic Events	288	287
5,692	Total Expenses	5,924	6,236
4,527	NET OPERATING COST OF ACTIVITY	4,733	4,971
Rating Requirement			
(564)	Less Depreciation	(506)	(567)
419	Plus Net Capital Renewal (3 Year Average)	682	710
9	Plus Debt Repayment	9	9
4,391	RATES REQUIREMENT	4,918	5,122
Capital Expenditure			
465	Renewal	1,018	566
-	New	77	78
465	Total Capital Expenditure	1,094	644
Funded By			
419	Rates	682	710

46	New Borrowing / (Repayment)	412	(66)
465	Total	1,094	644

Economic Development - Operational		10YP	AB	
		2023/24	2023/24	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	1344-Major Events Fund	288	287	
✓	1480-Sponsorship Opportunities for Council with economic benefits	55	54	
✓	1842-Information Centre - Building Maintenance	49	12	
✓	1983-Conference & Function Centre - Building Maintenance	43	20	
		435	373	-

Economic Development - Capital Renewal		10YP	AB	
		2023/24	2023/24	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	251-Conference & Function Centre - Replacement of Equipment	37	38	
➤	270-Holiday Park - Renewals	262	300	
✓	664-Conference & Function Centre - Renewals	629	138	
✓	1166-Conference & Function Centre - Equipment Purchases	73	74	
✓	1730-Information Centre - Building Renewals	16	16	
		1,018	566	-

Economic Development - Capital New		10YP	AB	
		2023/24	2023/24	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
➤	1535-City-wide - Campervan Dump Stations	77	78	

	77	78	-
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Active Communities - Activity Financial Statements

Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
Revenue				
1,952	Central Energy Trust Arena	2,026	2,214	
880	City Reserves	902	922	
135	Local Reserves	138	141	
123	Sportsfields	126	129	
82	Swimming Pools	84	86	
3,172	Total Revenue	3,277	3,493	
Expenses				
6,832	Central Energy Trust Arena	6,852	8,563	
5,434	City Reserves	4,300	6,356	
4,040	Local Reserves	4,167	3,678	
3,311	Sportsfields	3,388	3,307	
1,001	Support to recreation groups	1,051	1,103	
2,788	Swimming Pools	2,493	3,016	
23,406	Total Expenses	22,252	26,023	
20,234	NET OPERATING COST OF ACTIVITY	18,976	22,530	
Rating Requirement				
(6,447)	Less Depreciation	(6,128)	(7,871)	
(235)	Less Transfers To/(From) Reserves	-	-	
4,477	Plus Net Capital Renewal (3 Year Average)	4,622	2,746	
1,188	Plus Debt Repayment	1,326	1,283	
19,217	RATES REQUIREMENT	18,795	18,687	
Capital Expenditure				
5,664	Renewal	4,612	3,564	
3,368	New	5,812	3,261	

9,032	Total Capital Expenditure	10,424	6,825
Funded By			
-	External Revenue New	1,139	140
283	Development Contributions	355	355
4,477	Rates	4,622	2,746
4,271	New Borrowing / (Repayment)	4,309	3,584
9,032	Total	10,424	6,825

Active Communities - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	355-Arapuke Forest Management	38	38	
✓	799-Events - Major School Sports Events funding (part of Sports Events Partnership Fund)	94	95	
✓	1073-City-wide - Reserve Management Planning	67	69	
✓	1249-Arapuke Forest Park - Contribution to Manawatu Mountain Bike Club for Trail Development	63	63	
✓	1422-Regional Sports Facilities Plan - Investment Process Management (Sport Manawatu)	21	21	
✓	1424-Active Community Access Fund - Low Income Opportunities	11	10	
➤	1431-Walkways and Shared Paths - Art and Heritage Trails	6	-	
	1438-Asset Management Planning - Parks underground services investigations	21	20	
✓	1611-Free Swimming for Under 5 Year Olds	155	158	
✓	1726-Property - Condition Assessments	21	21	
✓	1728-Property - Underground Services Investigations	53	51	
➤	1885-Asset Management Improvement Plan Task Programme	105	105	
✓	1899-Aquatic facilities and water recreation preliminary feasibility study/needs assessment	52	52	
	1912-Indoor courts preliminary feasibility study/needs assessment	52	52	

✓	1973-Arena - Building Maintenance	236	241
✓	1981-City-wide Reserves - Building Maintenance	122	87
✓	1985-Swimming Pools - Splashhurst Pool Maintenance Costs	31	30
✓	1992-Sportsfields - Building Maintenance	72	46
✓	1997-City Reserves- Memorial Park - Operate New Splashpad	23	23
✓	2000-City Reserves - Walkways - Maintain existing network	78	76
✓	2005-Local Reserves - Operation and Maintenance of new assets	183	102
✓	2011-City Reserves - Victoria Esplanade - Operating Costs	94	91
✓	2114-Sports Event Partnership Increased Funding	42	40
*	2125-Support for Manawatu Jets	-	36
		1,641	1,525
			-

Active Communities - Capital Renewal

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	819-Central Energy Trust Arena - Replacement of Equipment	46	47	
✓	1051-CET Arena - Arena Renewals	1,442	-	
✓	1759-CET Arena - Grounds Renewals	47	49	
✓	1786-Recreational Buildings - Sports Pavilion and Changing Room Renewals	211	216	
✓	1827-Local Reserves - Renewals	721	539	
✓	1829-Sportsfields and Artificial Turfs - Renewals	143	100	

✓	1830-City Reserves - Memorial Park - Renewals	279	157
✓	1831-City Reserves - Te Marae o Hine - The Square - Renewals	93	95
✓	1832-City Reserves - Ashhurst Domain - Renewals	272	89
✓	1834-City Reserves - Walkways - Renewals	114	117
✓	1835-City Reserves - Linklater Reserve - Renewals	19	19
✓	1837-Swimming Pools - Pool Renewals	664	680
✓	1840-City Reserves - Victoria Esplanade- Renewals	140	75
✓	1962-Arena Security Card System	53	54
✓	1963-Central Energy Trust Arena- Score clock Replacment Arena2	368	377
➤	2147-C/fwd - Swimming Pools - Pool Renewals	-	450
➤	2148-C/fwd - Recreational Buildings - Sports Pavilion and Changing Room Renewals	-	100
➤	2149-C/fwd - CET Arena - Arena Renewals	-	400
		4,612	3,564
			-

Active Communities - Capital New

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	111-Local Reserves - Roslyn - Edwards Pit Park Development	37	38	
✓	165-Outdoor Adventure Reserves - Arapuke Forest Park/Kahuterawa Development	5	6	

➤	761-C/fwd - Clearview Reserve Development	-	41
✓	967-City-wide - Edibles Planting	5	6
	990-Central Energy Trust Arena - Southern Grandstand (subject to part external funding)	105	-
✓	1099-Parks and Reserves - Shade Development	32	62
➤	1133-Sportsfields - Artificial Football Field (subject to part external funding)	2,058	199
✓	1487-Walkways and Shared Paths - Mangaone Stream Shared Path enhancement - Harness Racing Club planting strip purchase and development	373	-
➤	1560-Sportsfields - Bill Brown Park - Additional Carparking	-	206
	1838-City Growth - City Reserves - Victoria Esplanade - Exotic Aviaries	132	135
✓	1845-City Growth - City Reserves - Te Marae o Hine - The Square - Capital New	82	-
✓	1846-City Growth - City Reserves - Walkway Extensions - Capital New	241	-
✓	1847-City Growth - City Reserves - Victoria Esplanade - Capital New	608	308
✓	1850-City Growth - City Reserves - Memorial Park - Capital New	8	8
✓	1851-Sportsfield Improvements - Capital New	223	-
✓	1852-Local Reserves - Improvements to existing reserves to close identified level of service gaps	147	-
✓	1853-Local Reserves - Development of Existing Reserves - Capital New	293	300

➤	1857-Urban Growth - Kakatangita - Kikiwhenua - Reserves - Purchase and Development	303	(1,295)
✓	1859-Urban Growth - Whakarongo - Reserves Purchase and Development	37	-
➤	1860-Urban Growth - Ashhurst - Reserves Purchase and Development	11	-
	1861-Urban Growth - Flyers Line - Reserves Purchase and Development	796	-
✓	1884-Local Reserves - Accessibility and Safety Improvements	104	107
	1890-City Growth - City Reserves - Victoria Esplanade Master Plan Developments - Stage Two	25	-
➤	2006-City Centre Play - Fixed Play Development	74	151
➤	2043-Urban Growth - Napier Road Extension - Reserve and walkways purchase and development	114	-
	2151-C/fwd - 708 - Urban Growth - Aokautere - Reserves Land Purchase	-	34
	2209-Arena 3 Upgrade	-	1,477
	2216-C/fwd - City Growth - City Reserves - Memorial Park - Capital New	-	184
	2225-C/fwd - Urban Growth - Kakatangita - Kikiwhenua - Reserves - Purchase and Development	-	1,295
		5,812	3,261
			-

Arts and Heritage - Activity Financial Statements

Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
Revenue				
-	Heritage Management	-	-	
1	Other Cultural Facilities	1	1	
66	Support to arts, culture & heritage groups	67	189	
32	Te Manawa	33	33	
98	Total Revenue	100	223	
Expenses				
196	Heritage Management	205	156	
2,548	Other Cultural Facilities	2,702	2,944	
2,211	Support to arts, culture & heritage groups	2,286	2,528	
4,737	Te Manawa	4,564	4,972	
9,692	Total Expenses	9,757	10,600	
9,594	NET OPERATING COST OF ACTIVITY	9,656	10,377	
Rating Requirement				
(2,615)	Less Depreciation	(2,178)	(2,798)	
533	Plus Net Capital Renewal (3 Year Average)	504	516	
199	Plus Debt Repayment	383	150	
7,712	RATES REQUIREMENT	8,366	8,245	
Capital Expenditure				
902	Renewal	437	448	
4,862	New	9,474	8,009	
5,764	Total Capital Expenditure	9,911	8,457	
Funded By				
533	Rates	504	516	

5,230	New Borrowing / (Repayment)	9,407	7,940
5,764	Total	9,911	8,457

Arts and Heritage - Operational

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	778-Arts Initiatives	36	35	
✓	1323-Heritage Digitization Programme (City Library)	52	52	
✓	1447-Earthquake prone heritage building fund	158	156	
✓	1464-Massey Arts Funding	10	10	
✓	1469-Local Heritage Programmes	16	15	
✓	1501-Public Sculptures Trust Funding	52	51	
✓	1536-Regent Theatre - Trustee Meeting Fee Grant	7	6	
✓	1537-Caccia Birch - Trustee Meeting Fee Grant	7	-	
✓	1538-Globe Theatre - Trustee Meeting Fee Grant	5	5	
✓	1554-Military Heritage Commemorations	8	-	
✓	1573-Arts Event Fund	52	51	
✓	1824-Care and Maintenance of Public Art and Historic Objects	30	29	
	1950-Caccia Birch - Development of a Site Masterplan	53	-	
✓	1988-Creative Sounds - Building Maintenance	16	15	
	1989-Te Manawa - Building Maintenance	32	-	
		535	425	-

Arts and Heritage - Capital Renewal

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	213-Cultural Facilities - Renewals	426	437	

✓	1144-Manawatu Heritage (Archives Digital Repository) Renewal	11	11	
		437	448	-

Arts and Heritage - Capital New

		10YP	AB	Information / Main reason for change
		2023/24	2023/24	
Status	ID-Name	\$'000s	\$'000s	
➤	902-Property - Seismic Strengthening of Council Properties	9,474	3,384	
➤	1016-C/fwd - Seismic Strengthening of Council Owned Buildings	-	4,224	
	2210-Regent Roof Upgrade	-	400	
		9,474	8,009	-

City Shaping - Activity Financial Statements

Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
Revenue				
-	City Centre	-	-	
-	Total Revenue	-	-	
Expenses				
338	City Centre	1,092	500	
72	Place activation	115	79	
120	Placemaking	139	110	
530	Total Expenses	1,346	689	
530	NET OPERATING COST OF ACTIVITY	1,346	689	
Rating Requirement				
(16)	Less Depreciation	(366)	(15)	
58	Plus Debt Repayment	206	77	
572	RATES REQUIREMENT	1,185	750	
Capital Expenditure				
1,889	New	4,684	771	
1,889	Total Capital Expenditure	4,684	771	
Funded By				
-	External Revenue New	2,121	-	
1,889	New Borrowing / (Repayment)	2,563	771	
1,889	Total	4,684	771	

City Shaping - Operational

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	1167-Placemaking Co-created Project (operational)	37	21	
✓	1273-Palmy Unleashed	79	44	
✓	2017-Citycentre Pop Up Play	32	31	
✓	2054-Funding Palmy BID group	263	250	
		411	345	-

City Shaping - Capital Renewal

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
		-	-	-

City Shaping - Capital New

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	1330-Placemaking Co-created Project (capital)	16	-	
✓	1476-City Centre Laneways Programme	191	-	
	2077-Cuba Street urban streetscape improvements - Pitt to Arena (Stage 3)	319	-	
✓	2122-CBD Streets for People	4,158	771	
		4,684	771	-

Governance and Active Citizenship - Activity Financial Statements

Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
Revenue				
10	Councillor Meetings and Administration	11	11	
215	Direction Setting	220	215	
134	Elections	-	3	
360	Total Revenue	231	230	
Expenses				
2,594	Councillor Meetings and Administration	2,375	2,599	
5,605	Direction Setting	5,286	5,269	
381	Elections	44	8	
1,488	Mayoral and Chief Executive's Office	1,558	1,433	
10,067	Total Expenses	9,263	9,308	
9,707	NET OPERATING COST OF ACTIVITY	9,032	9,079	
Rating Requirement				
(6)	Less Depreciation	(11)	(6)	
(450)	Less Transfers To/(From) Reserves	-	-	
1	Plus Debt Repayment	8	21	
9,252	RATES REQUIREMENT	9,029	9,093	
Capital Expenditure				
230	New	-	-	
230	Total Capital Expenditure	-	-	
Funded By				
230	New Borrowing / (Repayment)	-	-	
230	Total	-	-	

Governance and Active Citizenship - Operational		10YP	AB	
		2023/24	2023/24	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	1190-Smokefree Education	5	5	
✓	1911-Strategic monitoring	89	88	
✓	1922-Elections- Representation Review	16	-	
✗	1936-Funding for Section 17a Review	52	-	
		163	93	-

Governance and Active Citizenship - Capital Renewal		10YP	AB	
		2023/24	2023/24	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
		-	-	-

Governance and Active Citizenship - Capital New		10YP	AB	
		2023/24	2023/24	
Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
		-	-	-

Connected Communities - Activity Financial Statements

Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
Revenue				
755	Cemeteries	774	791	
142	Community Centres	146	149	
423	Libraries	289	344	
3,016	Social Housing	3,159	3,198	
53	Central Energy Trust Wildbase	55	136	
	Community & Commemorative Events	43	1	
625	Public Health	639	626	
5,014	Total Revenue	5,105	5,246	
Expenses				
1,334	Cemeteries	1,420	1,523	
961	Community Centres	944	1,092	
9,827	Libraries	10,689	10,136	
827	Public toilets	664	1,034	
4,232	Social Housing	3,936	4,723	
2,537	Support to community groups	2,531	2,567	
957	Central Energy Trust Wildbase	1,000	1,065	
1,536	Community & Commemorative Events	1,425	1,576	
2,085	Public Health	2,214	2,151	
24,297	Total Expenses	24,822	25,866	
19,283	NET OPERATING COST OF ACTIVITY	19,717	20,620	
Rating Requirement				
(4,013)	Less Depreciation	(3,972)	(4,377)	
(120)	Less Transfers To/(From) Reserves	-	-	
2,187	Plus Net Capital Renewal (3 Year Average)	2,312	2,384	
446	Plus Debt Repayment	662	597	

17,783	RATES REQUIREMENT	18,719	19,224
	Capital Expenditure		
2,928	Renewal	2,545	2,909
5,844	New	1,427	1,069
8,772	Total Capital Expenditure	3,972	3,978
	Funded By		
-	External Revenue Renewal	79	162
30	External Revenue New	-	-
2,187	Rates	2,312	2,384
6,556	New Borrowing / (Repayment)	1,581	1,432
8,772	Total	3,972	3,978

Connected Communities - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	812-Youth Council Grants and Scholarships	9	9	
✓	1157-Military Heritage Commemorations (Events)	30	42	
✓	1262-Ashhurst Christmas Lights	3	3	
✓	1448-Welcoming Communities	105	106	
✓	1463-Play Palmy	5	5	
✓	1465-Contestable Community Events Fund	27	27	
✓	1506-Community Events	463	629	
✓	1574-Hancock Community House Management Fund	64	64	
✓	1935-Cats - Public Education & Colonies Management	16	-	
✓	1941-City Library (all sites) - Removal of overdue fines (Youth and Childrens)	42	41	
	1945-City Library (all sites)- Library Management System replacement or upgrade	63	-	
✓	1952-Companion Card	10	10	
✓	1980-CET Wildbase Recovery Centre - Building Maintenance	57	37	
✓	1982-Library - Building Maintenance	101	101	
✓	1987-Community Centres - Building Maintenance	31	-	
✓	1991-Public Toilets - Building Maintenance	125	127	
✓	2023-Increase to Community Development Small Grants Fund #2	64	64	

✓	2115-Social Housing restrict rents to a maximum of 25% of the tenant's benefit or NZ superannuation	147	145
✓	2116-Funding for Strategic Priority Grants (increased funding)	139	137
		1,501	1,545

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Connected Communities - Capital Renewal

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
➤	178-City Library (all sites) Replacement of Shelving, Furniture and Equipment	38	39	
✓	180-Social Housing - Renewals	524	531	
✓	186-Public Toilets - Renewals	168	173	
➤	188-City Library Replacement and Purchase of Library Materials	842	863	
➤	202-Central Library Interior Design Renewals	21	22	
➤	203-Community Libraries, Youth Space, Blueprint and Mobile Library Interior Design Renewals	33	34	
✓	265-Community Centres - Renewals	84	86	
✓	1120-Community Libraries - Renewals	53	54	
✓	1136-CET Wildbase Recovery Centre - Renewals	105	108	
✓	1138-Digital Technology to Support 21st Century Citizens and Service (Renewal)	54	55	
✓	1139-Radio Frequency Identification (RFID) Materials Management	53	54	
✓	1269-Bylaw Signage - Replacement	7	7	
✓	1742-Social Housing - Grounds Renewals	31	-	

✕	1744-Social Housing - Hard Surface Renewals	105	-
✓	1769-Community Agency Facilities - Renewals	21	22
✓	1775-Central Library - Renewals	105	108
✓	1796-Cemeteries - Building Renewals	42	93
✓	1828-Cemeteries - Non-Building Asset Renewals	100	102
✓	1971-CET Wildbase Recovery Signage	79	81
✓	1972-CET Wildbase Recovery Digital Capacity	79	81
➤	2090-C/fwd - Public Toilets - Renewals	-	124
➤	2091-C/fwd - Cemeteries - Crematorium Chapel Interior Renewals	-	66
➤	2185-C/fwd - Cemeteries - Kelvin Grove - Crematorium Office reconfiguration to address health and safety issues	-	147
	2214-C/fwd - Central Library - Renewals	-	60
		2,545	2,909
			-

Connected Communities - Capital New

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	161-Public Toilets - New City-wide Toilets	263	270	
	1459-Social Housing - Additional Social Housing Units	1,049	-	
➤	1585-C/fwd - City-wide - Public Toilets	-	156	
✓	1833-City Growth - Cemeteries - Extensions to burial and ashes areas to meet demand	115	118	
➤	2155-C/fwd - Social Housing - Papaioea Place Redevelopment - Stage 3	-	322	

	2215-C/fwd - Cemeteries - Kelvin Grove - Replacement & enhancement of staff facilities	-	203	
		1,427	1,069	-

Safe Communities - Activity Financial Statements			
Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s
INFORMATION / MAIN REASON FOR CHANGE			
Revenue			
947	Animal Control	908	948
947	Total Revenue	908	948
Expenses			
1,068	Animal Control	1,301	1,099
917	Civil Defence	934	898
436	Safer Community Initiatives	486	459
2,421	Total Expenses	2,722	2,456
1,473	NET OPERATING COST OF ACTIVITY	1,814	1,508
Rating Requirement			
(177)	Less Depreciation	(250)	(235)
242	Plus Net Capital Renewal (3 Year Average)	104	95
91	Plus Debt Repayment	177	182
1,630	RATES REQUIREMENT	1,845	1,549
Capital Expenditure			
533	Renewal	94	85
4,500	New	-	2,850
5,033	Total Capital Expenditure	94	2,935
Funded By			
242	Rates	104	95
4,791	New Borrowing / (Repayment)	(9)	2,840
5,033	Total	94	2,935

Safe Communities - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	1458-New MPI Code of Welfare compliance	60	60	
✓	1539-City Ambassadors	37	71	
		96	131	-

Safe Communities - Capital Renewal		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	1512-CCTV replacements	84	85	
✓	1737-Animal Shelter - Renewals	10	-	
		94	85	-

Safe Communities - Capital New		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	1552-Animal Shelter - New Building	-	2,324	
➤	2080-C/fwd - Animal Shelter - New Building	-	526	
		-	2,850	-

Climate change mitigation and adaption - Activity Financial Statements

Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
Revenue				
-	Climate change mitigation and adaption	-	-	
-	Total Revenue	-	-	
Expenses				
230	Climate change mitigation and adaption	388	233	
230	Total Expenses	388	233	
230	NET OPERATING COST OF ACTIVITY	388	233	
Rating Requirement				
-	Less Depreciation	(68)	-	
1	Plus Debt Repayment	46	19	
231	RATES REQUIREMENT	367	252	
Capital Expenditure				
1,066	New	1,091	43	
1,066	Total Capital Expenditure	1,091	43	
Funded By				
1,066	New Borrowing / (Repayment)	1,091	43	
1,066	Total	1,091	43	

Climate change mitigation and adaption - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	1920-Climate Change and Sustainability Resource	105	104	
	2019-PNCC zero-carbon feasibility study	31	30	
		136	134	-

Climate change mitigation and adaption - Capital Renewal		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
		-	-	-

Climate change mitigation and adaption - Capital New		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	1888-Low Carbon Fund	1,049	-	
✓	1924-Improving remote monitoring capabilities	42	43	
		1,091	43	-

Manawatu River - Activity Financial Statements			
Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s
INFORMATION / MAIN REASON FOR CHANGE			
Revenue			
10	Manawatu River	11	10
10	Total Revenue	11	10
Expenses			
147	Manawatu River	700	333
147	Total Expenses	700	333
137	NET OPERATING COST OF ACTIVITY	690	323
Rating Requirement			
-	Less Depreciation	(230)	-
12	Plus Net Capital Renewal (3 Year Average)	14	14
39	Plus Debt Repayment	165	36
189	RATES REQUIREMENT	639	372
Capital Expenditure			
6	Renewal	28	29
10	New	1,035	535
17	Total Capital Expenditure	1,063	564
Funded By			
12	Rates	14	14
4	New Borrowing / (Repayment)	1,050	550
17	Total	1,063	564

Manawatu River - Operational		10YP 2023/24 \$'000s	AB 2023/24 \$'000s	Information / Main reason for change
Status	ID-Name			
✓	1486-City Reserves - Te Apiti Manawatu Gorge Masterplan Implementation	105	105	
✓	1998-City Reserves - Manawatu River Park - Operation and Maintenance	82	80	
		187	185	-

Manawatu River - Capital Renewal		10YP 2023/24 \$'000s	AB 2023/24 \$'000s	Information / Main reason for change
Status	ID-Name			
✓	1825-City Reserves - Manawatu River Park - Renewals	28	29	
		28	29	-

Manawatu River - Capital New		10YP 2023/24 \$'000s	AB 2023/24 \$'000s	Information / Main reason for change
Status	ID-Name			
➤	1844-City Growth - City Reserves - Manawatu River Park - Capital New	744	200	
✓	1892-City Growth - City Reserves - Manawatu River Park - Hokowhitu Lagoon Development Plan	76	78	
➤	1894-City Growth - City Reserves - Manawatu River Park - Marae Tarata Development Plan - Implementation	216	108	
➤	1895-City Growth - City Reserves - Manawatu River Park - Te Motu o Poutoa Development Plan - Implementation	-	150	
		1,035	535	-

City Growth - Activity Financial Statements			
Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s
INFORMATION / MAIN REASON FOR CHANGE			
Revenue			
4,986	Building Services	4,978	4,950
1,454	Planning Services - Private	1,365	1,467
6,440	Total Revenue	6,343	6,417
Expenses			
6,669	Building Services	6,884	6,936
407	Housing and Future development	189	104
1,558	Planning Services - Private	1,444	1,569
1,169	Planning Services - Public	1,133	1,235
486	Urban Design	497	443
10,289	Total Expenses	10,146	10,287
3,849	NET OPERATING COST OF ACTIVITY	3,803	3,870
Rating Requirement			
(1)	Less Depreciation	(1)	(1)
(300)	Less Transfers To/(From) Reserves	-	-
3,548	RATES REQUIREMENT	3,802	3,869
Capital Expenditure			
-	New	-	2,500
	Total Capital Expenditure		2,500
Funded By			
-	External Revenue New	-	2,500
5,000	Asset Sales	7,340	7,000
(5,000)	New Borrowing / (Repayment)	(7,340)	(7,000)
-	Total	-	2,500

City Growth - Operational

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	130-Earthquake Prone Buildings - Assessment of Compliance with the Building Act	93	92	
✓	762-City-wide - Urban Design - Delivering Change	53	52	
✖	1264-Development Contributions Fees - Support for Community Groups	23	-	
➤	1914-Electronic District Plan	42	-	
✓	1918-Compliance with new RMA requirements	105	104	
		315	247	-

City Growth - Capital Renewal

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
		-	-	-

City Growth - Capital New

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
	2211-Better Off Funding - To BE Assigned	-	2,500	
		-	2,500	-

Environmental sustainability - Activity Financial Statements			
Budget		10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
INFORMATION / MAIN REASON FOR CHANGE			
Revenue			
-	Biodiversity	-	-
-	Total Revenue	-	-
Expenses			
341	Biodiversity	383	358
165	Support to environmental groups	169	173
509	Sustainable Practices	446	287
1,015	Total Expenses	999	818
1,015	NET OPERATING COST OF ACTIVITY	999	818
Rating Requirement			
-	Less Depreciation	(8)	-
(103)	Less Transfers To/(From) Reserves	-	-
22	Plus Debt Repayment	27	34
934	RATES REQUIREMENT	1,018	852
Capital Expenditure			
108	New	530	112
108	Total Capital Expenditure	530	112
Funded By			
-	External Revenue New	281	-
108	New Borrowing / (Repayment)	249	112
108	Total	530	112

Environmental sustainability - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	268-Arapuke Forest Park/Kahuterawa Pest Control and Biodiversity Protection and Enhancement	64	65	
✓	764-City-wide - Council Facility Energy Use Monitoring	60	61	
✓	835-Ashhurst Domain - Biodiversity Improvements as Part of Manawatu Gorge Project	47	48	
✓	1080-City-wide -Biodiversity Increased Plant and Animal Pest Control	32	31	
✓	1145-Green Corridors Project - Continued Development	96	100	
✓	1450-Predator Free Palmerston North	27	26	
✓	1453-Freshwater Body Improvements	44	43	
	1916-Delivery of sustainable education outcomes	42	40	
		410	413	-

Environmental sustainability - Capital Renewal		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
		-	-	-

Environmental sustainability - Capital New		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	1077-Citywide - Biodiversity Enhancement Through Native Planting	32	33	

✓	1451-Property - LED Lighting Upgrades	79	80	
	1959-EnviroHub Building (subject to external funding)	419	-	
		530	112	-

Resource Recovery - Activity Financial Statements			
Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s
INFORMATION / MAIN REASON FOR CHANGE			
Revenue			
231	Landfill Management	237	242
1,359	Waste Management	1,488	1,517
1,770	Waste Minimisation	1,684	2,085
3,360	Total Revenue	3,409	3,844
Expenses			
509	Landfill Management	540	1,776
2,287	Waste Management	2,043	2,685
6,687	Waste Minimisation	6,765	6,517
9,484	Total Expenses	9,349	10,979
6,124	NET OPERATING COST OF ACTIVITY	5,940	7,135
Rating Requirement			
(674)	Less Depreciation	(989)	(814)
(65)	Less Transfers To/(From) Reserves	-	-
556	Plus Net Capital Renewal (3 Year Average)	709	550
412	Plus Debt Repayment	443	449
6,352	RATES REQUIREMENT	6,102	7,319
Capital Expenditure			
479	Renewal	432	515
1,422	New	529	1,211
1,900	Total Capital Expenditure	961	1,726
Funded By			
	External Revenue New	-	-
556	Rates	709	550

1,345	New Borrowing / (Repayment)	252	1,177
1,900	Total	961	1,726

Resource Recovery - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	974-City-wide - Rubbish & Recycling - Communication, Education and Resource Materials	32	10	
✓	1425-Awapuni Closed Landfill - Waste Mixed Colour Glass Stockpile Processing	49	49	
➤	1724-City-wide - Diversion of Waste from Landfill - Investigation Studies	80	-	
	1811-City-Wide - Bi-Annual Hazardous Waste Day	53	51	
	1886-City-wide - Rubbish & Recycling - Resource Consent Application Renewals	13	12	
✓	1908-City-Wide - Rubbish & Recycling - Asset Condition Assessments	53	53	
✓	1909-Waste Minimisation Levy - Contestable Fund	42	41	
✓	2044-City-Wide - Kerbside Food Waste - Investigations and Trial	74	74	
		397	291	-

Resource Recovery - Capital Renewal		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	185-Closed Landfills and Transfer Stations - Site Renewals	37	38	
✓	612-Recycling - City-wide Wheelie Bin and Crate Renewals	162	100	
✓	649-Recycling - Materials Recovery Facility Renewals	90	92	

✓	1368-City-wide - Public Space Rubbish & Recycling Bins Renewals	48	49
✓	1374-City-wide - Recycling Drop Off Facilities - Renewals	11	11
➤	1576-C/fwd - Recycling - Materials Recovery Facility Renewals	-	140
✓	1721-Composting Activity Site Renewals	8	9
✓	1784-Rubbish and Recycling Buildings - Renewals	74	76
		432	515

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Resource Recovery - Capital New

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	506-City-wide - Public Space Rubbish & Recycling Bins Development	67	35	
✓	657-Urban Growth - Recycling - City-wide Wheelie Bins and Crates	74	76	
✓	721-Awapuni Closed Landfill - Landscaping Development	27	27	
✗	1371-Closed Landfills and Transfer Stations - Safety, Security and Development	53	-	
✓	1410-Recycling - City-wide Recycling Services to Commercial/orgnisational Properties Development	42	43	
✓	1783-Rubbish and Recycling Buildings - Staff Welfare and Health and Safety Improvements	-	300	
✓	1810-City-wide - Diversion of Waste from Landfill - New Materials Development	265	-	

➤	2158-C/fwd - City-wide - Diversion of Waste from Landfill - New Materials Development	-	70
➤	2161-C/fwd - Closed Landfills and Transfer Stations - Safety, Security and Development	-	140
	2217-C/fwd - City-wide - Public Space Rubbish & Recycling Bins Development	-	20
	2227-Resource Recovery Centre Power and Data Resilience	-	500
		529	1,211

Active and Public Transport - Activity Financial Statements			
Budget		10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s INFORMATION / MAIN REASON FOR CHANGE
Revenue			
835	Active Transport	879	763
143	Footpaths	148	150
133	Public Transport	137	139
1,111	Total Revenue	1,164	1,052
Expenses			
2,171	Active Transport	3,575	2,506
2,223	Footpaths	3,137	2,284
390	Public Transport	402	217
4,784	Total Expenses	7,115	5,007
3,673	NET OPERATING COST OF ACTIVITY	5,951	3,955
Rating Requirement			
(1,810)	Less Depreciation	(3,406)	(1,789)
(200)	Less Transfers To/(From) Reserves	-	-
679	Plus Net Capital Renewal (3 Year Average)	642	706
388	Plus Debt Repayment	530	480
2,729	RATES REQUIREMENT	3,717	3,352
Capital Expenditure			
1,078	Renewal	925	1,103
3,671	New	10,804	12,468
4,749	Total Capital Expenditure	11,729	13,571
Funded By			
393	External Revenue Renewal	390	398
1,332	External Revenue New	5,402	11,130

679	Rates	642	706
2,345	New Borrowing / (Repayment)	5,296	1,337
4,749	Total	11,729	13,571

Active and Public Transport - Operational

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	1442-Active Transport Behaviour Change Programmes	113	98	
✓	1494-Active and Public Transport Planning & Investigation	78	74	
➤	1878-Active Transport Innovation	106	-	
✓	1994-Cycle Path Maintenance	104	51	
✓	1995-Footpath Maintenance	36	36	
✓	2021-Innovating Streets	60	61	
✓	2037-Additional cycle path sweeping	104	52	
		600	372	-

Active and Public Transport - Capital Renewal

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	64-City-wide - Footpath Renewals (Waka Kotahi Subsidies)	690	705	
✓	181-City-wide - Public Transport Infrastructure Renewals	32	33	
✓	648-City-wide - Supporting Cycle Infrastructure Renewals	21	22	
✓	2110-City-wide - Footpath Renewals (No Subsidy)	182	344	
		925	1,103	-

Active and Public Transport - Capital New

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
➤	243-Urban Bus Terminal Redevelopment	2,166	108	

✓	1121-Tennent Drive Improvements - Food HQ & Massey	2,761	-
➤	1559-City-wide - Urban Cycle Infrastructure Network improvements	2,283	400
➤	1803-Neighborhood Streetscape Improvements	32	-
✓	2026-Active Transport Measurement	212	-
✓	2056-City-wide - Supporting Cycle Infrastructure Improvements	59	-
➤	2057-Regional Shared Path Network Improvements	2,320	54
✓	2120-City-wide - Off Road Shared Path Network Improvements	441	-
✓	2121-City-wide - Footpath Improvements	529	-
➤	2132-C/fwd - Neighborhood Streetscape Improvements	-	50
➤	2141-C/fwd - Regional Shared Path Network Improvements	-	812
	2207-City-wide - Urban Cycle Infrastructure Network improvements	-	4,593
	2231-City-wide - Transport Choices - Public Transport	-	5,200
	2233-City-Wide - Urban Cycle Infrastructure Improvements - Streets for People	-	1,250
		10,804	12,468
			-

<u>Roading - Activity Financial Statements</u>			
Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s
INFORMATION / MAIN REASON FOR CHANGE			
Revenue			
5,254	Parking	5,154	5,522
3,090	Roads	3,388	3,427
118	Street Facilities	127	176
400	Street Lighting	405	414
522	Traffic Services	538	549
9,385	Total Revenue	9,613	10,088
Expenses			
3,133	Parking	2,993	3,411
16,590	Roads	18,455	16,637
3,503	Street Facilities	3,968	3,355
1,912	Street Lighting	1,978	2,089
2,540	Traffic Services	2,749	2,656
27,677	Total Expenses	30,142	28,148
18,293	NET OPERATING COST OF ACTIVITY	20,529	18,060
Rating Requirement			
(8,744)	Less Depreciation	(11,148)	(9,086)
-	Less Transfers To/(From) Reserves	-	(402)
2,735	Plus Net Capital Renewal (3 Year Average)	3,225	3,591
1,114	Plus Debt Repayment	1,771	1,565
13,398	RATES REQUIREMENT	14,377	13,728
Capital Expenditure			
5,053	Renewal	5,262	7,375
20,283	New	20,425	11,111
25,337	Total Capital Expenditure	25,688	18,486

Funded By			
2,517	External Revenue Renewal	2,565	3,640
4,070	External Revenue New	9,377	1,894
814	Development Contributions	1,022	1,022
2,735	Rates	3,225	3,591
15,201	New Borrowing / (Repayment)	9,500	8,339
25,337	Total	25,688	18,486

Roading - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	1472-Business Case work for strategic roads (PNITI)	250	257	
✓	1858-Tree Maintenance	106	108	
✓	1932-Urban Transport Improvements - Enabling PNITI - Business Case	107	109	
✓	2001-Transport Network & Asset Management - Operating Cost	120	121	
✓	2007-Road Sealed Pavement Maintenance	130	133	
✓	2009-Transport Advanced Investigation	191	-	
✓	2010-Transport & three waters subdivision public good	212	155	
✓	2018-Transport Bridge Maintenance	104	108	
✓	2028-Street Tree Removals	308	200	
✓	2052- Implement Corridor Access Request Fees	(143)	(141)	
		1,386	1,049	-

Roading - Capital Renewal		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	74-City-wide - Street Light Renewals	117	119	
➤	82-Off-street Parking Renewals	80	81	
✓	115-City-wide - Sealed Pavement Renewals (Waka Kotahi Subsidies)	1,965	4,007	
✓	122-City-wide - Road Drainage Renewals	399	408	
✓	139-City-wide - Sealed Road Resurfacing	2,389	2,440	
✓	162-City-wide - Vehicle Crossing Renewals	127	130	

✓	1805-City-wide - Transport structure component renewal	159	163
✓	2109-City-wide - Sealed Pavement Renewals (No Subsidy)	26	27
		5,262	7,375

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Roadings - Capital New

Status	ID-Name	10YP	AB	Information / Main reason for change
		2023/24 \$'000s	2023/24 \$'000s	
✓	201-Urban Growth - Development Contributions - Transport	212	217	
✓	279-City-wide - Minor transport improvements	1,407	737	
⚡	1003-Whakarongo - Intersection Upgrades	-	114	
➤	1367-City-wide - Street Light Infill	923	-	
✓	1615-City-wide - Parking and Traffic Signs and Marking	53	54	
➤	1695-PNITI – Intersection & bridge improvements	5,561	-	
✓	1804-Road drainage improvements	85	87	
➤	1807-City-wide - Car park infrastructure improvements	425	-	
✓	1808-City-wide - Street amenity improvements	291	-	
	1944-Village Road upgrades to urban standard	234	-	
✓	2013-PNITI – Strategic Transport Corridor Improvements	5,310	523	
✓	2058-Urban Growth - NEIZ - Transport	265	271	
⚡	2059-Urban Transport Improvements - Enabling PNITI	319	-	

➤	2065-Urban Growth - Whakarongo - Transport	212	-
✓	2111-Kelvin Grove Road - Safety Improvements to intersections	743	-
✓	2119-Road to Zero - Transport Safety Improvements	2,368	(1,000)
➤	2123-Urban Growth - Kakatangiata - Transport	319	251
➤	2124-Urban Growth - Ashhurst - Transport	1,699	1,650
➤	2164-C/fwd - PNITI – Intersection & bridge improvements	-	302
➤	2169-C/fwd - Urban Growth - NEIZ - Transport	-	600
➤	2172-C/fwd - Road to Zero - Transport Safety Improvements	-	2,905
➤	2174-C/fwd - Urban Growth - Ashhurst - Transport	-	2,000
	2206-Storm Damage – August 2022 Roding	-	950
	2218-C/fwd - Kelvin Grove Road - Safety Improvements to intersections	-	400
	2222-C/fwd - Physical deterrent (installation of speed humps) at additional locations	-	50
	2224-C/fwd - Storm Damage – August 2022 Roding	-	1,000
		20,425	11,111
			-

Stormwater - Activity Financial Statements			
Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s
INFORMATION / MAIN REASON FOR CHANGE			
Revenue			
6	Stormwater Collection and Disposal	6	7
6	Total Revenue	6	7
Expenses			
4,361	Stormwater Collection and Disposal	5,585	5,127
4,361	Total Expenses	5,585	5,127
4,355	NET OPERATING COST OF ACTIVITY	5,578	5,120
Rating Requirement			
(2,054)	Less Depreciation	(2,196)	(2,321)
968	Plus Net Capital Renewal (3 Year Average)	994	841
174	Plus Debt Repayment	449	
3,443	RATES REQUIREMENT	4,825	3,641
Capital Expenditure			
928	Renewal	1,136	230
2,429	New	4,755	5,764
3,356	Total Capital Expenditure	5,891	5,993
Funded By			
132	Development Contributions	166	166
968	Rates	994	841
2,257	New Borrowing / (Repayment)	4,731	4,987
3,356	Total	5,891	5,993

Stormwater - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	1369-City-wide Data Collection and WQ Monitoring	202	106	
✓	1614-Stormwater - Open channels and drains - maintenance	404	350	
✓	1709-City-wide - Stormwater Condition Assessments	117	114	
✓	1710-City-wide - Stormwater Modelling, Consenting and Planning	198	200	
✓	1930-City-wide - Maintenance of Stormwater Treatment Devices	53	18	
✓	2002-Stormwater Reticulation Network Maintenance	64	24	
✓	2003-Stormwater Pump Station Operation & Maintenance	25	24	
		1,063	837	-

Stormwater - Capital Renewal		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	20-City-wide - Stormwater Pump Station Renewals	499	100	
✓	1062-City-wide - Stormwater Network Renewal Works	637	51	
	2232-C/fwd - City-wide - Stormwater Pump Station Renewals	-	79	
		1,136	230	-

Stormwater - Capital New	10YP	AB
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Status	ID-Name	2023/24	2023/24	Information / Main reason for change
		\$'000s	\$'000s	
✓	51-Urban Growth - Development Contributions - Stormwater	212	217	
➤	1001-Urban Growth - Whakarongo - Stormwater	106	2,500	
✓	1060-City-wide - Stormwater Network Improvement Works	1,317	1,945	
	1065-Urban Growth - Kakatangiata - Stormwater	850	-	
➤	1372-City-wide Stormwater Pump Stations Improvement	499	-	
✓	1706-City-wide - Stormwater Network Resilience	175	-	
➤	1708-City-wide - Stormwater Flood Mitigation	1,036	157	
	2034-Urban Growth - Ashhurst - Stormwater	560	572	
➤	2176-C/fwd - City-wide Stormwater Pump Stations Improvement	-	300	
➤	2177-C/fwd - City-wide - Stormwater Flood Mitigation	-	73	
		4,755	5,764	-

Wastewater - Activity Financial Statements			
Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s
INFORMATION / MAIN REASON FOR CHANGE			
Revenue			
6	Wastewater Collection	6	6
1,357	Wastewater Treatment and Disposal	1,269	1,297
1,363	Total Revenue	1,276	1,303
Expenses			
6,213	Wastewater Collection	6,408	7,496
4,795	Wastewater Treatment and Disposal	6,941	5,855
11,008	Total Expenses	13,349	13,350
9,645	NET OPERATING COST OF ACTIVITY	12,073	12,047
Rating Requirement			
(4,760)	Less Depreciation	(4,512)	(5,619)
5,015	Plus Net Capital Renewal (3 Year Average)	5,099	5,148
394	Plus Debt Repayment	674	
10,293	RATES REQUIREMENT	13,334	11,577
Capital Expenditure			
4,349	Renewal	4,065	4,184
7,141	New	22,592	10,836
11,490	Total Capital Expenditure	26,657	15,020
Funded By			
1,022	Development Contributions	1,283	1,283
5,015	Rates	5,099	5,148
5,453	New Borrowing / (Repayment)	20,275	8,589
11,490	Total	26,657	15,020

Wastewater - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✖	1319-Totara Road Wastewater Treatment Plant - Consent Renewal Upgrade Options Analysis	1,096	-	
✓	1401-City-wide - Infiltration & Inflow Investigations	478	259	
✓	1716-City-wide - Wastewater Facility Condition Assessment Programme	85	-	
✓	1717-City-wide - Wastewater Pipeline Condition Assessment Programme	393	194	
✓	1718-City-wide Pressure Wastewater systems operation	65	2	
✓	1719-City-wide - Decommissioning of Redundant Wastewater Mains	212	207	
✓	1720-Operate and Maintain Wastewater Network Model	53	51	
✓	1802-Wastewater Pump Stations - Building Maintenance	22	10	
✓	1843-Wastewater Treatment Plant - Building Maintenance	74	36	
✓	1999-Wastewater Reticulation Network Maintenance	144	76	
✓	2004-Wastewater Reticulation Pump Stations Operation & Maintenance	21	20	
		2,643	856	-

Wastewater - Capital Renewal		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	54-City-wide - Wastewater Pipe Renewal	2,655	2,712	

✓	65-City-wide - Wastewater Pump Station Renewal	340	347
✓	179-Totara Road Wastewater Treatment Plant - Minor Equipment Renewals	425	234
✓	1068-Totara Road Wastewater Treatment Plant - Replacement of Inlet Pumps	212	100
✓	1380-Totara Rd WWTP - Biogas Generator Major Overhauls	159	-
➤	1589-C/fwd - Totara Road Wastewater Treatment Plant - Minor Equipment Renewals	-	235
➤	1714-City-wide Wastewater Trunk Mains Renewal	212	193
✓	1799-Wastewater Treatment Plant - Buildings Renewals	53	54
✓	1801-Wastewater Pump Stations - Building Renewals	8	9
➤	2095-C/fwd - City-wide - Wastewater Pump Station Renewal	-	100
➤	2146-C/fwd - Totara Rd WWTP - Biogas Generator Major Overhauls	-	200
		4,065	4,184 -

Wastewater - Capital New		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
➤	66-Totara Road Wastewater Treatment Plant - Resilience Programme	828	456	
✓	73-Urban Growth - Development Contributions - Wastewater	106	108	
➤	210-Urban Growth - NEIZ - Wastewater	531	-	

	628-Totara Road Wastewater Treatment Plant - Consent Renewal Upgrade	18,507	3,000
➤	1000-Urban Growth - Whakarongo - Wastewater	283	-
➤	1074-Totara Road Wastewater Treatment Plant - Earthquake Strengthening of Civil Structures	1,062	280
➤	1597-C/fwd - Urban Growth - Kakatangiata - Installation of Wastewater Systems	-	277
➤	1616-City-wide - Wastewater Pump Station - Capacity Upgrade	690	548
➤	1617-Totara Road Wastewater Treatment Plant - Biogas System Improvements	-	1,247
➤	1711-Industrial Growth - Longburn Industrial Park - Wastewater	-	651
➤	1712-City-wide Wastewater wet weather overflow mitigation	212	-
➤	1821-City-wide Wastewater Pipeline Realignment of at-risk mains	53	151
➤	2030-Urban Growth - Aokautere - Wastewater	319	-
➤	2178-C/fwd - Totara Road Wastewater Treatment Plant - Resilience Programme	-	140
➤	2179-C/fwd - City-wide - Wastewater Pump Station - Capacity Upgrade	-	50
➤	2180-C/fwd - Totara Road Wastewater Treatment Plant - Biogas System Improvements	-	927
➤	2189-C/fwd - WWTP - Wastewater Discharge Consent Project	-	2,000
	2229-City-wide - Wastewater Pipe Improvement	-	1,000

	22,592	10,836	-
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<u>Water - Activity Financial Statements</u>				
Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
Revenue				
30	Water Collection	31	31	
56	Water Distribution	59	59	
10	Water Treatment	11	11	
96	Total Revenue	101	101	
Expenses				
2,364	Water Collection	2,958	2,775	
4,994	Water Distribution	4,830	6,332	
2,087	Water Treatment	2,315	2,423	
9,445	Total Expenses	10,103	11,530	
9,349	NET OPERATING COST OF ACTIVITY	10,002	11,429	
Rating Requirement				
(3,882)	Less Depreciation	(3,404)	(4,661)	
6,108	Plus Net Capital Renewal (3 Year Average)	6,323	6,235	
624	Plus Debt Repayment	1,036		
12,198	RATES REQUIREMENT	13,958	13,003	
Capital Expenditure				
6,112	Renewal	5,257	5,380	
6,419	New	10,710	6,841	
12,530	Total Capital Expenditure	15,967	12,221	
Funded By				
337	Development Contributions	423	423	
-	Asset Sales	486	479	
6,108	Rates	6,323	6,235	

6,086	New Borrowing / (Repayment)	8,735	5,084
12,530	Total	15,967	12,221

Water - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
	1052-Turitea Dams - Dam Safety Assurance Programme	42	41	
✖	1246-Three Waters Public Education - Water	42	-	
✓	1798-Water Treatment Plant - Buildings Maintenance	62	31	
✓	1812-City-wide - Water Supply Network Modelling	16	15	
✓	1813-City-wide - Water Supply Condition Assessments	32	51	
✓	1881-Water Pump Station - Building Maintenance	16	10	
	1905-Turitea Dams - Turitea Forest Harvest		5	
✓	1996-Turitea Dams - Catchment Management	207	106	
✓	2053-Implement Commercial Backflow Fee	(50)	(50)	
		367	209	-

Water - Capital Renewal		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	88-Turitea WTP - Falling Main Rehabilitation	106	108	
✓	199-City-wide - Water Supply Bore and Network Facility Renewals	891	910	
✓	207-Turitea WTP - Equipment and Facility Renewals	395	404	

✓	214-City-wide - Water Toby and Manifold Renewals	531	542
✓	218-City-wide - Water Main Renewals	2,671	2,728
✓	1700-City-wide - Water Meter Renewals	342	349
✓	1701-City-wide - Water Supply Valve & Hydrant Renewals	212	217
✓	1797-Water Treatment Plant - Building Renewals	32	33
✓	1822- Water Pump Stations - Building Renewals	8	19
✓	2042-Turitea WTP - Raw Water Main Renewal	69	71
		5,257	5,380

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Water - Capital New

		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
➤	124-Turitea WTP - Drinking Water Standards Upgrades	1,524	-	
➤	132-City-wide - Water Supply Resilience - Trunk Mains	1,588	-	
✓	246-Urban Growth - Development Contributions - Water Supply	265	271	
✓	986-Turitea Dams - Aeration Upgrade	127	60	
➤	1004-Urban Growth - Whakarongo - Water Supply	43	-	
✓	1005-Urban Growth - NEIZ - Water Supply	966	-	
✓	1054-Ashhurst - Water Quality Improvements	1,371	400	
✓	1384-City-wide - Water Supply Resilience - Additional Reservoirs	2,124	669	

✓	1389-City-wide - Water Supply Resilience - Security of Supply	-	500
➤	1663-C/fwd - Palmerston North - District Metering Areas	-	170
➤	1841-Urban Growth - Ashhurst - Water Supply	-	1,359
	1864-Longburn Extension - Water Supply	59	120
✓	1873-City-wide - Water Main Upgrades - Firefighting	159	-
✓	1883-Water Operations -Small Plant & Equipment - New	8	59
➤	2048-City-wide - Water Toby and Manifold enhancements	2,363	500
➤	2060-City-wide - Commercial Water Meters	112	174
➤	2085-C/fwd - Turitea WTP - Drinking Water Standards Upgrades	-	300
➤	2188-C/fwd - Turitea WTP - Water Supply Resilience - Upgrades	-	759
	2226-Urban Growth - Terrace End Bore	-	200
	2228-City-wide - Water Main Improvement	-	1,300
		10,710	6,841
			-

Organisational performance - Activity Financial Statements			
Budget		10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s INFORMATION / MAIN REASON FOR CHANGE
Revenue			
277	Civic Administration Building	283	287
103	Financial Services	105	239
30	Print Synergy	31	32
410	Total Revenue	419	557
Expenses			
551	Civic Administration Building	778	588
951	Financial Services	619	727
509	Human Resources		
3,768	Information Services	2,323	3,130
423	Marketing & Communications	370	643
300	Print Synergy	303	298
6,501	Total Expenses	4,392	5,387
6,091	NET OPERATING COST OF ACTIVITY	3,973	4,829
Rating Requirement			
(1,606)	Less Depreciation	(2,229)	(1,631)
(1,014)	Less Internal Rates Recovered	(1,039)	(1,054)
(6,048)	Less Transfers To/(From) Reserves	(1,979)	(3,023)
1,821	Plus Net Capital Renewal (3 Year Average)	1,651	1,708
320	Plus Debt Repayment	146	120
(436)	RATES REQUIREMENT	524	949
Capital Expenditure			
2,042	Renewal	1,773	1,767
546	New	583	113
2,588	Total Capital Expenditure	2,356	1,880

Funded By			
1,821	Rates	1,651	1,708
767	New Borrowing / (Repayment)	705	172
2,588	Total	2,356	1,880

Organisational performance - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	1520-Digital Transformation	3,880	3,933	
✓	1572-Enterprise Resource Planning (ERP) System Replacement	393	1,299	
	1727-Property - Facilities Management Software	336	-	
✓	1929-Workforce Transformation	262	265	
✓	1990-CAB - Cleaning Budget Shortfall	90	89	
✓	2062-IT Infrastructure Improvements	16	15	
		4,976	5,601	-

Organisational performance - Capital Renewal		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	53-Computer Replacement - Rolling Replacements	520	527	
✓	58-Network Additions and Upgrades	44	44	
✓	68-Aerial Photography	43	43	
✓	86-Property - Furniture Replacements	105	106	
✓	221-Print Synergy - Replacement of Print Synergy Machinery	42	36	
✓	272-Staff Cafeteria - Replacement of Equipment	6	6	
✓	281-CAB - Renewals	734	744	
✓	318-Telecommunications Replacement - Council Buildings	151	153	
✓	784-Replacement of Council's Photocopiers/Printers	128	107	
		1,773	1,767	-

Organisational performance - Capital New

		10YP	AB	Information / Main reason for change
		2023/24	2023/24	
Status	ID-Name	\$'000s	\$'000s	
✓	60-Information Management Strategic Plan Project - New Software Applications	111	113	
✓	1826-CAB - Workplace Transformation	315	-	
✓	2047-Property - Furniture transformation	157	-	
		583	113	-

Strategic Investments - Activity Financial Statements			
Budget 2022/23 \$'000s		10YP 2023/24 \$'000s	AB 2023/24 \$'000s
INFORMATION / MAIN REASON FOR CHANGE			
Revenue			
4,036	External Contracts	4,291	4,330
261	Investment Property	267	271
4,298	Total Revenue	4,558	4,601
Expenses			
3,878	External Contracts	3,906	3,922
669	Investment Property	734	692
506	Investments	589	569
318	Investments in Companies (including Airport)	265	386
5,371	Total Expenses	5,495	5,569
1,073	NET OPERATING COST OF ACTIVITY	936	968
Rating Requirement			
(1,491)	Less Depreciation	(1,555)	(1,251)
(308)	Less Transfers To/(From) Reserves	(315)	(318)
2,555	Plus Net Capital Renewal (3 Year Average)	2,916	2,970
104	Plus Debt Repayment	115	140
1,935	RATES REQUIREMENT	2,097	2,509
Capital Expenditure			
2,115	Renewal	2,538	2,873
296	New	827	157
2,412	Total Capital Expenditure	3,365	3,031
Funded By			
2,555	Rates	2,916	2,970
(143)	New Borrowing / (Repayment)	449	61

2,412	Total	3,365	3,031
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Strategic Investments - Operational		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	1792-Parks Depot - Building Maintenance	50	25	
➤	1885-Asset Management Improvement Plan Task Programme	157	157	
		208	182	-

Strategic Investments - Capital Renewal		10YP	AB	Information / Main reason for change
Status	ID-Name	2023/24 \$'000s	2023/24 \$'000s	
✓	80-Council Small Mobile Plant and Equipment - Replacement	236	239	
✓	85-Depot - Buildings and Structures Renewals	105	106	
✓	1753-Investment Properties - Building Renewals	26	27	
✓	1791-Parks Depot - Building Renewals	21	21	
➤	1879-Council's Plant and Vehicle - Replacements	1,914	1,940	
✓	1970-Gordon Kear Forest Culvert Replacements	26	27	
✓	2022-Property - Hard Surfaces Renewals	210	213	
	2212-C/fwd - Property - Hard Surfaces Renewals	-	101	
	2213-C/fwd - Investment Properties - Building Renewals	-	200	
		2,538	2,873	-

Strategic Investments - Capital New		10YP	AB
		2023/24	2023/24

Status	ID-Name	\$'000s	\$'000s	Information / Main reason for change
✓	99-New Vehicles and Plant to enable the delivery of improved Council services	303	157	
	1875-Fleet - Upgrade to Electric Vehicles - Capital New	524	-	
		827	157	-

SECTION 2 – FINANCIAL AND RATING INFORMATION

Here you can see what assumptions have been made in preparing the financial information. You'll also see details about the rating system.

Significant Forecasting Assumptions

Rating System, Rates and

Funding Impact Statement

Significant Forecasting Assumptions

A forecasting assumption is defined as something the Council accepts as being true for the purposes of future decisions and actions.

Significant forecasting assumptions and risks underlying the financial estimates in the Annual Budget are identified in the 10 Year Plan 2021-2031 (see page 284-5) and cover the following issues

Issue	Level of uncertainty of assumption	Significance of financial impact on overall position
1. Population & Household Growth	Medium	Medium
2. City Growth – Nature, Type & Location	Medium	High
3. Covid-19 Pandemic	Medium	High
4. Climate Change	Medium	Low
5. Natural Disasters & Adverse Weather Events	High	High
6. Services Provided by Council	High	High
7. Continuity of External Funding	High	Low
8. Sources of Funds for Future Replacement of Assets	Low	Low

9. Waka Kotahi (NZTA) Subsidy	Medium	Medium
10. Airport Shareholding & Dividends	Low	Low
11. Revaluation of Property, Plant & Equipment Assets	Low	Low
12. Asset Lives	Low	Low
13. Depreciation	Low	Low
14. Inflation	Low	Low
15. Interest Rates for Borrowings	Low	Medium
16. Resource Consents (especially wastewater discharge)	High	High
17. Turitea Windfarm	Medium	Low
18. Weathertight (Leaky) Homes Claims	Low	Low

19. Insurance	Low	Low
20. Earthquake-prone Buildings	Medium	High
21. Regional freight ring road including an Additional Road Crossing of Manawatu River	Medium	High
22. Legal Expenses	Low	Low
23. Delivery of Services	Low	Low

Reviews		
24. Residential Subdivision	Medium	Medium
25. Drinking Water Standards	Medium	Low
26. 3 Waters Reform	High	High
27. Capital Expenditure Delivery	High	High

Some assumptions have changed and impacted on the Annual Budget

Those changes to assumptions and risks are detailed below:

Interest rates for borrowing

An average rate of 2.8% was assumed for the 10 Year Plan. This assumption was increased 3.4% for the 2022/23 final annual budget given market rates had begun to rise and some of the Council's debt is raised at floating interest rates. Its interest rate risk management policy is that there is a mixture of fixed and floating debt within defined bands. Interest rates are now volatile and have risen even further. The assumption has been increased to 4.2% for the draft annual budget.

Resource Consents (especially wastewater discharge)

In the 10 Year Plan it was assumed that the cost of obtaining the wastewater discharge consent (\$1.1m in 2023/24) would be treated as an operating cost each year. However during 2021 the Council chose its preferred upgrade option and has now lodged the resource consent application. These means the ongoing costs of this work will be capitalised as part of the upgrade project and will be funded from debt rather than from rates. This assumption was also updated for the 2022/23 annual budget.

Inflation

The proposed budget incorporates budget cost level adjusters of between 3.5% and 5.1% (depending on the activity) compared with the 10 Year Plan assumption of between 2.2% and 3% (based on forecasts prepared for local government by BERL). Recent indications are that inflation for many sectors could be significantly higher than this. There is a risk therefore that Council will struggle to deliver some services at present levels within the budget assumption.

Other uncertainties and risks for 2023/24 include:

3 waters reform

The Government has further developed its proposals for 3 waters reform and proposes that Councils' waters functions (water, wastewater and stormwater) will move to new regional entities from 1 July 2024. Some legislation has been enacted but there is more to be finalised. Although planning for the new entities is proceeding at pace there is much detail to be determined. The Council will continue to devote significant resource to facilitate the changes and utilise whatever government funding is available to compensate for this.

The reforms will involve significant assets and the equivalent of the value of associated term liabilities transferring as at 1 July 2024.

The financial statements in the budget take no account of any of these potential transfers.

3 Waters "Better-off" Funding

The Government has developed a funding package to support the local government sector through the transition to the new water services delivery system. The funding includes "better off" funding which has to be used to invest in infrastructure or services that support communities to transition to a sustainable and low-emissions economy, enable housing development and growth, and support local place-making and improvements in community wellbeing. Confirmation was received in December 2022 that Council will receive up to \$8.16 million from tranche 1 of the better off funding package towards the following six projects:

- Design of Summerhays Street, rezoning and design of Huia Street, City Centre Housing site investigation and design - \$1.5m
- Construction of Summerhays Street site - \$4.16m
- Support for the development of Te Motu O Poutoa - \$1m
- Investigation and design of a multicultural community hub - \$0.5m
- Rangitane better off funding resource - \$0.5m
- Te Hotu Manawa o Rangitane Marae wharehau and wharepaku upgrade - \$0.5m

Funding is expected to commence in 2022/23 and will continue over the next four financial years up to 30 June 2027.

These sums are not reflected in the draft of the annual budget except for a holding sum of \$2.5m entered as a fully funded capital programme in the growth activity. This will be updated for the final version of the budget.

Natural disasters & adverse weather events

During February many part of the North Island of New Zealand have experienced significant destruction through flooding events and in particular the impact of Cyclone Gabrielle. Palmerston North was fortunate to miss the full force of the storm and therefore experienced relatively minor impacts. The budget does include provision to repair some roading infrastructure damaged during heavy rain in July 2022 but no other specific provision for addressing any future damage.

Capital expenditure delivery

Due to significant disruptions to supply chains and the difficulty experienced obtaining internal and external resources the Council not been able to complete a significant portion of its planned capital new programmes for 2022/23. A provisional assumption has been made that \$xxm will be carried forward to 2023/24. For the same reason \$xxm of the programmes originally scheduled for 2023/24 have been deferred to later years.

The recent storms may also impact on the availability of contractors to deliver some of the programmes.

Rating System, Rates and Funding Impact Statements

1. Introduction

Rating incidence is governed by the Council's Revenue and Financing Policy and its Rating Policies. This section outlines details of the present rating system used by the Council. It also incorporates the Funding Impact Statements in the form prescribed by the Local Government (Financial Reporting and Prudence) Regulations 2014.

At various points within this section a level of rate or charge is outlined. These are indicative figures provided to give ratepayers an estimate of what their level of rates is likely to be in the forthcoming year. They are not necessarily the actual figures as these will not be known until the Council's rating information database is finalised. Rates figures in this section are GST-inclusive unless otherwise specified.

2. Rating Objectives

These are the Council's rating objectives:

- to encourage growth and confidence in the city by operating a stable, easily understood method of setting rates
- to set rates in a manner that is fair and equitable as between various ratepayers and classes of ratepayer, and consistent with Council's planning objectives
- to ensure that all citizens contribute to the cost of providing city services by charging on a user-pays basis where practicable
- to foster the sense of a single community by operating a common system throughout the city.

3. Components of the present rating system - a summary

The Council's rating system, designed to meet these objectives, is utilised to fund the net cost of operations and programmes outlined in the 10 Year Plan and Annual Budget (Plan). It comprises the following components:

- A common system applies throughout the city.
- Targeted rates, in the form of fixed amounts (as proxy user charges) are made to cover the costs of services that are identifiable by property (water supply, wastewater disposal, and rubbish and recycling). In addition, significant non-residential and some rural users of water are metered and some non-residential wastewater users are charged on the basis of the number of pans. A targeted rate (comprising a fixed amount and a variable amount based on capital value) is made on non-residential properties within the central city Palmy BID area.
- A Uniform Annual General Charge (UAGC) is applied as a fixed amount to every rating unit within the city. It is used as a mechanism to ensure each rating unit contributes a minimum amount of the general rate and also to moderate rates on high land-value properties.
- A General Rate, based on the land value, is applied to each rating unit, with

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➤ different rates (differentials) applying to each property category.

The categories in the Council's differential rating scheme reflect differing property use and can be broadly grouped as follows:

- Single-unit residential
- Multi-unit residential
- Non-residential
- Rural and semi-serviced
- Miscellaneous.

Differential surcharges (that is, a higher rate in the dollar) are applied to multi-unit residential and non-residential properties, while lower rates are applied to single unit residential and rural/semi-serviced properties. No surcharge is applied to miscellaneous properties.

4. Examples of proposed rates for 2023/24

Examples of proposed rates for 2023/24 are shown in the following table:

		Land Value	Rates 2022/23	Rates 2023/24
Single unit residential				
Average		468,000	2,973	3,200
Median		455,000	2,920	3,143
Quartile 1		360,000	2,530	2,725
Quartile 3		540,000	3,269	3,516
Two unit residential				
Average		561,000	5,109	5,520
Median		525,000	4,904	5,299
Quartile 1		450,000	4,476	4,841
Quartile 3		625,000	5,475	5,911
Non-residential				
Average		1,022,000	16,492	17,674
Median		620,000	10,231	10,967
Quartile 1		385,000	6,572	7,047
Quartile 3		1,110,000	17,862	19,142

		Land Value	Rates 2022/23	Rates 2023/24
Rural & semi-serviced (5ha or more)				
Average		1,373,000	2,074	2,214
Median		730,000	1,240	1,321
Quartile 1		520,000	967	1,029
Quartile 3		1,218,000	1,873	1,999
Rural & semi-serviced (between 0.2 and 5ha)				
Average		549,000	1,717	1,833
Median		520,000	1,642	1,752
Quartile 1		435,000	1,421	1,516
Quartile 3		590,000	1,824	1,947
Miscellaneous				
Average		916,000	5,047	5,400
Median		550,000	3,147	3,365
Quartile 1		295,000	1,823	1,946
Quartile 3		965,000	5,301	5,672

If all of the properties in the category of property were listed from lowest to highest land value, then the 'median' is the value at the half way point in the list, quartile 1 is the value at the first quarter point in the list, and quartile 3 is the value at the three-quarter point in the list.

For example, if there are 1,000 properties and they are sorted from the lowest to the highest land value then quartile 1 is the 250th property from the lowest.

The three-yearly revaluation of the city for rating purposes was undertaken in 2021 and those valuations are the base for general rates set in 2023/24.

The examples should be read with regard for the following assumptions:

- the Council's total rates revenue will increase by 7.6%
- the Uniform Annual General Charge will be \$200 per rating unit (\$200 in 2022/23)
- targeted rates in the form of fixed amounts will be applied for water supply (\$372); wastewater disposal (\$318); kerbside recycling (\$148); rubbish and public recycling (\$106) (\$348, \$284, \$129 and \$92 respectively in 2022/23)
- a targeted rate for wastewater disposal will be set on non-residential properties on the basis of the number of pans, in excess of three, on the rating unit. The charge per pan will be \$318 compared with \$284 per pan in 2022/23

The examples shown for non-residential, miscellaneous and rural/semi-serviced properties do not include the charges (either fixed or metered) for water, wastewater or kerbside recycling because these vary from property to property but they do include the rubbish and public recycling rate. They do not include the proposed targeted rates to fund the Palmy BID as these will be applied to selected properties in the defined central city Palmy BID area.

5. Components of the Rating System – more detail

5.1 General Rate

The Council proposes to set a general rate based on the land value of each rating unit in the city.

The general rate will be set on a differential basis based on land use (see description in 5.4), with the differential factors as shown in the following table:

Differential Group		Differential Factor (expressed as % of Group Code MS)		Rate (cents in \$ of LV)
Code	Brief Description	Actual 2022/23	Proposed 2023/24	Proposed 2023/24
R1	Single-unit residential	Balance (approx. 79)	Balance (approx. 79)	0.4393
R2	Two unit residential	110	110	0.6117
R3	Three unit residential	120	120	0.6673
R4	Four unit residential	130	130	0.7229
R5	Five unit residential	140	140	0.7785
R6	Six unit residential	150	150	0.8342
R7	Seven unit residential	160	160	0.8898
R8	Eight or more unit residential	170	170	0.9454

Differential Group		Differential Factor (expressed as % of Group Code MS)		Rate (cents in \$ of LV)
MS	Miscellaneous	100	100	0.5561
CI	Non-residential (Commercial/Industrial)	300	300	1.6683
FL	Rural/Semi-serviced (5 hectares or more)	25	25	0.1390
FS	Rural/Semi-serviced (0.2 hectares or less)	75	75	0.4171
FM	Rural/Semi-serviced (between 0.2 & 5 hectares)	50	50	0.2781

5.2 Uniform annual general charge

The Council proposes to set a uniform annual general charge of \$200 (\$200 for 2022/23) on each rating unit.

5.3 Targeted rates

For the purposes of the targeted rates proposed below the term 'residential' is defined as "having a predominant or exclusive residential use and on which one or more residential units is erected."

For the purposes of the targeted rates proposed below, a 'separately used or inhabited part (SUIP) of a rating unit' is defined as:

"Any part of the rating unit that is, or is able to be, separately used or inhabited by the ratepayer, or any other person who has the right to use or inhabit that part by virtue of a tenancy, lease, licence or other agreement.

This definition includes separately used parts, whether or not actually occupied at any particular time, which are provided by the owner for rental (or other form of occupation) on an occasional or long-term basis by someone other than the owner.

For the purposes of the definition, vacant land and vacant premises offered or intended for use or habitation by a person other than the owner and usually used as such are defined as 'used'.

For the avoidance of doubt, a rating unit that has a single use or occupation is treated as having one SUIP.

For a residential property a SUIP will have a separate entrance, kitchen facilities (including sink or cooking facilities), living facilities and toilet/bathroom facilities.

By way of example the following would be considered to have separately used or inhabited parts of a rating unit:

- A single dwelling with flat attached
- Two or more houses, flats or apartments on one certificate of title."

The Council does not have a lump sum contribution policy and lump sum contributions will not be invited for any targeted rate.

5.3.1 Water supply

The Council proposes to set targeted rates for water supply. For residential rating units it shall be on the basis of a fixed amount per separately used or inhabited part, and for all other properties a fixed amount per rating unit. The charge will be set on a differential basis based on the availability of the service (either 'connected' or 'serviceable'). Connected means the rating unit is connected to a Council-operated waterworks while serviceable means the rating unit is not connected to a Council-operated waterworks but is within 100m of such waterworks and Council would allow a connection. The serviceable rate will be 50% of the connected rate.

Rating units that are not connected to the scheme and are not serviceable will not be liable for this rate. The estimated rates for the 2023/24 year are:

Connected:	\$372
Serviceable:	\$186

There are situations where the Council will require water to be supplied on a metered basis. Where this occurs, the Council proposes instead of the above to set metered water targeted rates that comprise a fixed amount (estimated at \$220 per metered connection for connections of 25mm or less and \$470 for connections greater than 25mm) and a variable amount (estimated at \$1.60724 per cubic metre) based on the volume of water supplied.

5.3.2 Wastewater disposal

The Council proposes to set a targeted rate for wastewater disposal. For residential rating units, it shall be set on the basis of a fixed charge per separately used or inhabited part, and for all other properties a fixed charge per rating unit. The charge will be set on a differential basis based on the availability of the service (either 'connected' or 'serviceable'). Connected means the rating unit is connected to a public wastewater drain, while serviceable means the rating unit is not connected to a public wastewater drain but is within 30m of such a drain, and Council would allow a connection. The serviceable rate will be 50% of the connected rate.

Rating units that are not connected to the scheme, and which are not serviceable will not be liable for this rate.

The estimated rates for the 2023/24 year are:

Connected:	\$318
Serviceable:	\$159

In addition, for the 2023/24 year the Council proposes to set a targeted rate for connected non-residential rating units of 318 per pan (water closet or urinal) for each pan in excess of three.

5.3.3 Rubbish and recycling

5.3.3.1 Kerbside recycling

The Council proposes to set a targeted rate for kerbside recycling on the basis of:

- a fixed amount per separately used or inhabited part of a rating unit for residential properties receiving the Council's kerbside collection service
- a fixed amount per rating unit for non-residential and rural/semi-serviced properties receiving the Council's kerbside collection service

Where ratepayers elect, and the Council agrees, additional levels of service may be provided. These additional services could be providing more recycling bins or more frequent service. Each additional level of service will be charged at a rate of \$148. This may include charges to non-rateable rating units where the service is provided. Rating units for which the Council is not prepared to provide the service will not be liable for these rates.

The factors have been developed to address the following matters:

- rating units containing more than one residential unit will place an increasing demand on Council services as the number of units increase
- the land value for non-residential property is often driven by different influences from the land value for residential or rural land and therefore is not directly comparable as a rating base
- the Council's Revenue and Financing Policy identifies a number of activities where it believes non-residential users gain a greater benefit than other users and should bear a greater share of the cost
- for large rural rating units a pure land value system would produce rates charges that would be unsustainable
- rural and semi-serviced rating units generally have limited or, in some cases, no access to some Council activities funded through the general rate

5.4.2 Differentials based on land use

The Council proposes to differentiate the general rate primarily on the basis of land use. Properties with more than one use will be placed in a category that the Council considers reflects the primary use.

The Council will consider partitioning the property into parts and allocate each part to the most appropriate category in situations such as the following:

- where there are discreet parts of the property used for different purposes such as a retail shop and a residence
- for manager's residences associated with motel complexes
- where part of the property is used for not-for-profit or other community purposes and the remainder is used for other purposes
- where the property is not serviced and is used for commercial, industrial or business purposes but a significant part is used for farming or horticultural purposes
- where a property has a rural zoning but is serviced and has one or more residential units then the first 2ha will be classified as group code R1 and the balance as FM or FL depending on its size
- where a property that is greater than 5ha (and residential use is a permitted activity under the city's District Plan) becomes serviced the first 5ha (or the area of the actual sub-divisional development if larger than this) will be categorised in group code R1 and the remainder will continue to be treated as not serviced for rating purposes
- where a property that is less than 5ha becomes serviced and features of the land or District Plan requirements impede subdivision the part that reflects the extent of the impediment will continue to be treated as not serviced for rating purposes

Note that, subject to the rights of objection to the rating information database set out in sections 29 and 39 of the Local Government (Rating) Act 2002, the Council is the sole determiner of the categories.

In the context of the general rate, 'serviced' means the property is either connected or serviceable for wastewater disposal. Connected means the rating unit is connected to a public wastewater drain, while serviceable means the rating unit is not connected to a public

wastewater drain but is within 30m of such a drain, and Council would allow a connection.

The following differential categories will be used:

Single-unit residential (R1)

Every serviced rating unit not otherwise classified:

- having a predominant or exclusive residential use (excluding home occupations) and on which is erected one residential unit; or
- being vacant property where residential use is a permitted activity under the city's District Plan.

Multi-unit residential (R2 - R8)

Every serviced rating unit not otherwise classified on which is erected:

- two residential units (R2); or
- three residential units (R3); or
- four residential units (R4); or
- five residential units (R5); or
- six residential units (R6); or
- seven residential units (R7); or
- eight or more residential units (R8).

In determining what is a residential unit, the Council will apply the same criteria as defined for a SUIP, as shown in 5.3.

Miscellaneous (MS)

Every rating unit not otherwise classified of the following types:

- property used primarily for not-for-profit or other community purposes, excluding retail shops

- property owned by the Council that is used by it for parking that is available for public use
- property where the ratepayer conducts or permits to be conducted a business (a Home Occupation, as defined in the city's District Plan), which would otherwise qualify for inclusion in group code R1
- vacant serviced property where non-residential use is a permitted activity under the city's District Plan
- property that is not serviced and would otherwise qualify for inclusion in group code FL, FS or FM but is used for predominantly commercial, industrial or business purposes (excluding farming and horticulture).
- property not specifically categorised in any of the other group codes.

Non-residential (CI)

Every serviced rating unit, not otherwise classified, used for commercial, industrial or business purposes including licensed hotel, serviced apartments or residential institution including a guesthouse, rooming house, boarding house, private hotel, motel, residential club or hostel.

Rural and semi-serviced (FL, FS and FM)

FL – Every rating unit not otherwise classified that is not serviced and has either

- an area of 5ha or more; or
- an area less than 5ha but on which there is no residential dwelling or non-residential improvements.

When the rating unit becomes serviced, as defined above (and provided it is zoned to permit subdivision), the property will be reclassified to the higher rated differential category in the immediately following year.

FS – Every rating unit not otherwise classified that is not serviced and has an area of 0.2ha or less and on which there is a residential dwelling.

FM – Every rating unit not otherwise classified that is not serviced and has an area greater than 0.2ha and less than 5ha and on which there is either residential dwellings or non-residential improvements.

6. Early payment of rates

Sections 55 and 56 of the Local Government (Rating) Act 2002 empowers councils to accept early payment of rates.

The Council will accept any payment of rates for either the current or future years in advance of the due date.

7. Rates payable by instalment and due dates

The Council provides for rates to be paid in four equal instalments. For the 2023/24 year the due dates (that is, final dates for payment without incurring penalty charges) will be:

Instalment 1:	25 August 2023
Instalment 2:	24 November 2023
Instalment 3:	23 February 2024
Instalment 4:	31 May 2024

Ratepayers may elect to pay on a more regular basis if they choose. They may also elect to pay the full year's rates in one lump sum prior to the due date for instalment 2 without incurring penalty charges on instalment 1.

Rates may be paid using any one of a number of payment methods acceptable to the Council, including direct debit, cash or Eftpos at Council's office, direct credit and other bank transfer methods. Payment by credit card can be made using the Internet or at Council's office, subject to the payment of a fee to cover costs.

The due date for metered water targeted rates will be the 20th of the month following the invoice date as follows:

Two-monthly invoicing			
Linton, East & North Rounds		Ashhurst, South West, PNCC & Central Rounds	
Instal #	Due date	Instal #	Due date
1	20 July 2023	1	20 August 2023
2	20 September 2023	2	20 October 2023
3	20 November 2023	3	20 December 2023
4	20 January 2024	4	20 February 2024
5	20 March 2024	5	20 April 2024
6	20 May 2024	6	20 June 2024

8. Rates penalties

To provide an incentive for rates to be paid by the due date, penalties will be imposed when rates are not paid on time. A penalty of 10% will be added to any portion of an instalment remaining unpaid after the due date for payment, as outlined in clause 7 above.

A penalty charge of 10% will be added to any outstanding rates (including penalties) assessed in previous years and

remaining outstanding at 5 July 2023 and again on 4 January 2024.

Penalty charges will not be applied to the metered water targeted rate.

Monthly Invoicing	
Instalment	Due date
1	20 July 2023
2	20 August 2023
3	20 September 2023
4	20 October 2023
5	20 November 2023
6	20 December 2023
7	20 January 2024
8	20 February 2024
9	20 March 2024
10	20 April 2024
11	20 May 2024
12	20 June 2024

9. Rating base information

The following are projected as at 30 June 2023:

Number of rating units: 34,500

Total capital value of all rating units:
\$33,050,000,000

Total land value of all rating units:
\$18,760,000,000

10. Rates Summary

	Basis of rates	AB 2022/23 \$000	10YP 2023/24 \$000	AB 2023/24 \$000
General rates				
General rates	rate in \$ of LV (differentiated by use)	80,500	78,761	86,157
UAGC	fixed charge p rating unit	5,776	15,094	5,792
Targeted rates				
Water				
- connected	fixed charge p SUIP (residential) or p rating unit (non-residential)	9,296	10,975	9,993
- serviceable	fixed charge p SUIP (residential) or p rating unit (non-residential)	102	132	110
- metered	\$ p m3 plus fixed charge	2,800	2,850	2,900
Wastewater				
- connected	fixed charge p SUIP (residential) or p rating unit (non-residential)	7,962	10,441	8,965
- serviceable	fixed charge p SUIP (residential) or p rating unit (non-residential)	84	102	95
- pans	fixed charge p pan	2,247	2,897	2,516
Rubbish & recycling				
-kerbside recycling	fixed charge p SUIP	3,581	3,559	4,129
-rubbish & public recycling	fixed charge p SUIP	2,772	2,544	3,191
Palmy BID				
	Fixed charge p rating unit & rate in \$ of CV for commercially rated properties in Palmy BID area of central city	125	132	125
		125	131	125
Total Rates Revenue (GST Exclusive)		115,370	127,617	124,097

11. Source and application of funds statements (Funding Impact Statements)

The Local Government (Financial Reporting and Prudence) Regulations 2014 prescribe the format for statements showing the sources and application of funds for the whole of Council and for each group of activities of the Council.

These statements are designed to show where operational and capital funding comes from, and how they are used.

This information is presented in two ways, firstly at the Whole of Council level, and in a slightly different form at the “Group of Activities” level. At the Group of Activities level, internal revenue and expenditure are shown as separate items, while at the Whole of Council level they are not displayed because the amounts balance each other out.

Capital Expenditure is grouped into three broad categories based on which one the programme most relates to. The three categories are:

- to meet additional demand
- to improve the level of service
- to replace existing assets.

The categories do not clearly represent the fact that some programmes will contribute to more than one purpose.

In addition to the statements mentioned, the Council is also providing Activity Financial Statements which show the revenue and expenses for the services provided, as well as how the rates are

calculated (see section 1). The Funding Impact Statements differ from the Activity Statements in that they do not include depreciation as an expense, categorise capital revenue as part of operating revenue or include movements in the value of assets. For example, the forecast for 2023/24 assumes:

	\$000
Total comprehensive revenue (as shown on page xx in Prospective Statement of Comprehensive Revenue & Expense)	18,592
Less gain on property revaluations	-5,643
Less capital revenue	-
Plus depreciation	26,238
	43,043
Surplus of operating funding (as shown in Whole of Council Funding Impact Statement on page xx)	29,754

Please note:

In the Funding Impact Statements the term “Other Operating Funding” is an abbreviation of “Local authority fuel tax, fines, infringement fees and other receipts”.

<u>Funding Impact Statements</u>			
Budget	<u>Whole of Council</u>	10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
<u>Sources of Operating Funding</u>			
86,276	General Rates, UAGC & Rates Penalties	93,960	91,945
29,094	Targeted Rates	33,657	32,149
5,286	Subsidies & Grants for Operating Purposes	5,115	5,724
8,004	Fees and Charges	7,888	8,022
23,930	Other Operating Funding *	24,691	25,489
152,606	Total Operating Funding	165,328	163,480
119,815	Payments to Staff and Suppliers	121,321	123,909
6,731	Finance Costs	8,332	9,941
-	Other operating funding applications	-	-
126,546	Total Applications of Operating Funding	129,653	133,850
26,060	Surplus/(Deficit) of Operating Funding	35,675	29,629
<u>Sources of Capital Funding</u>			
8,341	Subsidies and Grants for Capital Expenditure	21,352	19,864
48,526	Increase/(Decrease) in Debt	57,377	34,792
5,000	Gross proceeds from sale of assets	7,826	7,479
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
64,455	Total Sources of Capital Funding	89,803	65,384
<u>Applications of Capital Funding</u>			
Capital Expenditure:-			
13,120	- to meet additional demand	7,907	10,781
50,964	- to improve the level of service	87,449	56,948
-	Increase/(Decrease) of Investments	-	-
96,737	Total Applications of Capital Funding	125,478	98,757
(32,282)	Surplus/(Deficit) of Capital Funding	(35,675)	(33,372)
(6,222)	Total Funding Surplus/(Deficit)	-	(3,743)

Funding Impact Statements			
Budget	Connected & Safe Community - Group of Acti	10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
<u>Sources of Operating Funding</u>			
19,413	General Rates, UAGC & Rates Penalties	20,564	20,772
-	- Targeted Rates	-	-
193	Subsidies & Grants for Operating Purposes	55	183
1,546	Fees and Charges	1,520	1,546
-	- Internal Charges & Overheads Recovered	-	-
4,222	Other Operating Funding *	4,438	4,465
25,375	Total Operating Funding	26,577	26,966
<u>Applications of Operating Funding</u>			
17,369	Payments to Staff and Suppliers	17,797	18,314
777	Finance Costs	750	1,038
4,383	Internal Charges & Overheads Applied	4,775	4,356
-	- Other operating funding applications	-	-
22,528	Total Applications of Operating Funding	23,322	23,709
2,846	Surplus/(Deficit) of Operating Funding	3,255	3,257
<u>Sources of Capital Funding</u>			
30	Subsidies and Grants for Capital Expenditure	79	162
-	- Development & Financial Contributions	-	-
10,929	Increase/(Decrease) in Debt	732	3,494
-	- Gross proceeds from sale of assets	-	-
-	- Lump sum contributions	-	-
-	- Other dedicated capital funding	-	-
10,959	Total Sources of Capital Funding	811	3,656
<u>Applications of Capital Funding</u>			
Capital Expenditure:-			
-	- to meet additional demand	-	-
10,344	- to improve the level of service	1,427	3,919
3,461	- to replace existing assets	2,640	2,994
-	- Increase/(Decrease) in Reserves	-	-
-	- Increase/(Decrease) of Investments	-	-
13,805	Total Applications of Capital Funding	4,067	6,913
(2,846)	Surplus/(Deficit) of Capital Funding	(3,255)	(3,257)
-	Total Funding Surplus/(Deficit)	-	-

Funding Impact Statements			
Budget	Creative & Exciting City - Group of Activities	10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
Sources of Operating Funding			
27,501	General Rates, UAGC & Rates Penalties	28,346	27,683
-	- Targeted Rates	-	-
66	Subsidies & Grants for Operating Purposes	67	68
-	- Fees and Charges	-	-
1,756	Internal Charges & Overheads Recovered	1,955	1,325
3,204	Other Operating Funding *	3,310	3,648
32,527	Total Operating Funding	33,678	32,724
Applications of Operating Funding			
20,803	Payments to Staff and Suppliers	20,996	22,054
1,660	Finance Costs	1,834	2,617
3,844	Internal Charges & Overheads Applied	3,808	3,282
-	- Other operating funding applications	-	-
26,306	Total Applications of Operating Funding	26,638	27,952
6,221	Surplus/(Deficit) of Operating Funding	7,041	4,771
Sources of Capital Funding			
-	- Subsidies and Grants for Capital Expenditure	3,259	140
283	Development & Financial Contributions	355	355
10,181	Increase/(Decrease) in Debt	14,365	10,786
-	- Gross proceeds from sale of assets	-	-
-	- Lump sum contributions	-	-
-	- Other dedicated capital funding	-	-
10,464	Total Sources of Capital Funding	17,979	11,282
Applications of Capital Funding			
Capital Expenditure:-			
1,766	- to meet additional demand	957	-
8,353	- to improve the level of service	19,013	12,041
6,566	- to replace existing assets	5,049	4,012
-	- Increase/(Decrease) in Reserves	-	-
-	- Increase/(Decrease) of Investments	-	-
16,685	Total Applications of Capital Funding	25,020	16,053
(6,221)	Surplus/(Deficit) of Capital Funding	(7,041)	(4,771)
-	Total Funding Surplus/(Deficit)	-	-

Funding Impact Statements			
Budget	Driven & Enabling Council - Group of Activities	10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
<u>Sources of Operating Funding</u>			
10,750	General Rates, UAGC & Rates Penalties	11,649	12,552
-	- Targeted Rates	-	-
-	- Subsidies & Grants for Operating Purposes	-	-
215	Fees and Charges	220	215
34,420	Internal Charges & Overheads Recovered	35,256	33,820
4,853	Other Operating Funding *	4,988	5,173
50,238	Total Operating Funding	52,114	51,760
<u>Applications of Operating Funding</u>			
41,484	Payments to Staff and Suppliers	38,751	40,623
589	Finance Costs	697	646
10,170	Internal Charges & Overheads Applied	10,124	8,873
-	- Other operating funding applications	-	-
52,243	Total Applications of Operating Funding	49,571	50,143
(2,005)	Surplus/(Deficit) of Operating Funding	2,543	1,617
<u>Sources of Capital Funding</u>			
-	- Subsidies and Grants for Capital Expenditure	-	-
-	- Development & Financial Contributions	-	-
7,235	Increase/(Decrease) in Debt	3,178	(48)
-	- Gross proceeds from sale of assets	-	-
-	- Lump sum contributions	-	-
-	- Other dedicated capital funding	-	-
7,235	Total Sources of Capital Funding	3,178	(48)
<u>Applications of Capital Funding</u>			
Capital Expenditure:-			
-	- to meet additional demand	-	-
1,073	- to improve the level of service	1,411	270
4,157	- to replace existing assets	4,310	4,640
-	- Increase/(Decrease) in Reserves	-	-
-	- Increase/(Decrease) of Investments	-	-
5,230	Total Applications of Capital Funding	5,721	4,910
2,005	Surplus/(Deficit) of Capital Funding	(2,543)	(4,958)
-	Total Funding Surplus/(Deficit)	-	(3,341)

Funding Impact Statements			
Budget	Eco-City - Group of Activities	10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
Sources of Operating Funding			
1,354	General Rates, UAGC & Rates Penalties	2,023	1,476
6,352	Targeted Rates	6,102	7,319
640	Subsidies & Grants for Operating Purposes	361	901
-	- Fees and Charges	-	-
-	- Internal Charges & Overheads Recovered	-	-
2,730	Other Operating Funding *	3,058	2,953
11,076	Total Operating Funding	11,545	12,650
Applications of Operating Funding			
9,228	Payments to Staff and Suppliers	9,001	9,838
274	Finance Costs	452	401
701	Internal Charges & Overheads Applied	690	1,309
-	- Other operating funding applications	-	-
10,203	Total Applications of Operating Funding	10,142	11,549
874	Surplus/(Deficit) of Operating Funding	1,403	1,101
Sources of Capital Funding			
	Subsidies and Grants for Capital Expenditure	281	-
-	- Development & Financial Contributions	-	-
2,217	Increase/(Decrease) in Debt	1,961	1,344
-	- Gross proceeds from sale of assets	-	-
-	- Lump sum contributions	-	-
-	- Other dedicated capital funding	-	-
2,217	Total Sources of Capital Funding	2,242	1,344
Applications of Capital Funding			
Capital Expenditure:-			
-	- to meet additional demand	-	-
2,606	- to improve the level of service	3,185	1,902
485	- to replace existing assets	460	544
-	- Increase/(Decrease) in Reserves	-	-
-	- Increase/(Decrease) of Investments	-	-
3,091	Total Applications of Capital Funding	3,645	2,445
(874)	Surplus/(Deficit) of Capital Funding	(1,403)	(1,101)
-	Total Funding Surplus/(Deficit)	-	-

Funding Impact Statements			
Budget	Innovative & Growing City - Group of Activities	10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
Sources of Operating Funding			
7,939	General Rates, UAGC & Rates Penalties	8,721	8,991
-	- Targeted Rates	-	-
-	- Subsidies & Grants for Operating Purposes	-	-
6,054	Fees and Charges	5,948	6,017
31	Internal Charges & Overheads Recovered	32	44
1,551	Other Operating Funding *	1,586	1,665
15,575	Total Operating Funding	16,287	16,718
Applications of Operating Funding			
12,010	Payments to Staff and Suppliers	11,916	12,591
8	Finance Costs	21	5
3,430	Internal Charges & Overheads Applied	3,659	3,402
-	- Other operating funding applications	-	-
15,447	Total Applications of Operating Funding	15,596	15,999
127	Surplus/(Deficit) of Operating Funding	691	719
Sources of Capital Funding			
-	- Subsidies and Grants for Capital Expenditure	-	2,500
-	- Development & Financial Contributions	-	-
(4,662)	Increase/(Decrease) in Debt	(6,937)	(7,075)
5,000	Gross proceeds from sale of assets	7,340	7,000
-	- Lump sum contributions	-	-
-	- Other dedicated capital funding	-	-
338	Total Sources of Capital Funding	403	2,425
Applications of Capital Funding			
Capital Expenditure:-			
-	- to meet additional demand	-	-
-	- to improve the level of service	77	2,578
465	- to replace existing assets	1,018	566
-	- Increase/(Decrease) in Reserves	-	-
-	- Increase/(Decrease) of Investments	-	-
465	Total Applications of Capital Funding	1,094	3,144
(127)	Surplus/(Deficit) of Capital Funding	(691)	(719)
-	- Total Funding Surplus/(Deficit)	-	-

Funding Impact Statements			
Budget	Transport - Group of Activities	10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
Sources of Operating Funding			
16,127	General Rates, UAGC & Rates Penalties	18,094	17,080
-	- Targeted Rates	-	-
4,267	Subsidies & Grants for Operating Purposes	4,632	4,573
134	Fees and Charges	143	187
-	- Internal Charges & Overheads Recovered	-	-
6,094	Other Operating Funding *	6,002	6,380
26,623	Total Operating Funding	28,870	28,220
Applications of Operating Funding			
16,117	Payments to Staff and Suppliers	16,609	17,929
1,714	Finance Costs	2,076	2,446
4,076	Internal Charges & Overheads Applied	4,018	1,905
-	- Other operating funding applications	-	-
21,907	Total Applications of Operating Funding	22,703	22,281
4,715	Surplus/(Deficit) of Operating Funding	6,167	5,940
Sources of Capital Funding			
8,311	Subsidies and Grants for Capital Expenditure	17,733	17,062
814	Development & Financial Contributions	1,022	1,022
16,244	Increase/(Decrease) in Debt	12,495	7,632
-	- Gross proceeds from sale of assets	-	-
-	- Lump sum contributions	-	-
-	- Other dedicated capital funding	-	-
25,370	Total Sources of Capital Funding	31,249	25,716
Applications of Capital Funding			
Capital Expenditure:-			
8,973	- to meet additional demand	2,708	5,102
14,982	- to improve the level of service	28,521	18,477
6,131	- to replace existing assets	6,188	8,478
-	- Increase/(Decrease) in Reserves	-	-
-	- Increase/(Decrease) of Investments	-	-
30,085	Total Applications of Capital Funding	37,417	32,057
(4,715)	Surplus/(Deficit) of Capital Funding	(6,167)	(6,341)
-	Total Funding Surplus/(Deficit)	-	(402)

<u>Funding Impact Statements</u>			
Budget	<u>Stormwater - Group of Activities</u>	10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
<u>Sources of Operating Funding</u>			
3,443	General Rates, UAGC & Rates Penalties	4,825	3,641
-	- Targeted Rates	-	-
-	- Subsidies & Grants for Operating Purposes	-	-
-	- Fees and Charges	-	-
-	- Internal Charges & Overheads Recovered	-	-
6	Other Operating Funding *	6	7
3,449	Total Operating Funding	4,831	3,647
<u>Applications of Operating Funding</u>			
2,016	Payments to Staff and Suppliers	2,794	2,371
244	Finance Costs	549	444
48	Internal Charges & Overheads Applied	45	(9)
-	- Other operating funding applications	-	-
2,307	Total Applications of Operating Funding	3,388	2,806
1,141	Surplus/(Deficit) of Operating Funding	1,443	841
<u>Sources of Capital Funding</u>			
-	- Subsidies and Grants for Capital Expenditure	-	-
132	Development & Financial Contributions	166	166
2,083	Increase/(Decrease) in Debt	4,283	4,987
-	- Gross proceeds from sale of assets	-	-
-	- Lump sum contributions	-	-
-	- Other dedicated capital funding	-	-
2,215	Total Sources of Capital Funding	4,449	5,153
<u>Applications of Capital Funding</u>			
Capital Expenditure:-			
507	- to meet additional demand	1,728	3,289
1,922	- to improve the level of service	3,027	2,475
928	- to replace existing assets	1,136	230
-	- Increase/(Decrease) in Reserves	-	-
-	- Increase/(Decrease) of Investments	-	-
3,356	Total Applications of Capital Funding	5,891	5,993
(1,141)	Surplus/(Deficit) of Capital Funding	(1,443)	(841)
-	Total Funding Surplus/(Deficit)	-	-

Funding Impact Statements			
Budget	Wastewater - Group of Activities	10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
Sources of Operating Funding			
-	General Rates, UAGC & Rates Penalties	-	-
10,293	Targeted Rates	13,334	11,577
120	Subsidies & Grants for Operating Purposes	-	-
6	Fees and Charges	6	6
-	Internal Charges & Overheads Recovered	-	-
1,237	Other Operating Funding *	1,269	1,297
11,657	Total Operating Funding	14,609	12,880
Applications of Operating Funding			
5,630	Payments to Staff and Suppliers	7,921	6,258
566	Finance Costs	865	939
52	Internal Charges & Overheads Applied	50	535
-	Other operating funding applications	-	-
6,248	Total Applications of Operating Funding	8,837	7,732
5,408	Surplus/(Deficit) of Operating Funding	5,773	5,148
Sources of Capital Funding			
-	Subsidies and Grants for Capital Expenditure	-	-
1,022	Development & Financial Contributions	1,283	1,283
5,059	Increase/(Decrease) in Debt	19,601	8,589
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
6,081	Total Sources of Capital Funding	20,884	9,872
Applications of Capital Funding			
Capital Expenditure:-			
976	- to meet additional demand	1,239	759
6,165	- to improve the level of service	21,353	10,077
4,349	- to replace existing assets	4,065	4,184
-	Increase/(Decrease) in Reserves	-	-
-	Increase/(Decrease) of Investments	-	-
11,490	Total Applications of Capital Funding	26,657	15,020
(5,408)	Surplus/(Deficit) of Capital Funding	(5,773)	(5,148)
-	Total Funding Surplus/(Deficit)	-	-

<u>Funding Impact Statements</u>			
Budget	<u>Water - Group of Activities</u>	10YP	AB
2022/23		2023/24	2023/24
\$'000s		\$'000s	\$'000s
<u>Sources of Operating Funding</u>			
-	General Rates, UAGC & Rates Penalties	-	-
12,198	Targeted Rates	13,958	13,003
-	Subsidies & Grants for Operating Purposes	-	-
48	Fees and Charges	50	50
208	Internal Charges & Overheads Recovered	255	258
49	Other Operating Funding *	50	52
12,503	Total Operating Funding	14,313	13,362
<u>Applications of Operating Funding</u>			
3,957	Payments to Staff and Suppliers	4,964	3,787
900	Finance Costs	1,089	1,404
915	Internal Charges & Overheads Applied	900	1,936
-	Other operating funding applications	-	-
5,771	Total Applications of Operating Funding	6,953	7,127
6,732	Surplus/(Deficit) of Operating Funding	7,359	6,235
<u>Sources of Capital Funding</u>			
-	Subsidies and Grants for Capital Expenditure	-	-
337	Development & Financial Contributions	423	423
5,462	Increase/(Decrease) in Debt	7,699	5,084
-	Gross proceeds from sale of assets	486	479
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
5,799	Total Sources of Capital Funding	8,608	5,986
<u>Applications of Capital Funding</u>			
Capital Expenditure:-			
898	- to meet additional demand	1,275	1,630
5,521	- to improve the level of service	9,435	5,211
6,112	- to replace existing assets	5,257	5,380
-	Increase/(Decrease) in Reserves	-	-
-	Increase/(Decrease) of Investments	-	-
12,530	Total Applications of Capital Funding	15,967	12,221
(6,732)	Surplus/(Deficit) of Capital Funding	(7,359)	(6,235)
-	Total Funding Surplus/(Deficit)	-	-

SECTION 3 – ADDITIONAL INFORMATION

Levels of Service, Performance Measures and Targets

Levels of Service and Performance Measures

This section contains an extract from the 10 Year Plan which shows the Council's planned levels of service for each of the activities and the measures we intend to use to report back on our performance.

More information about each of the Council's activities can be found in the full 10 Year Plan 2018-2028 which you can view on the Council's website www.pncc.govt.nz and searching [10 Year Plan](#) or by phoning us on 06 356 8199 and asking for a copy.

As the 10 Year Plan was adopted in July 2021 the '2020/21' in brackets reflects the position as at that time.

The Council reports its performance in relation to levels of service in Annual Reports which can also be viewed on the Council's website or by phoning us and asking for a copy.

All of our performance measures will be measured annually, unless stated otherwise.

City Growth - Te tipu o te tāone nui

Levels of service	Measures of Success (with results from 2020/21)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide enough development capacity to meet expected demand for housing and business in the short, medium and long term.	Enough land is zoned, infrastructure enabled and feasible to develop, to meet growth demand. (new – currently have 6 years capacity)	At least three years of housing and business land with services is immediately available.	At least three years of housing and business land with services is immediately available.	At least three years of housing and business land with services is immediately available.	At least three years of housing and business land with services is immediately available.
Perform the regulatory planning role under the Local Government Act and Resource Management Act.	Resource consent applications are processed within statutory frameworks. (65% not met due to workload)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)
	Building consent applications are processed within statutory frameworks. (met – 95%)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)
Provide public spaces (streets, open spaces, civic and community buildings and infrastructure) that are sustainable, connected, diverse, integrated, adaptable, interesting, comfortable and safe.	City-wide urban design principles are reflected in planning advice and decision-making. (met through projects at <i>Manawatū River</i> , City Centre, Esplanade and Central Energy Trust Arena)	Narrative measure outlining how urban design principles are being implemented.	Narrative measure outlining how urban design principles are being implemented.	Narrative measure outlining how urban design principles are being implemented.	Narrative measure outlining how urban design principles are being implemented.
Work with the development community to increase	There is an increase in range of building types being built in the city centre and local neighbourhoods (e.g. different densities, co-housing, CBD)	Narrative measure outlining the trends in the range of building types.	Narrative measure outlining trends in the range of building types.	Narrative measure outlining trends in the range of building types.	Narrative measure outlining trends in the range of building types.

Levels of service	Measures of Success (with results from 2020/21)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
knowledge and influence urban design outcomes.	residential, green buildings). (new – currently there is little innovation in the type of houses being built to meet changing demographics and needs)				

Note:

In setting these targets the Council acknowledges that a small number of applications will not be processed in statutory timeframes. This is because some complex consent issues cannot be resolved within statutory timeframes. Also consent applications come in peaks and troughs and, although the Council continually monitors resourcing needs and works with other Councils to help manage peak demands, it is not always possible to meet these peaks without over-resourcing for more normal demand.

These are monitored every three months through the Quarterly Reports and through the Annual Report.

Economic Development – Te whakawhanake ōhanga

Levels of service	Measures of Success (with results from 2020/21)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Support economic wellbeing through funding of external organisations.	Funding is distributed and the key objectives achieved. (met – e.g. through CEDA’s response to Covid-19)	Narrative measure outlining outcomes achieved by the funded organisations.	Narrative measure outlining outcomes achieved by the funded organisations.	Narrative measure outlining outcomes achieved by the funded organisations.	Narrative measure outlining outcomes achieved by the funded organisations.
Achieve a positive city reputation.	Measure of success and targets to be determined (Activity is in process of being transferred to Council.)	To be determined.	To be determined.	To be determined.	To be determined.

Transport – Tūnuku

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide an integrated multi-modal transport network that connects people and goods with destinations in a safe, efficient and sustainable manner and evolves to meet new transport demands with less reliance on private motor-vehicles.	The change in the number of fatal and serious injury crashes from the previous year on the city's local road network (mandatory measure). (Not met – increase from 24 to 43)	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.
	The average quality of ride on the sealed local road network, measured by smooth travel exposure (mandatory measure). (met – 82%)	Greater than 80%.	Greater than 80%.	Greater than 80%.	Greater than 80%.
	The percentage of the sealed local road network that is resurfaced (mandatory measure). (Not met – 3%)	More than 3.5%.	More than 3.5%.	More than 3.5%.	More than 3.5%.
	The percentage of footpaths that meet Council standard (mandatory measure). (met – 93%)	Greater than 93% rated 3 or above (see note)	Greater than 93% rated 3 or above (see note)	Greater than 93% rated 3 or above (see note)	Greater than 93% rated 3 or above (see note)

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
	Percentage of requests for service relating to roads and footpaths responded to (with at least an initial response) within three working days (mandatory measure). (Not met 82.7% of all requests)	Greater than 95% of safety and critical requests.	Greater than 95% of safety and critical requests.	Greater than 95% of safety and critical requests.	Greater than 95% of safety and critical requests.

Note

Council uses the Institute of Public Works Engineering Australasia Footpath Condition Rating Standard where 1 = Very Good, 2 = Good, 3 = Fair, 4 = Poor and 5 = Very Poor. Footpaths are independently graded.

Active Communities – He hapori whakahohe

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide a wide range of accessible and well-maintained play, active recreation and sports facilities to increase levels of physical activity and participation in sport and active recreation and meet a diverse range of local communities. (Note: these facilities are city reserves, suburb reserves, local reserves, sports fields, the Central Energy Trust Arena, walkways and shared paths, and swimming pools).	Increase in use of parks, sports fields and playgrounds (new – baseline to be set)	Narrative measure outlining Parks Check Survey results.	Narrative measure outlining Parks Check Survey results.	Narrative measure outlining Parks Check Survey results.	Narrative measure outlining Parks Check Survey results.
	Increase in use of aquatic facilities (Not met due to covid – previous full year of usage was 380,000 at Lido and 178,500 at Freyberg)	Usage numbers at Lido, Freyberg and Ashhurst Pools.	Usage numbers at Lido, Freyberg and Ashhurst Pools.	Usage numbers at Lido, Freyberg and Ashhurst Pools.	Usage numbers at Lido, Freyberg and Ashhurst Pools.
	Increase in use of Central Energy Trust Arena for community sport and active recreation. (new – baseline to be set)	Narrative measure outlining number of community events and hours.	Narrative measure outlining number of community events and hours.	Narrative measure outlining number of community events and hours.	Narrative measure outlining number of community events and hours.
	Increase in satisfaction of Council's sport and recreation facilities. (new – overall satisfaction with Council's management and maintenance of open spaces is 86% (12% neutral and 2% dissatisfied. 2021 survey)	Narrative measure outlining trends in user and resident feedback and surveys.	Narrative measure outlining trends in user and resident feedback and surveys.	Narrative measure outlining trends in user and resident feedback and surveys.	Narrative measure outlining trends in user and resident feedback and surveys.
Work in partnership with external recreation organisations, and facility providers, to help increase levels of participation in play, active recreation and sport.	Council works in partnership with external organisations. (Met. Council supports Sport Manawatū to encourage community participation in play, active recreation and sport)	Narrative measure outlining partnership initiatives designed to increase	Narrative measure outlining partnership initiatives designed to increase	Narrative measure outlining partnership initiatives designed to increase	Narrative measure outlining partnership initiatives designed to increase

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
		participation and their outcomes.	participation and their outcomes.	participation and their outcomes.	participation and their outcomes.

Arts and Heritage – Te toi me te taonga tuku iho

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide support to community organisations, cultural Council-Controlled Organisations and individuals to help make Palmerston North a creative and exciting city.	Increase in patronage of Council-owned cultural facilities (Te Manawa, Globe Theatre, Regent Theatre, and Square Edge), as measured by reports provided by operators. (New – see CCO pages in Section 4 of the LTP for current figures)	Annual patronage numbers for the CCOs increase.	Annual patronage numbers for the CCOs increase.	Annual patronage numbers for the CCOs increase.	Annual patronage numbers for the CCOs increase.
Maintain and enhance cultural facilities that provide a range of opportunities for people to access and participate in the arts.	Funding is distributed and the key objectives achieved. (met – see CCO pages in Section 4 of the LTP for current results)	Narrative measure outlining outcomes achieved by the CCOs.	Narrative measure outlining outcomes achieved by the CCOs.	Narrative measure outlining outcomes achieved by the CCOs.	Narrative measure outlining outcomes achieved by the CCOs.

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Work closely with Rangitāne o Manawatū to support it to be kaitiaki of its heritage places and to increase the wider community's understanding and appreciation of Rangitāne o Manawatū heritage.	Sites of significance to Rangitāne o Manawatū are identified, protected or acknowledged. (met – e.g. through District Plan change C)	Narrative measure outlining the number and description of sites.	Narrative measure outlining the number and description of sites.	Narrative measure outlining the number and description of sites.	Narrative measure outlining the number and description of sites.
Invest in cultural heritage buildings and places to give the community the opportunity to use and appreciate their heritage values.	Increase in investment of earthquake-prone heritage buildings. (new – Council is currently working with building owners, e.g. the old Post Office)	Narrative measure outlining investment in buildings and its outcomes.	Narrative measure outlining investment in buildings and its outcomes.	Narrative measure outlining investment in buildings and its outcomes.	Narrative measure outlining investment in buildings and its outcomes.
Promote and celebrate local history.	Heritage is part of the multi-disciplinary approach to working on Council projects. (new – occurs through Arts and Heritage Plan)	Narrative measure outlining the projects and their multi-disciplinary nature.	Narrative measure outlining the projects and their multi-disciplinary nature.	Narrative measure outlining the projects and their multi-disciplinary nature.	Narrative measure outlining the projects and their multi-disciplinary nature.

City Shaping – Te hanga o te tāone nui

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Implement the City Centre Streetscape Plan to increase city centre vibrancy and improve the perception of the city.	City Centre Streetscape Plan is successfully implemented. (Completion of Square East (between Plaza and bus depot)) (Not met) City Centre Streetscape Plan (pncc.govt.nz)	Narrative measure outlining progress on implementing the Plan.	Narrative measure outlining progress on implementing the Plan.	Narrative measure outlining progress on implementing the Plan.	Narrative measure outlining progress on implementing the Plan.
Implement City Shaping Plan actions in partnership with other agencies. Provide seed funding and support for people to lead public space projects to develop accessible, active, comfortable and social public places. Promote multidisciplinary working on Council and community projects to drive outcomes that deliver on multiple Council objectives.	A wide range of public space projects are implemented. (Met)	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.

Connected Communities – He hapori tūhonohono

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
<p>Provide city libraries that collect, curate and provide access to knowledge, ideas and works of the imagination that are primarily focused on meeting the needs of communities with the greatest needs and reflect the diverse and changing needs of communities.</p> <p>Provide library programmes that support the development of literacy in all its forms.</p>	Library users are satisfied with the services and programmes provided (physical and online) (Met – 773,450 visits (covid affected), items used 4.12 times)	More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.	More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.	More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.	More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.
	Library programmes reflect the changing needs of communities. (Met – 2350 programmes)	Narrative measure number and description of programmes and their outcomes.	Narrative measure number and description of programmes and their outcomes.	Narrative measure number and description of programmes and their outcomes.	Narrative measure number and description of programmes and their outcomes.
Provide public toilets throughout the city, to a	Accessible and gender-neutral toilets are provided throughout the city, and	Narrative measure outlining number, type and location	Narrative measure outlining number, type and	Narrative measure outlining number, type and location	Narrative measure outlining number, type and location

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
standard that meets public expectations.	especially in places where there is the most community activity. (Met – all renewals and new installations are accessible and gender neutral)	of toilets, plus annual satisfaction survey results)	location of toilets, plus annual satisfaction survey results)	of toilets, plus annual satisfaction survey results)	of toilets, plus annual satisfaction survey results)
Support community centre management groups to provide community centres that are responsive to the needs of their communities.	Community centres are well used. (Not met due to covid. Aim is to have an average 1400 hours usage per year)	Narrative measure outlining use of centres and range of use with them)	Narrative measure outlining use of centres and range of use with them).	Narrative measure outlining use of centres and range of use with them).	Narrative measure outlining use of centres and range of use with them).
Provide cemetery services that are responsive to community needs.	Visitors to cemeteries are satisfied with the services provided (New – 69% satisfied 24% neutral, 6% dissatisfied (2021 survey))	Narrative measure outlining user and residents' survey trends.	Narrative measure outlining user and residents' survey trends.	Narrative measure outlining user and residents' survey trends.	Narrative measure outlining user and residents' survey trends.
Provide warm, safe and accessible social housing for older people, people with disabilities, and other people on low incomes who experience barriers to renting in the private market.	Council's social housing tenants are satisfied with the social housing service they receive (two yearly survey, next in 2023 – aim is 90% satisfied, current figure is 96%).	Narrative measure outlining survey results and tenant feedback.	Narrative measure outlining survey results and tenant feedback.	Narrative measure outlining survey results and tenant feedback.	Narrative measure outlining survey results and tenant feedback.

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
	Council's social housing is warm and safe, as shown by compliance with the Otago Medical School He Kainga Oranga Rental Housing Warrant of Fitness Standard. New Council housing is accessible (as shown by Lifemark 4 Star Design Standard accreditation) (New – Council's social housing meets the Otago Medical School and the new Healthy Homes Standards)	Standards met.	Standards met.	Standards met.	Standards met.
Support and fund communities and for-purpose organisations to build community, neighbourhood and organisational capacity and capability.	More community-led projects are supported by Council. (New – the Community Funding Policy is being reviewed and will include community leases of council-owned land or buildings)	Narrative measure outlining description of activities funded and their outcomes.	Narrative measure outlining description of activities funded and their outcomes.	Narrative measure outlining description of activities funded and their outcomes.	Narrative measure outlining description of activities funded and their outcomes.
Provide, fund and support events so that Palmerston North has a full events calendar that caters well for different sectors of the city's population. (Footnote: this includes economic events)	There are increases in: <ul style="list-style-type: none"> participation in community and city centre events satisfaction with the annual programme of events 	Narrative measure outlining number and range of events, plus participation and satisfaction with events.	Narrative measure outlining number and range of events, plus participation and satisfaction with events.	Narrative measure outlining number and range of events, plus participation and satisfaction with events.	Narrative measure outlining number and range of events, plus participation and satisfaction with events.

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
that create and enable opportunities for employment and growth.)	<ul style="list-style-type: none">the range and diversity of community-led events in the city. (new)				

Safe Communities – He hapori haumarū

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Coordinate and facilitate the work of the Safety Advisory Board (SAB) to enable the fulfilment of its strategic plan.	The SAB carries out a range of successful initiatives. (met – recent initiatives include a safe trading zone in The Square, City Ambassadors, and helping frontline workers be more effective with vulnerable communities).	Narrative measure (outlining description of SAB initiatives and their outcomes).	Narrative measure (outlining description of SAB initiatives and their outcomes).	Narrative measure (outlining description of SAB initiatives and their outcomes).	Narrative measure (outlining description of SAB initiatives and their outcomes).
Achieve the Manawatū-Whanganui Civil Defence Emergency Management Group goals to build resilience and disaster preparedness for civil defence and emergency situations.	Increasing preparedness for emergencies in Palmerston North. (new – through working with local communities, schools, businesses and community groups).	Narrative measure outlining Manawatū-Whanganui CDEM preparedness 2-yearly survey trends and description of initiatives.	Narrative measure outlining Manawatū-Whanganui CDEM preparedness 2-yearly survey trends and description of initiatives.	Narrative measure outlining Manawatū-Whanganui CDEM preparedness 2-yearly survey trends and description of initiatives.	Narrative measure outlining Manawatū-Whanganui CDEM preparedness 2-yearly survey trends and description of initiatives.
Enforces bylaws and legislation in relation to supply and sale of alcohol, stray and aggressive dogs, keeping animals, food and commercial premises,	Bylaws are reviewed on legal timeframe and enforced. (new – recently reviewed Water Supply Bylaw and are reviewing Trade Waste and Stormwater Drainage Bylaws).	Narrative measure outlining description of programme to develop and review bylaws	Narrative measure outlining description of programme to develop and review bylaws	Narrative measure outlining description of programme to develop and review bylaws	Narrative measure outlining description of programme to develop and review bylaws

gambling, and excessive noise.		and their outcomes.	and their outcomes.	and their outcomes.	and their outcomes.
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Climate Change – Te āhuarangi hurihuri

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Foster sustainable practices and behaviours so that city residents and organisations become more sustainable.	Increase in sustainable practices. (met. Current initiatives include running an 8-week Sustainable Living Course in local neighbourhoods)	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.
Develop policies and plans and work with city stakeholders to achieve the target of a 30% reduction in greenhouse gas emissions by 2031 and continue to reduce greenhouse gas emissions from Council's own activities.	Decrease in Council's total organisational emissions. (new – PNCC emissions have fallen from 26,444tCO ₂ e in 2015/16, to 21,260tCO ₂ e in 2018/19: a 20% reduction. Non-landfill related emissions have fallen from 6,719tCO ₂ e to 5266tCO ₂ e: down 22%.	Narrative measure outlining greenhouse gas reduction initiatives and their impacts.	Narrative measure outlining greenhouse gas reduction initiatives and their impacts.	Narrative measure outlining greenhouse gas reduction initiatives and their impacts.	Narrative measure outlining greenhouse gas reduction initiatives and their impacts.
Work with iwi and community groups to re-establish bush, particularly	Measured through Manawatū River level of service. (new)	(see Manawatū River Activity)	(see Manawatū River Activity)	(see Manawatū River Activity)	(see Manawatū River Activity)

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along waterways, and to control introduced predators.					
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Environmental Sustainability – Te toitūtanga taiao

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Foster sustainable practices and behaviours so that city residents and organisations become more sustainable.	Increase in sustainable practices. (met. Current initiatives include running an 8-week Sustainable Living course in local neighbourhoods)	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.
Work with iwi and community groups to re-establish bush, particularly along the waterways, and to control introduced predators.	Measured through Manawatū River level of service (see next Activity)	(see next Activity)	(see next Activity)	(see next Activity)	(see next Activity)

Manawatū River – Te awa o Manawatū

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
<p>Understand the relationship Rangitane o Manawatū has with Manawatū River.</p> <p>Increase use of the Manawatū River environment for passive and active recreation.</p> <p>Increase the health and amenity of the river environment through increased biodiversity.</p>	<p>Increase in the public use of the river environment.</p> <p>Increase in native planting and observed biodiversity improvements in suitable locations in the river environment.</p> <p>Greater connectivity of features within the Manawatu River Park. (new – recent projects are Green Corridors, Urban Eels and Esplanade Entranceways)</p>	<p>Narrative measure outlining public use of the river, biodiversity and native plantings, and connectivity of features.</p>	<p>Narrative measure outlining public use of the river, biodiversity and native plantings, and connectivity of features.</p>	<p>Narrative measure outlining public use of the river, biodiversity and native plantings, and connectivity of features.</p>	<p>Narrative measure outlining public use of the river, biodiversity and native plantings, and connectivity of features.</p>

Resource Recovery – Te whakaaraara rawa

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Ensure the city's solid waste is adequately and affordably managed. Maximise the proportion of waste diverted from landfill (e.g. through recycling and composting). Manage hazardous waste in an environmentally responsible manner.	Compliance with resource consents for the Resource Recovery Activity measured by the number of abatement notices, infringement notices, enforcement orders and convictions. (met – 100%)	100% compliance.	100% compliance.	100% compliance.	100% compliance.
	Decrease in per capita volume of waste sent to landfill. (new. This occurs through Council's Waste Management and Minimisation Plan 2019. Go to pncc.govt.nz/10yp)	Narrative measure outlining Council initiatives to decrease waste sent to landfill.	Narrative measure outlining Council initiatives to decrease waste sent to landfill.	Narrative measure outlining Council initiatives to decrease waste sent to landfill.	Narrative measure outlining Council initiatives to decrease waste sent to landfill.

Waters Plan – Te mahere mō ngā wai (Wastewater, Water, Stormwater)

Levels of service Stormwater Drainage	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide stormwater services to protect buildings from inundation from flooding in major events.	The number of flood event per year resulting in stormwater from the Council's stormwater system entering a habitable floor in an urban area (mandatory measure). (met – none)	Less than 5.	Less than 5.	Less than 5.	Less than 5.
	The number of habitable floors per 1,000 properties within urban stormwater service areas affected by a flood event (mandatory measure). (met – none)	Less than 2.	Less than 2.	Less than 2.	Less than 2.
	Median time to attend a flooding event (note: a flooding event is one resulting in stormwater entering a habitable building) (mandatory measure). (met – none)	Less than 2 hours.	Less than 2 hours.	Less than 2 hours.	Less than 2 hours.
	The number of complaints received about the performance of Council's stormwater system per 1,000 properties connected	Less than 15.	Less than 15.	Less than 15.	Less than 15.

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	(mandatory measure). (met – 9.6)				
	Compliance with resource consents for discharge from Council’s stormwater system as measured by the number of abatement notices, infringement notices, enforcement notices and convictions received by Council in relation to resource consents (mandatory measure). (met – 100%)	100%.	100%.	100%.	100%.

Levels of service Sewerage and the treatment and discharge of sewerage	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Provide wastewater services for the safe collection, treatment and disposal of the city’s wastewater.	Number of dry weather wastewater overflows from Council’s wastewater system per 1,000 connections per year (mandatory measure). (met – 0.61)	Less than 1.	Less than 1.	Less than 1.	Less than 1.

	Complaints per 1,000 connections about wastewater odour, system faults, system blockages and Council's response to issues with the wastewater system (mandatory measure). (met – 12.43)	Less than 15.	Less than 15.	Less than 15.	Less than 15.
	Median time for attending to overflows resulting from blockages or other faults (mandatory measure). (met – 0.56)	Less than 1.5 hours.	Less than 1.5 hours.	Less than 1.5 hours.	Less than 1.5 hours.
	Median time for resolution of overflows resulting from blockages or other faults (mandatory measure). (met – 4.27)	Less than 8 hours.	Less than 8 hours.	Less than 8 hours.	Less than 8 hours.
	Compliance with resource consents for discharge from Council's wastewater system as measured by the number of abatement notices, infringement notices, enforcement notices and convictions received by Council in relation to resource consents. (met – 100%)	100%.	100%.	100%.	100%.
Levels of service Water Supply	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10

Provide water services for the provision of safe and readily available water.	Compliance with Part 4 (bacteria compliance criteria) of the Public Health Act 1956 (as amended by the Health (Drinking Water) Amendment Act 2007 (mandatory measure). (met – 100%)	100%.	100%.	100%.	100%.
	Compliance with Part 5 (protozoal compliance criteria) of the Public Health Act 1956 (as amended by the Health (Drinking Water) Amendment Act 2007 (mandatory measure). (met – 100%)	100%.	100%.	100%.	100%.
	The number of complaints per 1,000 connections relating to clarity, taste, odour, continuity of supply, drinking water pressure or flow, and Council's response to any of these (mandatory measure). (Not met – 43.65)	Less than 40.	Less than 40.	Less than 40.	Less than 40.
	Average consumption of drinking water per day per resident (mandatory measure). (met 197 litres)	Less than 360 litres.	Less than 360 litres.	Less than 360 litres.	Less than 360 litres.
	Median response time for urgent call out attendance (mandatory measure). (met – 0.225 hours)	Less than 2 hours.	Less than 2 hours.	Less than 2 hours.	Less than 2 hours.
	Median response time for resolution of urgent call outs (mandatory measure). (met 0.73 hours)	Less than 7 hours.	Less than 7 hours.	Less than 7 hours.	Less than 7 hours.

	Median response time for non-urgent call out attendance (mandatory measure). (met – 2.03 hours)	Less than 10 hours.	Less than 10 hours.	Less than 10 hours.	Less than 10 hours.
	Median response time for resolution of non-urgent call outs (mandatory measure). (met 4.8 hours)	Less than 75 hours.	Less than 75 hours.	Less than 75 hours.	Less than 75 hours.
	Percentage of real water loss from the water reticulation network (mandatory measure). (met – 18.2%)	Less than 20%.	Less than 20%.	Less than 20%.	Less than 20%.

Good Governance and Active Citizenship – Te mahere mō te mana urungi papai tonu me te kirirautanga hohe

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets 4-10
Actively engage residents in decision-making and provide a range of opportunities for residents to engage with decision-making processes.	More than two out of every three residents (in the Residents Survey) are 'satisfied' with both the 'opportunity to have a say' and the 'ease of having a say'. New measure. Currently: Opportunity to have a say: 44% satisfied, 42% neutral, 13% dissatisfied. Ease of having a say: 34%, 46%, 19% respectively – 2020 results.	Narrative measure outlining satisfaction trends.	Narrative measure outlining satisfaction trends.	Narrative measure outlining satisfaction trends.	Narrative measure outlining satisfaction trends.

DRAFT

PALMY
PAPAIOEA
PALMERSTON
NORTH
CITY

Annual Budget 2023/24 Consultation

pncc.govt.nz/annualbudget

Matawhānui Papaioea
Palmerston North vision

He iti rā, he iti pounamu

Small city benefits, big city ambition



Whāinga 1: He tāone auaha, he tāone tiputipu

Goal 1: An innovative and growing city

Whāinga 2: He tāone whakaihihi, tapatapahi ana

Goal 2: A creative and exciting city

Whāinga 3: He hapori tūhonohono, he hapori haumarū

Goal 3: A connected and safe community

Whāinga 4: He tāone tautaiāo

Goal 4: An eco city

Whāinga 5: He Kaunihera ahunui, whakamana i te iwi

Goal 5: A driven and enabling Council



Intro from Mayor

KEY MESSAGES MAY INCLUDE:

- Acknowledges current financial climate and pressures
- Acknowledges hardship on community and that we are trying to find balance between a rate increase and maintaining services.
- There has been a lot of work done to try moderate the budget (rate) increase as much as possible
- What we've done to try moderate costs ie. Currently maintaining service levels where they are rather than raising them as planned in LTP
- While we are in current economic headwinds, Palmy itself is well placed to come through this time with some strong sectors underpinning our economy and a full forward workload of investment in the region
- Current economic issues will impact some more than others, we will continue to partner and work with other community organisations to help our people through this current difficult patch.

We've achieved a lot over the last year

Nature Calls

The consent application for how we're proposing to treat and discharge our city's wastewater/resource water over the coming decades has now been submitted to Horizons Regional Council. After four years of significant technical work and public engagement, our application outlines how we're proposing to treat the city's wastewater/resource water to the highest standard currently available in New Zealand. Our application proposes the highest treated wastewater in the country. You can read more about this at naturecalls.nz



We've upgraded some playgrounds

Over the past year Savage Reserve got a new playground and concrete pathway that cuts across the reserve to Victoria Esplanade and the Manawatu River. The playground has a historic theme with a stainless-steel slide, wooden seesaw, 4-seated spinner, monkey bars and a maypole. There are also elements of natural play including large rocks, logs and soil mounds. We also installed new rubbish bins and seating, including picnic tables, making Savage Reserve the perfect spot for your whānau on a sunny day. In Autumn, we're also expecting to build a new playground at Cloverlea Park with modern swings, two slides, a mini climbing wall and a flying fox! We've also built paths across the park to improve walking and cycling options, added a drinking fountain and improved the shade on offer.



Major housing projects coming to a close

Stage 1 of construction at Palmerston North's newest subdivision, Tamakuku Terrace, is now complete resulting in 79 more sections in the city. Landowners getting ready to start building their dream homes in the coming months. Work got underway in January 2021 to turn Council-owned land on James Line into sections for people to purchase and build on. Stage One is now finished.

We're also in the final stages of construction of our social housing development at Papaioea Place. We're building a community lounge for tenants and seven more homes.



We've been transforming our city centre

We're making significant upgrades to Ferguson Street to make the area safer and help traffic flow more smoothly. Ferguson Street is part of our 'inner ring road' which functions kind of like an inner-city motorway – it's the route you should take to move around the city, rather than cutting across The Square if you don't need to eat, shop or do business. The upgrade includes widening the road to four lanes outside Palmerston North Intermediate Normal School and installing traffic lights at the Pitt St intersection.

Contractors have recently finished working on the second phase of our Cuba Street redesign. The revamped street now has wider footpaths, trees, outdoor dining areas, better street lighting, public seating, angled car parking and a narrower road. The purpose of this design is to slow through-town motorists making the city centre safer for everyone. These features will benefit our businesses by fostering a pedestrian friendly area allowing people to relax and enjoy our shops, cafes, restaurants and events.



We're making it easier for you to recycle

In late 2022 we introduced Tetra Pak recycling at our Ferguson Street recycling centre. Before we introduced this service, there was no option to recycle it here in NZ, so it was being sent to landfill. It's been great to see the public get on board with this option recycling a whopping 950kg of Tetra Pak to be sent up to SaveBOARD's manufacturing plant in Hamilton, where they create affordable, high-performance, low-carbon building materials such as ceiling tiles and panels.

We also started collecting tyres and have now had more than 3000 dropped off and sent up to Auckland to be recycled. Once there they are turned into fuel to help make cement that gets used by the construction industry.

Key considerations for this year's budget

Interest rates

Just like the rising repayments you may be facing on your personal loans or mortgage loans, the interest rates for our debts are also increasing. While things like rates and fees fund a lot of our services, our capital projects, like building new things or making changes to a road layout, are funded through loans. In our last Long Term Plan our assumed interest rate was 2.8 per cent. We have adjusted that in this budget to 4.2 per cent.

Inflation

Inflation happens when the prices for a wide range of goods and services increase at the same time. You will have noticed a rise in the price of everyday things like groceries, we too are currently having to pay more to get the same amount of work done. Inflation pressures are currently impacting on the cost of materials and services that we provide - this includes things like fuel, building materials.

Power

Electricity prices are another area seeing significant increases. However, we've recently renegotiated our contract with our supplier that means we get a discount for buying in bulk. The power bills for our services and facilities like yours, have also gone up more than we had planned for in our Long-Term Plan. We do have some renewable energy at our water and wastewater plants though, which help to operate them- this saves us around \$200,000 in additional power bills each year.

Contractor and workforce availability

New Zealand's unemployment rate is at a record low which means everyone who can or wants to be working is working. While this is good news for our households, it throws up a challenge for organisations looking for workers. For us, that's especially the case in specialist areas where we may need a specific qualification, level of experience or type of licence. We've been having to contract some of this work out lately due to the shortage, and that can mean we're having to pay more. The competition means the value and cost of labour, especially skilled labour, is going up significantly at the same time our budgets are getting tighter. Much of our work at Council, like tree care, road maintenance and construction of new buildings or infrastructure is done by contractors. Just like the rest of the workforce the number of skilled trades people around is currently limited and therefore we may have to wait longer or pay more for the things we need to be done.

Insurance

This is another unavoidable cost that has risen significantly across the country. Having comprehensive insurance on Palmy's valuable infrastructure is critical, as recent cyclone damage in other regions and cities has made clear.

You can read more about our challenges and the changes we've made to Year 3 of the Long Term Plan programmes in the Supporting Information available on our website pncc.govt.nz/annualbudget

We've got some important projects coming up too

We're trialling a food waste collection

We'll be exploring the effectiveness of a food waste collection service for Palmerston North residents, with a six-month trial set to begin in March. This trial will be a weekly collection service covering a small number of streets in the city. The effectiveness of this trial will determine whether it gets rolled out across the whole city.

We're upgrading bus shelters and cycleways

Palmerston North's public transport infrastructure will be getting a facelift due to a funding boost from Waka Kotahi NZ Transport Agency. The money from the Transport Choices fund will see \$5m go towards building new bus shelters and rejuvenating existing ones across the city. We've also received funding from Waka Kotahi to establish protected cycleways on Featherston Street and Summerhill Drive.

We're continuing to talk to you about housing

We've begun the first stages of consulting on a number of potential changes for the city. This includes growth at Aokautere, re-zoning the land at Roxbrough Crescent from industrial to residential and we've been seeking feedback on increasing the density of housing in our urban areas. We'll continue seeking feedback on these over the coming year.

We're strengthening the crematorium

Essential work to seismically strengthen the Palmerston North Crematorium began in February. With almost 500 cremations a year we need to ensure this important building can continue to function in the event of a natural disaster.

We're building a new animal shelter

We're building a new animal shelter for Palmy's impounded dogs as the current building is in poor condition and doesn't comply with the Ministry for Primary Industries' requirements. Council made the decision in 2020 to build this new and specialised facility to fully comply with the Code of Welfare requirements and provide a better environment for the dogs that come into our care. Construction of this new shelter began in late 2022. The new building is being built next to the existing shelter on Tōtara Road in Awapuni.

Long Term Plan 2024/34

The Long Term Plan is something every council does every three years. It sets the direction, priorities and levels of service we intend to follow over the next decade and involves every single part of Council's operations. A major part of setting the plan is consulting with our community to find out what things should be at the top of our priority list going forward. The fact is as a smaller city Palmy has a limited amount to spend on the things we need. Determining how to slice the pie is a big decision, we'll need your help to get it right!

TBC

Any others as a result of the Annual Budget deliberations

What's changed as a result of budget deliberation

To come following 1 March

Including Capital new, capital Renewal and operational programs

May include things like:

- ▶ Things we have done to reduce the budget
- ▶ We have really looked at deliverability of some of our projects and whether they can realistically be delivered in light of current issues around contractor availability and cost increases, especially in light of recent cyclone and the further pressure the rebuild will put on contractors.
- ▶ What's not happening anymore, or being deferred.
- ▶ This proposed budget will mean that current levels of service will remain but we will not be increasing them this year as was planned in the Long Term Plan.

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Greenhaugh Gardens

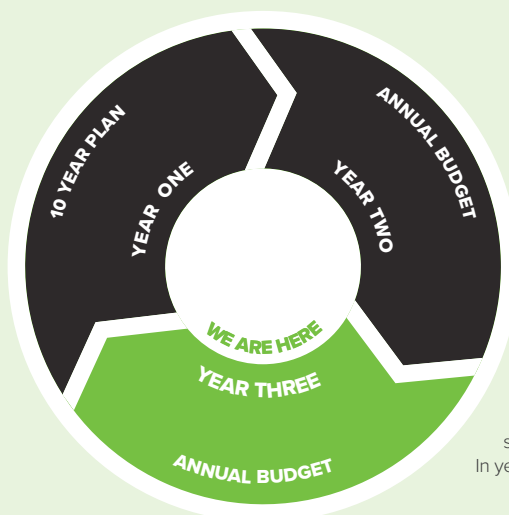
Key Points of the Annual Budget for 2023/24

- Total rates increase of XXX per cent (The Long Term Plan assumed it would be XXX per cent).
- Council's gross debt at 30 June 2023 now projected to be \$XXX million - \$XXX million less than previously estimated.
- Council's programme of planned capital expenditure has been reviewed and the timing for many projects deferred, recognising the current financial climate, resourcing, contractor and supply chain disruption.

Our budgeting process

YEAR ONE OF THE LONG TERM PLAN

Our Long Term Plan is prepared in consultation with the community. This includes the budget for Year 1 as well as our plans for the future.



YEAR TWO OF THE LONG TERM PLAN

An Annual Budget for the financial year is prepared and highlights, any differences from the Long Term Plan. It will also set the rates for the financial year.

YEAR THREE OF THE LONG TERM PLAN

Year three of the Long Term Plan set's the rates for the financial year. In year three pre-planning work on the upcoming Long Term Plan begins.

What is a Long Term Plan?

The Long Term Plan is designed to bring our vision and goals to life, and covers the services we provide, upkeep of the city's infrastructure, and new projects that'll make our city an even better place to live in.

We prepare a new Long Term Plan in consultation with residents every three years. We'll be doing this early next year.

What is an Annual Budget?

Every year we prepare an Annual Budget (Annual Plan) that sets out what we plan to do in the current financial year and how this impacts on your rates and Council's debt. Our Annual Budgets are based on our Long Term Plan which sets out what Council will do for residents over a ten-year period.






This year we are proposing to increase total rates by X.X per cent.

Find out how much your rates could be pncc.govt.nz/propertysearch

Fixed charges

Rates are made up of two parts, a fixed part which is the same for each property and a variable part based on the land value.

These are the fixed charges everyone pays for:

Charge type	Charge 2022/23	Charge 2023/24	What it pays for
 Uniform Annual General Charge (UAGC)	\$200	\$X	Pays for all other Council services and acts as a way of ensuring that all properties contribute a more equal share of cost rather than it all being based on the land value
 Water	\$348	\$X	The cost of providing water
 Wastewater	\$284	\$X	The cost of treating and discharging of wastewater
 Kerbside Recycling	\$129	\$X	The cost of your kerbside mixed and glass recycling
 Rubbish and Public Recycling	\$92	\$X	General rubbish and recycling costs including recycling drop off stations, cleaning up illegal dumping and community education

Examples of rates for various property types

To come

How your money is spent

How we spend the average residential city ratepayer's rates each week (based on proposed budget for 2023/24).



\$XXX
XXX%

Active communities

Central Energy Trust Arena, reserves, sportsfields, swimming pools, support to recreation groups



\$XXX
XXX%

Transport

Roads, footpaths, shared pathways, streetlights



\$XXX
XXX%

Water

Treatment, storage, distribution



\$XXX
XXX%

Resource recovery

Kerbside recycling, rubbish and public recycling



\$XXX
XXX%

Arts and heritage

Arts, culture and heritage facilities (including Te Manawa, Regent) and support



\$XXX
XXX%

Connected communities

Community centres, Central Energy Trust Wildbase Recovery, public toilets, support to community groups, support to community and commemorative events and social housing



\$XXX
XXX%

City growth

Building and planning services, housing and future development, urban design



\$XXX
XXX%

Eco-City

Environmental sustainability, Manawatū River and surrounding environment (including the Victoria Esplanade), climate change mitigation and adaption



\$XXX
XXX%

Safe communities

Animal control, civil defence and safer community initiatives



\$XXX
XXX%

Wastewater

Collection, treatment, disposal



\$XXX
XXX%

Governance and active citizenship

Mayor and Councillors, Council meetings, consultation, plans (including District Plan) and strategies, iwi relationships



\$XXX
XXX%

Libraries

City and branch libraries, mobile library, youth space



\$XXX
XXX%

Economic development

Economic development, international relations, Conference and Function Centre, city marketing, economic events



\$XXX
XXX%

Stormwater

Flood protection

Horizons Regional Council is responsible for Manawatū River and Mangaone Stream flood protection



\$XXX
XXX%

Organisational performance and strategic investments

Organisational support, Civic Administration Building and strategic investments



\$XXX
XXX%

City shaping

City centre, citymaking, place activation



\$XXX
XXX%

Cemeteries

Cemeteries and crematorium


=

\$XXX


per week for an average ratepayer

Have your say


We have asked specific questions on our submission form, but you may have other ideas you want to share with us. We want to hear your views!



Online
pncc.govt.nz/annualbudget
@ f @PNCityCouncil



Phone us
06 356 8199



Talk with a Councillor
For contact details go to
pncc.govt.nz/council



Visit us
Call in to a library, come to a drop-in session or attend a hearing

Key Dates	
Submissions open	20 March 2023
Submissions close	21 April 2023
Hearings	16-18 May 2023
Council considers submissions and draft Budget amendments	31 May, 1 June, 14 June 2023
Council adopts Annual Budget	28 June 2023


Come to a drop-in session

	X.XX - X.XX pm	X.XX - X.XX pm	X.XX - X.XX pm
Day XX Month	XX	XX	XX
Day XX Month	XX	XX	

Hearings


Tuesday 16 May	9-11 am	1-3 pm	5.30-7.30 pm
Wednesday 17 May	9-11 am	1-3 pm	5.30-7.30 pm
Thursday 18 May	9-11 am	1-3 pm	5.30-7.30 pm

You can talk to us too




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Billy Meehan

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William Wood

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Kaydee Zabelin

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Submission Form

YOUR DETAILS

Name

Organisation you represent (if relevant)

Address

Phone

Email

Signature

All submissions will be acknowledged in writing and given to the Mayor and Councillors, who will consider the views and comments expressed when finalising the Annual Budget.

If you would like to make a personal presentation in support of your submission at one of our hearings to the Mayor and Councillors, please tick up to three preferences.

	Tuesday 16 May	Wednesday 17 May	Thursday 18 May
9-11 am	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1-3 pm	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5.30-7.30 pm	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

As required by the Local Government Official Information and Meetings Act 1987, all submissions will be publicly available, including their placement on the Council's website, although you may request that your contact details (but not your name) be regarded as confidential. If you want your contact details withheld please let us know by ticking this box:

☐

YOU CAN GET YOUR SUBMISSION TO US IN ANY OF THESE WAYS

Online:

pncc.govt.nz/annualbudget

Email:

submission@pncc.govt.nz

Phone:

06 356 8199

Freepost:

Annual budget submissions
Palmerston North City Council
Freepost PX33317
Palmerston North DX Sort

Deliver to:

Customer Services Centre
Civic Administration Building
Te Marae o Hine -
32 The Square
Palmerston North
or to any Council library

Suggested questions for councillor input

What are your thoughts on our proposed Annual Budget?

What things do you consider essential for your household?

What services could you have less of?

Are there specific activities or services we should be considering more of?

Could we do things differently?



Te Kaunihera o Papaioea
Palmerston North City Council
pncc.govt.nz / info@pncc.govt.nz / 06 356 8199